

Canterbury Mayoral Forum

BOARD PACK

for

Canterbury Mayoral Forum

Friday, 26 August 2022 8:30 am

Held at: Peppers Clearwater Resort Clearwater Avenue, Harewood, Christchurch

Generated: 2022-08-21 11:41:37

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AGENDA CANTERBURY MAYORAL FORUM



Name:	Canterbury Mayoral Forum
Date:	Friday, 26 August 2022
Time:	8:30 am to 2:30 pm
Location:	Peppers Clearwater Resort, Clearwater Avenue, Harewood, Christchurch
Board Members:	Sam Broughton (Chair), Craig Rowley, Craig Mackle, Dan Gordon, Gary Kircher, Graham Smith, Lianne Dalziel, Marie Black, Neil Brown, Nigel Bowen
Attendees:	Alex Parmley, Angela Oosthuizen, David Ward, Dawn Baxendale, Hamish Dobbie, Hamish Riach, Jeff Millward, Stefanie Rixecker, Stuart Duncan, Will Doughty, Maree McNeilly, Amanda Wall, Rosa Wakefield, Sean Tully
Apologies:	Jenny Hughey, Bede Carran
Guests/Notes:	Peter Scott, Deputy Chair, Environment Canterbury (for Jenny Hughey) Jennifer Hutcheon, Chief Advisor, Reform Implementation, and Liz Moncrieff, Director RM Reform, Ministry for the Environment Dianne McDermott, Regional Public Service Commissioner and Eamon Coulter, Director Regional Public Service Paul Stocks, Regional Economic Development Senior Official

1. Opening meeting

1.1 Karakia, welcome, introductions and apologies 8:30 am (5 min)

Sam Broughton

Canterbury Mayoral Forum karakia

Ko Ngā Tiritiri o te Moana ngā maunga Ko ngā wai huka ngā awa i rere tonu mai Ko Ngā Pākihi Whakatekateka o Waitaha te whenua Ko Marokura, ko Mahaanui, ko Araiteuru ngā tai Tīhei mauri ora!

The Southern Alps stand above

The snow-fed rivers continually flow forth

The plains of Waitaha extend out

To the tides of Marokura, Mahaanui and Araiteuru

Behold, there is life!

1.2 Confirmation of agenda

Sam Broughton

8:35 am (5 min)

Sam E	Minutes from the previous meeting Broughton	8:40 am (5 min)
Suppo	orting Documents:	
1.3.a	Minutes : Canterbury Mayoral Forum - 27 May 2022	9
1.4	Action List	8:45 am (5 min
Sam E	Broughton	
	orting Documents:	
1.4.a	Action List	21
2.	For discussion	
2.1	Resource management reform - model region discussion	8:50 am (30 min
Sam E	Broughton	
	er Hutcheon, Chief Advisor, Reform Implementation, and Liz Moncrieff, Dir ry for the Environment	ector RM Reform,
Suppo	orting Documents:	
2.1.a	CMF Resource management reform - model region discussion Aug 2022.doc	CX 22
2.1.a 2.2	CMF Resource management reform - model region discussion Aug 2022.doo 2022-2025 Draft Triennium Agreement and briefings to incoming members	9:20 am (30
2.2	2022-2025 Draft Triennium Agreement and briefings to	9:20 am (30
2.2 Hamis	2022-2025 Draft Triennium Agreement and briefings to incoming members	9:20 am (30
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2.2 Hamis Suppo 2.2.a	2022-2025 Draft Triennium Agreement and briefings to incoming members sh Riach orting Documents:	9:20 am (30 min 24
2.2 Hamis Suppo 2.2.a 2.2.b	2022-2025 Draft Triennium Agreement and briefings to incoming members sh Riach orting Documents: CMF 2022-25 Triennium discussion paper Aug 2022.docx	9:20 am (30 min 24 28
2.2 Hamis Suppo 2.2.a 2.2.b 2.2.c	2022-2025 Draft Triennium Agreement and briefings to incoming members sh Riach orting Documents: CMF 2022-25 Triennium discussion paper Aug 2022.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 1.docx	9:20 am (30 min 24 28 35
2.2 Hamis Suppo 2.2.a 2.2.b 2.2.c 2.2.d	2022-2025 Draft Triennium Agreement and briefings to incoming members sh Riach orting Documents: CMF 2022-25 Triennium discussion paper Aug 2022.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 1.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2a.docx	9:20 am (30 min 24 28 35 37
2.2 Hamis Suppo 2.2.a	2022-2025 Draft Triennium Agreement and briefings to incoming members sh Riach orting Documents: CMF 2022-25 Triennium discussion paper Aug 2022.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 1.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2a.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2a.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2a.docx	9:20 am (30 min 24 28 35 37 47
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2.2 Hamis Suppo 2.2.a 2.2.b 2.2.c 2.2.d 2.2.e 2.2.f 2.3	2022-2025 Draft Triennium Agreement and briefings to incoming members sh Riach orting Documents: CMF 2022-25 Triennium discussion paper Aug 2022.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 1.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2a.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2b.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 3.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 3.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 4.pdf	9:20 am (30 min 24 28 35 37 47 59
2.2 Hamis Suppo 2.2.a 2.2.b 2.2.c 2.2.c 2.2.d 2.2.e 2.2.f 2.3 Sam E	2022-2025 Draft Triennium Agreement and briefings to incoming members sh Riach orting Documents: CMF 2022-25 Triennium discussion paper Aug 2022.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 1.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2a.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2a.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2b.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 3.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 4.pdf Engagement with Te Whatu Ora Health New Zealand	9:20 am (30 min 24 28 35 37 47 59
2.2 Hamis Suppo 2.2.a 2.2.b 2.2.c 2.2.c 2.2.d 2.2.e 2.2.f Sam E Follow	2022-2025 Draft Triennium Agreement and briefings to incoming members Sh Riach Orting Documents: CMF 2022-25 Triennium discussion paper Aug 2022.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 1.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2a.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2a.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2b.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 3.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 4.pdf Engagement with Te Whatu Ora Health New Zealand Broughton	9:20 am (30 min 24 28 35 37 47 59
2.2 Hamis Suppo 2.2.a 2.2.b 2.2.c 2.2.c 2.2.d 2.2.e 2.2.f Sam E Follow	2022-2025 Draft Triennium Agreement and briefings to incoming members Sh Riach orting Documents: CMF 2022-25 Triennium discussion paper Aug 2022.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 1.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2a.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 2b.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 3.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 3.docx CMF 2022-2025 Triennium discussion Aug 2022 Attachment 4.pdf Engagement with Te Whatu Ora Health New Zealand Broughton up from meeting with Rob Campbell	cx 22 9:20 am (30 min 24 28 35 37 47 59 9:50 am (30 min 91

2.4	Regional Public Service Commissioner update	10:20 am (10 min)
Dianne	McDermott	

2.4.a	CMF Regional Public Service Commissioner update Aug 2022.docx	105
2.4.b	CMF Regional Public Service Commissioner update Aug 2022 Attachment	1.docx 106
2.5	Morning tea	10:30 am (20 min)
		10:50 am (15
2.6	Regional Economic Development Senior Regional Offici	
Paul S	Stocks, Regional Economic Development Senior Regional Official, MBIE	
Suppo	orting Documents:	
2.6.a	CMF Regional Economic Development Senior Regional Official Aug 20221	.docx 110
2.7	Education and training governance	11:05 am (15 min)
Dan G	Gordon	
Suppo	orting Documents:	
2.7.a	CMF Education and training governance August 2022.docx	111
2		
3.	For discussion	
3.1	Reflections on the 2019-22 term	11:20 am (60 min)
Suppo	orting Documents:	
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4.	Lunch	
4.1	Lunch	12:20 pm (60 min)
5.	For information	
5.1	Climate Change Steering Group update	1:20 pm (10 min)
Dan G	Gordon	
_	orting Documents:	
Suppo		
Suppo 5.1.a	CMF Climate Change Steering Group update Aug 2022.docx	115
5.1.a		
5.1.a	Coordinating regional economic development	
5.1.a 5.2 Marie	Coordinating regional economic development Black	
5.1.a 5.2 Marie Suppo	Coordinating regional economic development Black orting Documents:	1:30 pm (10 min)
5.1.a 5.2 Marie	Coordinating regional economic development Black	115 1:30 pm (10 min) 118 123

5.2.d	CMF Coordinating regional economic development Attachment 2.docx	136
5.3	Canterbury Water Management Strategy update	1:40 pm (10 min)
Peter	Scott	
Suppo	rting Documents:	
5.3.a	CMF Canterbury Water Management Strategy update Aug 2022.docx	137
5.4 Hamis	Chief Executives Forum report	1:50 pm (5 min)
	rting Documents:	
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5.5	Mayoral Forum activities and engagements	1:55 pm (2 min)
Maree	McNeilly	
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5.5.i	CMF Correspondence 7.pdf	16
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6.	General business	
6.1	General business	1:57 pm (5 min)
7.	Close Meeting	
7.1	Meeting review	2:02 pm (10 min)
7.2	Closing karakia	

Unuhia, unuhia Unuhia ki te urutapu nui Kia wātea, kia māmā Te ngākau, te tinana me te wairua i te ara takatū Koia rā e Rongo Whakairi ake ki runga Tūturu whakamaua kia tina, tina Haumi ē, hui ē, tāiki ē!

Draw on , draw on, Draw on the supreme sacredness, To clear, to free the heart, the body and the spirit of mankind Rongo, suspended high above us We agree

7.3 Close the meeting

Next meeting: Canterbury Mayoral Forum - 25 Nov 2022, 8:30 am

MINUTES (in Review) CANTERBURY MAYORAL FORUM



Name:	Canterbury Mayoral Forum
Date:	Friday, 27 May 2022
Time:	8:30 am to 2:30 pm
Location:	Peppers Clearwater Resort, Clearwater Avenue, Harewood, Christchurch
Board Members:	Sam Broughton (Chair), Craig Rowley, Craig Mackle, Dan Gordon, Gary Kircher, Graham Smith, Jenny Hughey, Lianne Dalziel, Marie Black, Neil Brown
Attendees:	Alex Parmley, Angela Oosthuizen, Bede Carran, David Ward, Dawn Baxendale, Hamish Dobbie, Hamish Riach, Jim Harland, Will Doughty, Amanda Wall, Rosa Wakefield, Sean Tully
Apologies:	Nigel Bowen, Stefanie Rixecker, Stuart Duncan, Maree McNeilly
Guests/Notes:	Rebecca McKinney and Kate Nicholls, Environment Canterbury (item 2.2) Allan Prangnell, Deputy Chief Executive and Richard Cross, Strategic Policy and Innovation Manager, Ministry of Transport (item 2.4) Ben Clark, Regional Public Service Commissioner and Eamon Coulter, Director Regional COVID response/regional public service (item 2.5) Marlon Bridge, Head of Strategy; Jason Krupp, Head of Strategic Relations, National Transition Unit, DIA (item 2.7) Liz Moncrieff, Director RM Reform; Jessica Vu; Sarah Luxenburger, Senior Engagement Advisor, Ministry for the Environment (item 2.10) Elizabeth Brown and Karena Brown, Regional Skills Leadership Group co- chairs (item 4.1)

1. Opening meeting

1.1 Karakia, welcome, introductions and apologies

The chair welcomed everyone to the meeting, and members joined in the Mayoral Forum karakia. The chair noted apologies received from Nigel Bowen, Stefanie Rixecker and Stuart Duncan. Bede Carran is attending online.

1.2 Confirmation of agenda

The agenda was confirmed with no general business.

1.3 Minutes from the previous meeting

Canterbury Mayoral Forum 18 Feb 2022, the minutes were confirmed as presented.

1.4 Action List

The secretariat is following up with KiwiRail around the visit to them.

2. For discussion

2.1 Climate Change Steering Group update

Dan Gordon spoke to the paper, noting that a stocktake of regional climate change has been completed and the Climate Change Steering Group will discuss the results of this at its June meeting. The Climate Change Councillor Group met in March and had a very helpful presentation from Don Hine on behavioural change. Dan noted he would like to hear from Malcolm Johns, Christchurch Airport CE, as they are doing a huge amount of work at the local level.

Jenny Hughey advised that Environment Canterbury now has a Climate Change Action Committee, and would like to align the climate change councillor group with this. An invitation has been sent to all councils to seek elected member nominations. Jenny noted that the climate change councillor group has been really worthwhile, and aligning it with the Climate Change Action Committee (rather than the Mayoral Forum) offers additional opportunities, and progress can still be reported back to this Forum. At this time councils are just being invited to the committee meeting but Environment Canterbury will consider what the governance arrangements around this might be ahead of the beginning of the next local government term.

R

The Forum agreed to:

Decision

- 1. note the update provided in the paper and the presentation on It's time, Canterbury
- 2. endorse Environment Canterbury's establishment of a climate change elected member group made up of councillors across the region with an interest in climate change.

Decision Date:	27 May 2022
Mover:	Dan Gordon
Seconder:	Jenny Hughey
Outcome:	Approved

2.2 It's Time, Canterbury presentation

Rebecca McKinney and Kate Nicholls joined the meeting and gave a presentation providing an overview of the campaign to date.

The intent is to share stories through council channels, using the *It's Time, Canterbury* visual identifier. This will help provide relevant and relatable information for the different parts of the region. Councils can provide opportunities and ideas to the *It's Time, Canterbury* team and they can put together the content and provide to councils to share through their channels.

Members discussed the campaign, noting:

- underwhelm at the engagement numbers
- the importance of all councils making this a priority in their own communications
- the importance of the youth voice and how we are engaging with youth, which is being done via the Environment Canterbury Youth Ropu
- concern around website navigation, and difficulty of finding relevant, local information
- the importance of ensuring that Ngāi Tahu are working on this in partnership
- the need to engage in schools, which is being done via the Enviroschools programme
- that Environment Canterbury is getting very high engagement on climate change
- whether there is a way of framing opportunities arising from climate change.



Action

All councils to provide stories, opportunities and ideas to the *It's Time, Canterbury* team, via their own communications team.

15/06: It's Time, Canterbury team are setting up a working party with comms staff from councils to improve this information flow.

Due Date:30 Jun 2022Owner:Rosa Wakefield

2.3 2023-2025 Triennium discussion

Sam Broughton spoke to the paper noting that no significant changes are proposed from the current version.

Engagement with Ngāi Tahu through the agreement needs to be reconsidered, as the current terms of reference note a standing invitation to the Kaiwhakahaere but since this was agreed Ngāi Tahu engagement has devolved to the chairs of the papatipu rūnanga.

The Forum needs to start thinking about the strategic approach to prioritising issues and advocacy in the 2023-2025 triennium.

A draft briefing to incoming members of the Mayoral Forum will come to the August meeting, along with an updated Canterbury Overview document. The Chair noted the Forum needs to ensure these are not too prescriptive.

Hamish Riach noted that chief executives are discussing the state of change of local government, and that the mayors for the next triennium will preside over the greatest change for sector since 1989. CEs also suggest a more detailed letter sits alongside the triennium agreement to provide context.

The importance of documenting what the Forum has achieved for incoming mayors was noted.

Members discussed the possibility of aligning individual council meeting days in the next term, as if these could be coordinated to fall on the same day across the region it would assist when looking for dates for regional meetings. Current meeting days are Tuesday, Wednesday and Thursday with a relatively even split between the days. Points noted include:

- the difficulty of moving meeting days, given the impact on the whole council system, including management meetings, briefings etc., and that this applies to both small and large councils
- that many regional meetings occur on Thursday and Friday, so a Wednesday meeting is likely to allow councils to engage more fully in the local government sector
- that the Forum can recommend an aligned meeting day but it will be up to individual councils to agree on any change.

Members noted the importance of LGNZ confirming their 2023 calendar as early as possible.



Action

All members to suggest to their own councils that council meetings in the next triennium are held on Wednesdays to facilitate better regional coordination.

Due Date:	30 Jun 2022
Owner:	Sam Broughton



Decision

The Forum agreed to recommend to Canterbury's local authorities that all councils meet on a Wednesday in the next triennium.

Decision Date:	27 May 2022
Mover:	Sam Broughton
Seconder:	Neil Brown

Outcome:

Approved



Decision

The Forum provided feedback on the draft Canterbury Local Authorities' Triennial Agreement 2023-2025 and strategy options for the upcoming term.

Decision Date:	27 May 2022
Mover:	Sam Broughton
Seconder:	Neil Brown
Outcome:	Approved

2.4 Transport discussion

The Chair welcomed Allan Prangnell and Richard Cross from the Ministry of Transport, and Councillor Peter Scott, Chair of the Regional Transport Committee, to the meeting. Allan noted that the transport system is under a lot of pressure and will be changing over the next decade.

Discussion covered:

- the role of the transport system and how we are asking it to do more than it previously did
- impacts of the transport system on other areas, including health, the environment, resilience and security
- the challenge the emissions reduction plan poses to the future of the transport system, and the need for transformational change to achieve targets
- the desire for greater integration between transport and land use in spatial planning
- the need for moving freight onto rail to be considered as part of the whole system and recognising there will always be a role for road
- the need for key policy streams to be integrated
- the need for Waka Kotahi plans to come out earlier in the year so councils can adjust annual plans to reflect available funding
- whether local government has a role to play the behavioural change elements of transport system change, perhaps providing incentives to reduce travel and providing services which reduce the need to travel for rural communities
- who holds responsibility for the social authorisation for shifts required to meet emissions reduction targets
- issues around revenue collection, how incentives fit into this, and how to maintain sufficient revenue with the electric fleet growing and the number of cyclists increasing
- concern around infrastructure for EV vehicles
- that the Ministry has their freight and supply chain strategy underway
- the need to consider a port strategy for Canterbury.

3

Action

Allan Prangnell to raise the timing of Waka Kotahi funding announcements, noting that releasing these six weeks earlier would allow councils to incorporate available funding into annual plans and LTPs.

Due Date:	30 Jun 2022
Owner:	Rosa Wakefield



Invite Allan Prangnell to August meeting to discuss transport issues in more depth

Invite Allan Prangnell to attend the August Forum meeting in order to explore transport issues in more depth. The Forum needs to provide two or three areas to focus the conversation on to the Ministry prior to the meeting.

15/06: Maree discussing with Jesse.

17 August - August CMF agenda complete, re-issue invitation for new triennium, in conjunction with RTC

Due Date:	26 Aug 2022
Owner:	Maree McNeilly

2.5 Regional Public Service Commissioner update

Ben Clark and Eamon Coulter joined the meeting. Ben gave an update on Public Service Commissioner work. Points covered included:

- how centrally funded work programmes look the same whether delivered centrally or locally, and that needs are often linked together and should be delivered cohesively
- on the public service priority to support all tamariki and rangatahi to reach their full potential, there is a current focus school enrolment and school engagement, which has compounded as an issue through the pandemic, and needs a multi agency response
- on supporting mental health care, there is work underway to develop more joined up commissioning mechanisms to reduce compliance for mental health service providers, reducing time on paperwork and enabling more client time
- over the next few months Eamon will be looking to visit members to check whether these priorities make sense for them and if there are any others to add.

Members discussed:

- whether the RLG can challenge policy from a Canterbury perspective. Ben advised he
 considers using links to central government senior officials and policy teams the best way
 to do this. It would be helpful for this group to identify where it would like change and
 investment, and why. Members consider there is a great opportunity to influence and build
 relationships through this pathway
- the Christchurch Social Policy Interagency Network (CSPIN). Ben suggested that work
 previously done by CSPIN could be done by the Regional Public Service Commissioners,
 with the support they have from central government CEs and policy team supported by an
 all of government policy network. Lianne noted that CSPIN pre-dated the earthquakes but
 its purpose was lost after the earthquakes. Concern was noted that the work currently
 being done by the commissioner seems to be centrally directed and not effectively
 strengthening the region. For papatipu rūnanga success would be talking to all the
 agencies at one meeting
- Lianne noted that the Community Resilience Fund launched in 2017 was a great way to embed strength in our region; it co-funded \$6m over three years to promote social connectedness and participation, paid directly to groups who applied and met the criteria which provided simple capacity building. There is no budget for this type of programme currently but if we identify areas of potential impact we can suggest the proposed structure to central government.

Compile 10 most significant national-level policy issues/concerns for Canterbury

CEs to compile a list of the 10 most significant national-level policy issues/concerns for Canterbury and bring back to the Forum to discuss with the Regional Public Service Commissioner.

13/06: CEs discussed at their catch up. Secretariat to clarify purpose and objectives with RPSC.

17 August: Overtaken by the meetings between RSPC staff and individual councils, likely to be captured through review of Mayoral Forum Plan for Canterbury in the new triennium.

Due Date:	26 Aug 2	2022
Owner:	Hamish	Riach

X-)



Decision

The Forum agreed to:

- 1. receive the Regional Public Service Commissioner update
- 2. note that social policy is currently captured through the Regional Public Service Commissioner's work on regional priorities.

Decision Date:	27 May 2022
Mover:	Marie Black
Seconder:	Craig Mackle
Outcome:	Approved

2.6 Morning Tea

2.7 Three Waters - National Transition Unit

Marlon Bridge and Jason Krupp joined the meeting and discussed progress of the NTU. Discussion included:

- the NTU's desire for this to be a locally led process, as this is where expertise and connection with community is
- that the NTU can take policy, see what should be done at national level and look at what can be done at regional level. Frameworks can be shared across entities, but entities will be able to adjust to suit
- the NTU's current primary focus is establishing local transition teams (LTTs) which are to be a forum including senior staff representatives from councils. These will look at asset management plans, digital platforms, contracts etc. to understanding the landscape, and then look at what can be shared between the LTTs at their different stages of maturity
- the NTU will look at a central approach where it makes sense, e.g. data collection, but devolve to a regional level where that is more appropriate
- there is an opportunity for LTTs to take the lead on areas they are interested in and share their work with the other entities
- the NTU is trying to reduce the burden on councils, and is cognisant of the impact of multiple regulatory reforms on councils
- on staff security, the NTU is looking to create journey maps for staff transitioning from councils to new entities so staff understand what the change means for them
- staff coming into LTTs may be seconded full time, with backflow funding available. However, with resource constraints in the sector even secondments are extremely challenging, and members asked that this be reported back to the NTU as a serious issue
- the proposal for entity D to have sub-regional LTTs due to its size. It was noted that the sub-regional model has to be the basis for priority setting at the governance level. The NTU is proposing the loosest possible framework for this
- concern around the complexity of stormwater was noted, the potential cost of easements where stormwater basins are covered. A preference for drinking water and wastewater to be set up first, and stormwater deferred until the entities are established. Most feedback to the NTU advised that wouldn't be viable for councils, as the entities would take most of the staff but councils would still need to deliver stormwater.
- a comparison with the health reforms was noted, where little is changing until after the date
 of reform, and concern was noted around trying to design a perfect model while doing BAU
 under pressure. The NTU is looking at minimum viable product for 1 July, and needs to
 align 67 different entities, each with multiple systems. The NTU is still working to solve how
 BAU works when entities have been established. This may involve sharing resources. It will
 be key to make it clear to staff what they can expect

- concern was noted that the money will be insufficient when it comes
- concerned about diminished capacity of councils to deliver was noted. Councils have to
 make resources available to do training but that takes them away from delivery
- the role the NTU has in the public communication space. The NTU deals with both the reform policy and the entities, but separately. There is a strong expectation from the working group that the government would lead the communications. The NTU has budgeted for communication campaigns in each region, and is looking to recruit entity chief executives as soon as possible to help lead this
- once discovery phase completed councils need a clear transition plan showing how the transition should be reflected in LTPs and providing clarity on roles
- Karen Thomas and her team are leading work to ensure that councils will remain successful after water entities are set up. Councils will still need to create plans to instruct the water entities
- the NTU is planning with alternate scenarios in mind, so that work will still be of benefit if legislation is repealed with the next Government
- the NTU is incorporating learnings from Scottish Water and Irish Water. The model is not the same as the LA model is so different in the UK, with water only a small part of their business model, but where learnings were applicable they are being picked up
- the Forum needs to consider the sub-regional approach with our partners, Ngāi Tahu and the other takiwā councils. A session for Canterbury with papatipu rūnanga was suggested, to build on the relationships we have and build up rather than starting from the top.

Alex Parmley and Gary Kircher left the meeting during this item.

3

Set up a session with Forum, papatipu rūnanga and NTU

Work with papatipu rūnanga to plan a session with the Forum and the NTU.

2/8: Discussion planned for 5 August; meeting cancelled.

Due Date:6 Aug 2022Owner:Amanda Wall

2.8 Resource Management Reform

Liz Moncrieff, Jessica Vu and Sarah Luxenburger joined the meeting online. Liz provided an update on RM reform, noting:

- Minister Parker has some important upcoming speeches on the reform, and it is worth reading or listening to his 24 May speech supporting budget announcement for additional funding
- that the next opportunity for submissions will be on the bills themselves
- they are exploring how local voice and accountability will work in the new system; how the committee might report back; how ideas might work in practice; how we maintain accountability links back to communities. Looking at how to ensure what is important for each community can be reflected through the plan making process
- discussions are underway on the secretariat that will support the joint committee. The
 panel proposed a secretariat which would use planning staff from each council but councils
 have indicated that is unlikely to work. The Ministry wants to allow joint committees to
 determine their own model for this function. A model for the secretariat that keeps people
 at their councils is preferred, so it may be more of a project/programme management
 function to coordinate resources from councils
- that the Government is very committed to landing these reforms in the current term. The Ministry is working on how the transition will look, with discussions starting around model regions. The Climate Change Adaptation Act is expected to be introduced to parliament at the end of this term

• that one of the objectives of the reform is to look at opportunities to simplify the system.

Members discussed whether the joint committee must give effect to or must consider the plans. If councils have consulted with their communities and agreed the approach for plans, what is the expectation on the joint committee to incorporate those plans? There may be circumstances where sub-regions have conflicting views, and rules vary across rural, provincial, and urban settings. Liz advised that the joint committee would need to look at and consider all relevant documents in a region. Members want to see a bottom-up approach, not top down.

The impact on councils and communities of sudden plan changes introduced against submissions was noted; while people do not object to intensification as such, many object to a blanket rule across urban environments. This will likely be raised with the Ministry and Minister for the Environment at the July LGNZ conference. There is an expectation that the Ministry will work more collaboratively in the future to avoid these sudden changes.

The Forum agreed it would be useful to continue this conversation with the Ministry, as well as discuss the reform transition process, either at the next Forum meeting or at a separate session and with the Minister present if available.

Lianne Dalziel left the meeting at the conclusion of this item.



Action

Arrange a session for the Forum with the Ministry, and Minister for the Environment if possible, to continue the discussion at today's meeting on resource management reform.

11/8 - MfE to attend August Mayoral Forum

Due Date:	26 Aug 2022
Owner:	Amanda Wall

- 3. Lunch
- 3.1 Lunch
- 4. For discussion

4.1 Regional Skills Leadership Group

The Chair welcomed Liz Brown and Karena Brown to the meeting. Karena and Liz spoke to the slides, noting:

- that their new appointees are currently going through the appointment process
- · how te ao Māori underpins everything the group does
- that the Regional Workforce Plan is updated each year, and the current draft has had feedback from stakeholders and members, with further detail to be developed on actions
- · looking at what stops people going into industries. Diversity is a big issue
- that the RSLG has representation from Canterbury tertiary institutions, except Lincoln University at this stage
- feedback is welcome for target areas for the next workplan.
- the conversation underway with Dan and Dawn around the overlap between RSLG work and the work of the Forum's education and training group. Dan noted that he and Dawn should be in a position to bring a paper to the August Mayoral Forum to discuss and confirm the approach to the Forum's ongoing engagement with the RSLG.

Members discussed key issues, including:

- their desire to understand what tertiary providers are already providing and how graduates get the real-world experience employers seek
- that the unified funding model may make it quicker for education to react to the needs of industry. Universities are outside Te Pūkenga and in some areas (e.g. digital technology) it's important to look at universities and polytechs etc. together
- how we can manage young people leaving the country, and balancing this with immigration.

Dan Gordon left the meeting at the conclusion of this item.



Decision

The Forum agreed to note the information in this paper.

Decision Date:	27 May 2022
Mover:	Dan Gordon
Seconder:	Neil Brown
Outcome:	Approved

4.2 Canterbury Water Management Strategy update

Jenny Hughey spoke to the update, noting the 31 projects across the region, and asked that any additional information about the projects be provided to the local zone committee.

Neil Brown spoke to the Supporting Land Use Adaption in a Changing Climate project led by Ashburton District Council, which is looking at new initiatives. One in particular looks at how much nitrogen is in irrigate, incorporates that into the calculations for what to use on crops therefore using less synthetic nitrate, meaning over time nitrates in irrigate will reduce.

Members noted the need to find alternative ways to manage wilding pines, the issues that occur when they are cleared, and how to reseed the landscape. There is room for research here, Jenny suggested Graham could follow up through Environment Canterbury.

Marie noted the long process to disestablish the Hurunui Zone Committee, and the intention to replace with a Land and Water Committee. As a result of the disestablishment some presentations have been given directly to council committees which was helpful.

Members discussed pest management, including rabbits and wallabies in the Mackenzie, especially around the Te Manahuna predator free area. Jenny was asked why TAs are no longer required to sit on Regional Pest Committees, as members consider it is still important to have a TA voice.



Action

Check why TAs are no longer required to sit on Regional Pest Committees and advise members.

Due Date:	30 Jun 2022
Owner:	Jenny Hughey



Decision

The Forum agreed to receive the CWMS update.Decision Date:27 May 2022Mover:Jenny HugheySeconder:Marie BlackOutcome:Approved

4.3 Future for Local Government update

The chair gave members the opportunity to provide feedback to the Future for Local Government panel. Members discussed their views, including:

- the importance of serving communities well
- the need to consider what sits at national, sub national and regional levels
- the need to consider form and function, and how different models will serve people
- the need for a local first focus
- the need to create local pride and encourage communities to provide input
- the need to ensure climate change is factored into this planning
- the need for GDP made out of our areas to be spent in our areas
- the need to consider residents and what they will be paying for as the current cost to residents of local government is unsustainable
- that it must be about central government, iwi and communities as well as local government
- the need for the way central government relates with local government to change
- that it is possible to do a lot at a local level with devolved budgets
- concern around centralisation resulting in services being withdrawn from rural areas
- how to get the important functions out of central government.

5. For information

5.1 CREDS update

Craig Rowley spoke to the report, and noted that he will be attending the Boma E Tipu Agriconference in June and that it is a very worthwhile event.

Members discussed whether the Forum could explore the risks and benefits of GM, as this is a tool that could reduce emissions. The Forum is visiting the University of Canterbury at the end of July, so this could be raised with them then. Craig will also raise it at the Boma E Tipu conference.

Craig noted that he is a representative on the three waters Rural Supplies Technical Working Group. The group has made 31 recommendations and the report will be publicly released on Tuesday.



Action

Provide the Rural Supplies Technical Working Group report to the secretariat to share with members, noting that it is embargoed until midday Tuesday.

Due Date:	31 May 2022
Owner:	Craig Rowley



Decision

The Forum agreed to note the updates on CREDS projects.

Decision Date:	27 May 2022
Mover:	Craig Rowley
Seconder:	Craig Mackle
Outcome:	Approved

5.2 Chief Executives Forum report

Hamish Riach spoke to the report, noting that CEs are concerned about recent audit experiences and have framed up a list of process issues faced by councils and provided these to Taituarā. CEs are also planning for the upcoming elections, and have a statutory requirement to promote the election, and to be vigilant around what can and can't be said and how to keep everyone safe. The CEs Forum is circulating guidance for elected members around this.

Hamish noted that the slightly restructured format of the meeting with free discussion time at the start of meeting is having real merit.



Decision

The Forum agreed to receive the quarterly report from the Chief Executives Forum and note updates to the three-year work programme.

Decision Date: Mover: Seconder: Outcome: 27 May 2022 Graham Smith Marie Black Approved

5.3 Mayoral Forum activities and engagements

The paper was taken as read.

Decision

The Forum agreed to receive the update on Mayoral Forum activities and correspondence since the Forum's meeting on 18 February 2022.

Decision Date:	27 May 2022
Mover:	Jenny Hughey
Seconder:	Craig Rowley
Outcome:	Approved

5.4 2022 budget

The paper was taken as read.



Decision

The Forum agreed to note the update on the Government's Budget 2022.

Decision Date:	27 May 2022
Mover:	Neil Brown
Seconder:	Marie Black
Outcome:	Approved

6. General business

6.1 Council updates

Members provided brief updates on current state of their local authority, noting progress on annual plans and local projects.

6.2 General business

There was no general business.

7. Close Meeting

7.1 Meeting review

Members discussed the meeting, considering what has worked well and any changes desired before the next meeting.

Members are keen to return to the Commodore once it is recommissioned for public use.

Members agreed that it would be better to have fewer items – perhaps four – and more time for each item - half an hour is not long enough to engage in meaningful discussion on bigger items.

Marie Black noted that the Economic Development Group meeting has been postponed because we don't yet have full information on potential projects from all the economic development agencies, but a new date for this to is to be circulated next week.

Members agreed that the learning from the Lincoln University session was very valuable and that it is helpful to have a spatial understanding of where food comes from in urban design and agreed to pass on thanks to Maree.

7.2 Close the meeting

Next meeting: Canterbury Mayoral Forum and Papatipu Rūnanga Chairs - 5 Aug 2022, 10:00 am The meeting was closed with a karakia.

Signature:_____

Date:_

As of: 19 Aug 2022

Health NZ actions

Recommend that the incoming Mayoral Forum invite Rob Campbell and Amy Adams to the Forum early in 2023 to continue the Health NZ discussions. It was suggested that Health NZ provide relevant briefing material ahead of this meeting to support the discussion.

Due Date:31 Aug 2022Owner:Maree McNeillyMeeting:8 Aug 2022 Mayoral Forum meeting with Health NZ Chair, 2.1 Update on transition
process

Health NZ discussions

Rob Campbell to talk to his team about:

- providing protocols and expectations to LGNZ to support councils in engaging effectively in health reforms
- possibility of looking at adding some Canterbury localities to the initial roll out and will respond to the secretariat
- sharing information with the Forum, via the Secretariat, on the Wairoa locality pilot
- arranging a visit to Waitaki to understand the operation of their hospital and the established relationships which could form the basis for a locality.

Due Date:	1 Sep 2022
Owner:	Maree McNeilly
Meeting:	8 Aug 2022 Mayoral Forum meeting with Health NZ Chair, 2.1 Update on transition
	process



In Progress

Not Started

Canterbury Mayoral Forum

Date:26 August 2022Presented by:Sam Broughton, Chair

Resource management reform – model region discussion

Purpose

1. This paper provides context to support a discussion with the Ministry for the Environment on the model regions project at the Mayoral Forum meeting.

That the Canterbury Mayoral Forum:

1. note the information in this paper to support the discussion with the Ministry for the Environment.

Background

- 2. The Mayoral Forum has met with the Ministry throughout the resource management reform process to discuss a range of issues relevant to reform and transition but has not yet had an in-depth discussion about the model region project and whether participating in this would be beneficial for Canterbury.
- 3. Liz Moncrieff (Director, Resource Management Reform) and Jennifer Hutcheon (Chief Advisor Implementation and Regional Relationships) from the Ministry will attend the Mayoral Forum meeting. The discussion will be based around this specific topic.

Development of regional spatial strategies and Natural and Built Environments Act plans

- 4. To support the implementation of the resource management reforms, the Ministry intends to work closely with three regions to establish Regional Planning Committees that will develop a model regional spatial strategies and Natural and Built Environments Act (NBA) plans.
- 5. The goal of the model project is to provide practical templates for other regions across the country to follow. The project will also provide opportunities to learn valuable lessons that can be applied to the wider roll-out of the system.
- The current Budget provides \$179 million over four years for implementation of the reforms. This funding is focused on completion of the National Planning Framework, the development of the first regional spatial strategies and NBA plans, and funding for the National Māori entity.

7. The Ministry hopes to identify the first regions it will work with on the model plans in the next couple of months.

Canterbury and the model region project

- 8. Canterbury can consider whether there is merit in participating as a model region in the project. In doing so, the Forum may wish to ask the Ministry the following questions:
 - what funding and resources may be available to support the region to participate?
 - what is the timeframe for the project?
 - will participating put Canterbury 'ahead of the game' when it comes to the implementing the reforms?
 - will the model region project be complete before other regions need to implement the new legislation?
 - what funding or resources will be available to assist with reform implementation for regions who are not part of the model project?
 - how will the model regions project fit with planning work already occurring in the region, e.g. reviews of district plans and the regional policy statement and plans?

Canterbury Mayoral Forum

Date: 26 August 2022

Presented by: Hamish Riach, Chair Canterbury Chief Executives Forum

2022-2025 Triennium discussion

Purpose

- 1. The purpose of this paper is to seek approval by the outgoing Mayoral Forum on three draft documents prepared for brief incoming members following local body elections on 8 October 2022:
 - draft Triennial Agreement 2023-2025
 - briefing to incoming Mayoral Forum members (BIM)
 - record of Mayoral Forum achievements 2019-2022.
- 2. Also included is the updated Canterbury 2022 An Overview.

Recommendations

That the Canterbury Mayoral Forum:

- 1. approve the documents prepared to brief incoming members of the Mayoral Forum following local body elections on 8 October 2022
 - 1.1. draft Triennial Agreement 2023-2025
 - 1.2. briefing to incoming Mayoral Forum members (BIM)
 - 1.3. record of Mayoral Forum achievements
- 2. note the updated Canterbury 2022: An Overview
- 3. note the first meeting of the incoming Mayoral Forum meeting will be held on Friday 25th November.

Background

- 3. This paper provides the draft Triennial Agreement, and accompanying documents, that have been updated following feedback from the May Mayoral Forum meeting and August Chief Executives Forum.
- 4. At its meeting on 25 November 2022, the incoming Mayoral Forum will be invited to approve a draft triennial agreement and forward this to member councils for ratification before 1 March 2023, as required by s15 of the Local Government Act 2002.

Triennial Agreement

- 5. The Mayoral Forum and Chief Executives Forum previously considered a draft triennial agreement for 2023-2025 at their May and August 2022 meetings. No changes to the agreement were suggested.
- 6. The section on engagement with Ngāi Tahu (paragraph 5(c) of the terms of reference, which is appendix 1 of the agreement) has been updated to reflect the current arrangement of an invitation to the chairs of the Papatipu Rūnanga to meet biannually with the Mayoral Forum.
- 7. The current draft triennial agreement is attached (see Attachment 1), and pending further feedback, a final draft will be presented to the incoming Mayoral Forum at its November 2022 meeting.

Briefing to incoming members of the Mayoral Forum

- 8. A briefing pack for incoming Mayoral Forum members, comprising a letter from myself, the briefing to incoming members (BIM), records of Mayoral Forum achievements and Canterbury 2022 An Overview has been prepared.
- 9. The draft BIM, along with a cover letter from the Chair of the Chief Executives Forum, is appended at Attachment 2.
- 10. During discussion at the May Chief Executives and Mayoral Forums, it was suggested that it would be appropriate to note in the briefing documentation that the next triennium will be the most significant in local government since 1989, and the importance of the Forum working together collaboratively and collegially through this time. These points are covered off in the documentation.
- 11. Please note:
 - meeting dates for 2023 will be finalised before the November 2022 Mayoral Forum meeting
 - appointment of Forum chairs for 2020 (Chief Executives Forum, and Policy, Corporate and Operations Forums) is scheduled for the Chief Executives Forum meeting in October
 - the directories will be completed following local body elections.
- 12. Question for Mayoral Forum Does the draft briefing cover off the information that it is important for new members of the Mayoral Forum to know at the outset?

Record of Mayoral Forum achievements

13. As in 2019, we have documented the achievements of the outgoing Mayoral Forum (Attachment 3). This is to reflect on what the Forum has succeeded in doing together

during this term, and to indicate to incoming members of the Mayoral Forum some of what can be achieved by 'standing together for Canterbury'.

- 14. The record of Mayoral Forum achievements will be published on the Canterbury Mayoral Forum website following the Mayoral Forum's August meeting.
- 15. Question for Mayoral Forum *Have we missed anything that you would expect to see in this record of achievement?*

Canterbury 2022 An Overview

- 16. The secretariat has updated the 2019 version of *Canterbury 2019 An Overview* to help inform prioritisation, engagement with central government and the development of an approach to a regional development strategy for the upcoming term. The report uses data available as at 30 June 2022.
- 17. Updating *Canterbury 2022: An Overview* included reviewing and updating the data in the original document and adding additional information where appropriate. Input was sought from ChristchurchNZ, Enterprise North Canterbury and Venture Timaru and the updated document was peer reviewed by David Bromell.
- 18. *Canterbury 2022: An Overview* is provided at Attachment 4. Following this Mayoral Forum meeting this document will be published on the Canterbury Mayoral Forum website and provided in the briefing pack to the incoming Mayoral Forum.

Cost, compliance and communication

Risk assessment and legal compliance

19. By presenting a draft triennial agreement to the first (25 November) meeting of the Mayoral Forum, we are on track to meet the legislative requirement that councils within a region ratify a local authorities' triennial agreement by 1 March following local body elections.

Communication

- 20. The Briefing to the incoming members of the Canterbury Mayoral Forum will be published on the regional forums website after the Mayoral Forum meeting on 25 November.
- 21. The triennial agreement will be published after it has been approved by the Mayoral Forum and ratified by all member councils.

Next steps

8 October Local body elections

20 October	Canterbury Mayoral Forum briefing pack circulated to incoming Mayoral members of the Mayoral Forum
28 October	Canterbury Mayoral Forum briefing pack circulated to the Chair Environment Canterbury
31 October	Chief Executives Forum meeting
Early November	Informal Zoom call for members to introduce themselves to each other ahead of first formal meeting
24-25 November	Incoming Mayoral Forum meets:working dinner on 24 November
	first formal meeting on 25 November

Attachments

- Attachment 1: draft Triennial Agreement
- Attachment 2a: draft cover letter Chair CE Forum to incoming members of Mayoral Forum
- Attachment 2b: draft CMF briefing to incoming members of the Mayoral Forum
- Attachment 3: draft record of Mayoral Forum achievements 2019-2022
- Attachment 4: Canterbury 2022 An Overview

Canterbury Local Authorities' Triennial Agreement 2023–25

Background

- 1. Section 15 of the Local Government Act 2002 (the Act) requires local authorities within a regional council area to enter into a Triennial Agreement (the Agreement) by 1 March following triennial local body elections.
- 2. The purpose of the Agreement is to ensure appropriate levels of communication, coordination and collaboration between local authorities within the region. The agreement must include:
 - protocols for communication and co-ordination between the councils
 - the process by which councils will comply with section 16 of the Act, which applies to significant new activities proposed by regional councils
 - processes and protocols through which all councils can participate in identifying, delivering and funding facilities and services of significance to more than one district.
- 3. Agreements may also include commitments to establish joint governance arrangements to give better effect to the matters set out in paragraph 2 above.

Parties to the Agreement

4. The Parties to the Agreement are the Kaikōura, Hurunui, Waimakariri, Selwyn, Ashburton, Timaru, Mackenzie, Waimate and Waitaki District Councils, the Christchurch City Council, and the Canterbury Regional Council (Environment Canterbury).

Standing together for Canterbury

5. The Parties agree to work collaboratively and in good faith for the good governance and sustainable development of their districts, cities and region.

Communication

6. The Parties value and will maintain open communication, collaboration and trust. In the interest of "no surprises", the Parties will give early notice of potential disagreements between, or actions likely to impact significantly on, other Parties.

Significant new activities

- 7. When a Party is considering a major policy initiative or proposal that may have implications for other Parties, they will give early notification to the affected Parties and share the information with the Canterbury Mayoral Forum and the Canterbury Chief Executives Forum.
- 8. The Canterbury Regional Council will provide early advice to the Canterbury Chief Executives Forum and the Canterbury Mayoral Forum of any significant new activity, in addition to other requirements specified in s.16 of the Act.

Local government structure in Canterbury

- 9. Notwithstanding the spirit of co-operation and collaboration embodied in the Agreement, the Parties, individually or collectively, reserve the right to promote, consult and/or research change to the structure of local government within the Canterbury region.
- 10. This right is consistent with the intent to improve the effectiveness and efficiency of local government (Local Government Act 2002 s.24AA), having particular regard to communities of interest and community representation.

Regional Policy Statement review

11. The Agreement applies to any change, variation or review of the Canterbury Regional Policy Statement.

Collaboration

- 12. The Parties commit to working collaboratively to:
 - enable democratic local decision-making and action by, and on behalf of, communities
 - promote the social, economic, environmental, and cultural well-being of communities in the present and for the future (Local Government Act 2002, s.10).
- 13. Collaboration may be undertaken on a whole-of-region, or sub-regional, basis.
- 14. The primary mechanism to implement this Agreement is the Canterbury Mayoral Forum. The Forum will meet quarterly and operate in accordance with its agreed terms of reference, which are attached as **Appendix 1**.
- 15. The Canterbury Mayoral Forum will:
 - continue to provide governance of the Canterbury Water Management Strategy
 - develop and lead implementation of a sustainable development strategy for Canterbury region for the local government triennium 2023–25
 - advocate for the interests of the region, its councils and communities.
- 16. The Canterbury Mayoral Forum will be supported by the Canterbury Chief Executives Forum and other regional forums and working groups as agreed from time to time.
- 17. The Chief Executives Forum will:
 - report quarterly to the Canterbury Mayoral Forum on delivery of its work programme to implement and manage collaborative projects and agreed actions of the Canterbury Mayoral Forum
 - identify and escalate to the Canterbury Mayoral Forum strategic issues and opportunities for collaboration from the Policy, Corporate and Operational Forums and other regional and sub-regional working groups.
- 18. As requested by the Canterbury Mayoral Forum, Environment Canterbury will host a permanent regional forums secretariat and resource this from the regional general rate.

Other agreements

19. This Agreement does not prevent the Parties from entering into other agreements among themselves or outside the Canterbury region. Any other such agreement should not, however, be contrary to the purpose and spirit of this Agreement.

Agreement to review

- 20. A triennial agreement may be varied by agreement between all the local authorities within the region and remains in force until local authorities ratify a new agreement.
- 21. Any one or more of the Parties can request an amendment to this Agreement by writing to the Chair of the Canterbury Mayoral Forum at least two weeks before a regular quarterly meeting of the Forum.
- 22. The Canterbury Mayoral Forum will review the Agreement no later than the final meeting before triennial local body elections and recommend any changes to the incoming councils.

Authority

23. This Canterbury Local Authorities' Triennial Agreement 2023–25 is signed by the following on behalf of their respective authorities:

COUNCIL	SIGNATURE	DATE
Ashburton District Council Mayor		
Canterbury Regional Council Chair		
Christchurch City Council Mayor		
Hurunui District Council Mayor		
Kaikōura District Council Mayor		

Mackenzie District Council
Mayor
Selwyn District Council
Mayor
Timaru District Council
Mayor
Wainahanini District Osumail
Waimakariri District Council
Mayor
Waimate District Council
Mayor
Waitaki District Council
Mayor

Appendix 1: Canterbury Mayoral Forum terms of reference

1. Name

The name of the group shall be the Canterbury Mayoral Forum.

2. Objectives

- (a) To provide a forum to enable Canterbury councils to work more collaboratively with each other and with central government and other key sector leaders in Canterbury to identify opportunities and solve problems together.
- (b) To identify and prioritise issues of mutual concern and foster co-operation, coordination and collaboration to address these issues (including where appropriate joint work plans).
- (c) To formulate policies and strategies on matters where all member councils may act collaboratively in determining plans for the co-ordination of regional growth.
- (d) To ensure increased effectiveness of local government in meeting the needs of Canterbury communities.
- (e) To act as an advocate to central government or their agencies or other bodies on issues of concern to members.
- (f) To develop and implement programmes, which are responsive to the needs and expectations of the community.

3. Principles

In pursuit of these objectives the Canterbury Mayoral Forum will observe the following principles.

- (a) Establish and maintain close liaison with other local government networks to ensure as far as possible the pursuit of common objectives and the minimisation of duplication.
- (b) Establish and maintain close liaison with Ministers of the Crown and local Members of Parliament.
- (c) Establish and maintain close liaison with a wide number of diverse stakeholders and key sector organisations within the region.
- (d) Exercise its functions with due regard to the tangata whenua and cultural diversity of the Canterbury community.
- (e) Keep the local community informed about its activities by proactively releasing information about key projects in a timely manner, as agreed by the member councils.
- (f) Encourage member councils to promote and apply cross-boundary structures and systems.
- (g) Establish a provision for reporting back to its respective Councils.

4. Powers

- (a) The Canterbury Mayoral Forum shall have the power to:
 - (i) levy for any or all of its objects in such amount or amounts as may be mutually determined and acceptable to individual local authorities
 - (ii) determine and make payments from its funds for any or all of the purposes of its objects
 - (iii) receive any grant or subsidy and apply monies for the purposes of such grant or subsidy
 - (iv) fund appropriate aspects of the Forum's activities regionally.
- (b) The Canterbury Mayoral Forum does not have the power to legally bind any council to any act or decision unless that act or decision has been agreed to by decision of that council.

5. Membership

(a) Membership of the Canterbury Mayoral Forum shall be open to the following councils: Ashburton District Council

> Canterbury Regional Council (Environment Canterbury) Christchurch City Council Hurunui District Council Kaikōura District Council Mackenzie District Council Selwyn District Council Timaru District Council Waimakariri District Council Waimate District Council Waitaki District Council.

- (b) Each member council shall be represented by its Mayor (or Chair in the case of Environment Canterbury) and supported by its Chief Executive. On occasions where the Mayor or Chair cannot attend, a council may be represented by its Deputy Mayor or Deputy Chair.
- (c) The Canterbury Mayoral Forum shall have the power to invite people to attend and participate in its meetings on a permanent and/or issues basis. The Forum has issued a standing invitation to the Kaiwhakahaere or other representative/s of Te Rūnanga o Ngāi Tahu to attend and participate in meetings of the Forum. The Canterbury Mayoral Forum has extended an invitation to the chairs of the Papatipu Rūnanga to meet biannually with the Mayoral Forum.

6. Chairperson

- (a) The Canterbury Mayoral Forum shall select a Chair at the first meeting immediately following the Triennial Elections. This appointment may be reviewed after aperiod of 18 months.
- (b) The Chair selected will preside at all meetings of the Canterbury Mayoral Forum.
- (c) The Canterbury Mayoral Forum shall select a Deputy Chair at the first meeting immediately following the Triennial Elections.
- (d) The Canterbury Mayoral Forum may appoint spokespersons from its membership for issues being considered, in which case each member council agrees to refer all requests for information and documents to the duly appointed spokespersons.

7. Meetings

- (a) Meetings will be held as required with an annual schedule, covering a calendar year, to be determined by the members. Meetings will be held quarterly at venues to be determined.
- (b) Special meetings may be called at the request of four members.
- (c) The secretariat will prepare an agenda for Mayoral Forum meetings in consultation with the Chair and the Chief Executives Forum.
- (d) Agendas for meetings will be issued and minutes will be taken and circulated.
- (e) A summary of each meeting will be drafted and shared on the Canterbury Mayoral Forum website for members to distribute within their councils as a high-level record of the meeting.
- (f) Approved minutes and approved final reports and papers will be made available via the Canterbury Mayoral Forum website as agreed by the Canterbury Mayoral Forum.

8. Decision making

- (a) The practice of the Forum will be to determine issues before it by consensus.
- (b) If the consensus is to determine issues by voting, the determination shall be determined by a majority of votes of the authorities represented at the meeting through the Mayor or Chair or their nominated representative.

9. Secretariat

The Canterbury Mayoral Forum will appoint Environment Canterbury to carry out the secretariat function on such terms and conditions as it shall decide for the discharge of duties. This includes taking minutes, keeping any books and accounts and attending to any other business of the forum.

20 October 2022

To: Mayors of territorial authorities in Canterbury CC: Chief Executives

[name]	Mayor, Kaikōura District
	Mayor, Hurunui District
	Mayor, Waimakariri District
	Mayor, Christchurch City
	Mayor, Selwyn District
	Mayor, Ashburton District
	Mayor, Timaru District
	Mayor, Mackenzie District
	Mayor, Waimate District
	Mayor, Waitaki District

28 October 2022

Inamel Chair Environment Canterbury						
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Kia ora koutou

Canterbury Mayoral Forum

Congratulations on being elected mayor of your council, *[Chair of Canterbury Regional Council]*. On behalf of the Canterbury Chief Executives Forum, a very warm welcome to new members of the Mayoral Forum and welcome back to re-elected members. The Canterbury chief executives and the regional forums secretariat team look forward to working with you during the 2022–25 local government term.

The Chair of the Canterbury Regional Council (Environment Canterbury) is also a member of the Mayoral Forum. The Council is scheduled to meet for the first time and elect its Chair on 27 October. I will communicate similarly with the Chair once elected.

Attached please find:

- 1. a briefing to incoming members of the Mayoral Forum
- 2. a record of the Mayoral Forum's achievements during the 2019-22 term
- 3. a draft triennial agreement that will come to the first meeting on 25 November 2022 the Forum will be invited to approve this, prior to member councils being asked to ratify it by 1 March 2023, as required by the Local Government Act 2002 (s.15).
- 4. *Canterbury 2022 An Overview* which presents high-level information on current state and trends of wellbeing in Canterbury to inform the Mayoral Forum

If you are new to the Mayoral Forum, these documents will give you an idea of what the Forum does (and why and how it does it), and what we can achieve when we stand together for our region and its communities.

As you will be aware, the 2022-25 triennium will be the most significant in local government since 1989 given the range of government reform programmes being implemented this term. The Chief Executives Forum wishes to highlight to you that the strategic approach for this term needs to be focused on ensuring local voice through these changes.

At the request of the outgoing Mayoral Forum, a short online meeting will be arranged shortly so new members can introduce themselves and meet other members ahead of the first Forum meeting of the term, which will be held on 24-25 November.

The secretariat will send calendar invites to these meetings and circulate contact lists for Mayoral Forum members, Chief Executives and Executive Assistants.

By Friday 17 November, the secretariat will circulate an agenda and papers for our first meetings:

• Thursday 24 November, 6:30 pm–9:30 pm

Working dinner, Commodore Airport Hotel, Burnside, Christchurch. This will be informal, and an opportunity for mayors, the Chair of the regional council and the region's chief executives to get to know one another. Members of the Forum make their own arrangements for overnight accommodation – a number choose to stay at the Commodore

• Friday 25 November, 8:30 am to 2:30 pm Mayoral Forum meeting, Commodore Airport Hotel. As is the convention, I will chair the inaugural meeting until you have selected a Chair. Key decisions for the first meeting are outlined in the briefing to incoming members (p4, paragraph 14). A group photo will also be taken at this meeting.

Regional Transport Committee

At the request of the outgoing Mayoral Forum, can you please give consideration to representing your council personally on the Canterbury Regional Transport Committee (RTC) when you are discussing portfolios and appointments to committees with your councillors. Because of the critical importance of transport to Canterbury and the South Island, the Mayoral Forum has previously suggested that wherever possible Mayors should represent their councils on the RTC.

In the meantime, you are most welcome to contact me or the secretariat (details below) with any questions.

Ngā mihi

Hamish Riach Chair, Chief Executives Forum

Attachments

- Briefing to incoming members of the Canterbury Mayoral Forum
- Record of Mayoral Forum achievements 2020-22
- Draft Canterbury local authorities' triennial agreement 2023–25
- Canterbury 2022 An overview



A strong regional economy with resilient, connected communities and a better quality of life, for all.

Canterbury Mayoral Forum: Briefing to Incoming Members October 2022

Mayors standing together for Canterbury.

Secretariat, E: secretariat@canterburymayors.org.nz W: www.canterburymayors.org.nz C/- Environment Canterbury, PO Box 345, Christchurch 8140 T: 03 345 9323

Ashburton District Council • Canterbury Regional Council • Christchurch City Council • Hurunui District Council Kaikōura District Council • Mackenzie District Council • Selywn District Council • Timaru District Council Waimakariri District Council • Waimate District Council • Waitaki District Council

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Purpose

- 1. This briefing to incoming members of the Canterbury Mayoral Forum has been prepared at the direction of the outgoing Mayoral Forum by the Chief Executives Forum, with the assistance of the secretariat.
- 2. It provides background information for decisions that the Forum will make at its first meeting on Friday 25 November 2022.

Value of the Forum

- 3. Canterbury is New Zealand's largest region by land area and number of councils. The Mayoral Forum enables leadership, communication, co-ordination and collaboration between the 11 councils, from Kaikōura in the north to Waitaki in the south. Our councils vary greatly in size; some are predominantly urban, others predominantly rural. Through the Mayoral Forum, we stand together for Canterbury and support one another through good times and bad.
- 4. The Local Government Act 2002 (s.15) requires all local authorities within a region to enter into a triennial agreement¹. The Mayoral Forum is the key mechanism to implement the Canterbury Local Authorities' Triennial Agreement and is mandated by paragraph 14 of the Agreement. This includes developing and leading implementation of a sustainable development strategy (see Mayoral Forum's Plan for Canterbury 2020-2022), providing governance oversight of the Canterbury Water Management Strategy (CWMS), and advocating for the interests of the region, its councils and communities.
- 5. In recent years, the Mayoral Forum has achieved its greatest impact by exercising leadership, facilitation and advocacy for Canterbury. See the accompanying summary of Mayoral Forum achievements during the 2019–22 local government term.

Forum membership and meetings

- 6. The Mayoral Forum comprises the mayors of the 10 territorial authorities in Canterbury and the Chair of the regional council (Environment Canterbury). Chief Executives attend Mayoral Forum meetings to support their Mayor/Chair and align the work programmes of the Chief Executives Forum and other regional forums² and working groups with Mayoral Forum priorities.
- 7. During the last term, the Mayoral Forum engaged with Canterbury's 10 Papatipu Rūnanga to determine the best approach for ongoing and enduring engagement between both groups. These discussions are still ongoing.

¹ A draft Triennial Agreement accompanies this briefing and will come to the first meeting of the Forum for consideration on 25 November 2022

² Currently we have Corporate, Operations and Policy Forums, supported by a number of working groups.

- 8. The Forum may choose to extend standing invitations to guests to attend regular quarterly meetings of the Forum.
- 9. The Forum will have its first meeting for the term on 24-25 November 2022. In 2023, the Forum is scheduled to meet in February, May, August and December a calendar of meeting dates will come to the first meeting for approval. We build this around council meetings and the Local Government New Zealand calendar. The outgoing Forum agreed that, where feasible, Canterbury councils should try to schedule their council meetings on Wednesdays, to allow for regional meetings and events on Thursdays and Fridays.
- 10. The Mayoral Forum currently meets at the Commodore Airport Hotel, on Memorial Avenue near Christchurch Airport. It provides plenty of parking and reasonably priced accommodation for those that require it. See further <u>Resourcing.</u>
- 11. The Thursday evening before the quarterly Friday meetings, the Forum has a working dinner to workshop strategic issues and allow time for informal discussion and relationship building.
- 12. While the Forum meets formally each quarter, much of its work is undertaken outside of these meetings, including meetings or visits with Ministers and a range of other stakeholders. In addition, in the 2019-22 term, the Forum instituted fortnightly online catchups to keep connected outside of the formal meetings and stay on top of matters as they arise.
- 13. As the elected mayors or chair of the regional council, members of the Forum speak in their own right as leaders for Canterbury, rather than as representatives of their councils. Meetings of the Mayoral Forum are not public meetings as defined by the Local Government Official Information and Meetings Act 1987 and decisions of the Mayoral Forum are not binding on member councils.

Decisions for the first meeting

- 14. At its first meeting on 25 November 2022, the Mayoral Forum will be invited to:
 - select a Chair and Deputy Chair
 - consider and approve the Canterbury Local Authorities' Triennial Agreement and Mayoral Forum terms of reference
 - arrange for the Triennial Agreement to be ratified by all member councils no later than 1 March 2023
 - approve proposed meeting dates and arrangements for 2023
 - consider and discuss a proposal to refresh/develop a Canterbury Mayoral Forum sustainable development strategy for 2023 2025 (see paragraphs 45-52 below)
 - decide how to lead the forum's work going forward. For example, whether to reinstate the Forum's 2019-2022 steering groups and decide on membership or defer a decision until a refreshed/new strategy is complete.
 - appoint a local government representative to the Civil Defence and Emergency Management Rural Advisory Group.

Working together for Canterbury

How we work together

15. As in paragraph 6 of the draft Triennial Agreement, the Mayoral Forum sets a high value on open communication, collaboration and trust. Our work together is only as strong as the relationships we maintain between one another and our councils.

Regional forums

- 16. The Mayoral Forum is supported by a Chief Executives Forum, which oversees other regional forums and working groups. The Chief Executives Forum is also mandated by the Triennial Agreement.
- 17. The Policy, Corporate and Operations Forums and their working groups report to the Chief Executives Forum. The Chair of the Chief Executives Forum presents a summary report on the work of regional forums to quarterly meetings of the Mayoral Forum.
- 18. The Chair of the Chief Executives Forum in 2022 is Hamish Riach (Ashburton District Council). Chairs of the regional forums for 2023 will be appointed by the Chief Executives Forum when it meets on 31 October.

Secretariat arrangements

- 19. The Mayoral Forum terms of reference include the provision of a permanent secretariat hosted by Environment Canterbury and funded from the regional general rate. This is a long-standing arrangement. In addition, Environment Canterbury provides:
 - communications, media and legal advice as required
 - document management and other business support services
 - web hosting of the Mayoral Forum website: <u>https://canterburymayors.org.nz/</u>
- 20. The secretariat is:
 - Maree McNeilly, Principal Advisor (027 381 8924)
 - Amanda Wall, Senior Advisor (027 234 6381)
 - Rosa Wakefield, Project Coordinator (027 381 9406).
- 21. All members of the secretariat use this email address: secretariat@canterburymayors.org.nz.
- 22. The Forum uses BoardPro as its online agenda portal. The secretariat will set you up in with access to log in at any time to view and annotate agendas and minutes. You will be notified whenever meeting packs are published.

Resourcing

23. Member councils meet their own costs for meeting attendance (travel, accommodation and Mayoral Forum working dinners). When we invite guests to working dinners, the cost

of their meals will come from the regional forums levy councils pay annually. Mayors and Chief Executives pay personally for any alcoholic beverages consumed.

- 24. The Chief Executives Forum has a regional forums budget for approved collaborative projects. This is funded by a levy on member councils to an agreed formula. The levy for 2022/23 is \$63,000.
- 25. The Mayoral Forum may choose to levy councils for specific project work if required, over and above the Chief Executives regional forums budget. This is decided on a case-by-case basis.
- 26. Selwyn District Council provides meeting rooms and covers catering costs for regional forums that meet in its premises.
- 27. Environment Canterbury covers secretariat salaries and overheads and some Mayoral Forum meeting costs (room hire and lunch). Environment Canterbury also acts as fundholder for any grants obtained from central government.

Other regional and sub-regional committees

Canterbury Civil Defence Emergency Management Group Joint Committee

- 28. The Civil Defence Emergency Management Act 2002 requires the regional council and every territorial authority within that region to establish a Civil Defence Emergency Management Group as a joint standing committee. Each local authority must be represented on the Group by the Mayor/Chair, or an elected person who has delegated authority to act for the Mayor/Chair.
- 29. The Canterbury Joint Committee usually meets quarterly. It signs off the Canterbury CDEM Group Plan and provides guidance for how civil defence will be implemented in Canterbury. It is supported by a Co-ordinating Executive Group (CEG) comprising chief executives of territorial authorities and emergency services (including NZ Police, Fire and Emergency NZ, St John, Hospital Boards). CEG provides advice to the Joint Committee and implements its decisions. Note that Waitaki District is included in the Otago Civil Defence Emergency Management Group Joint Committee.

Regional Transport Committee

- 30. Environment Canterbury has statutory responsibility under the Land Transport Management Act 2003 for ensuring that a Regional Land Transport Plan (RLTP) is in place for the Canterbury region. This Plan is a statement of transport priorities for the region and co-ordinates the region's requests for central government funding for land transport activities. The next RLTP will be for the period 2021–31.
- 31. The legislation delegates responsibility for preparing the RLTP to the Canterbury Regional Transport Committee (RTC), convened by Environment Canterbury. Membership of the Committee comprises elected representatives from each of the territorial local authorities (except Waitaki District, which is included in the Otago RLTP) and a member of the New Zealand Transport Agency.

32. Because of the critical importance of transport to the economy of Canterbury and the South Island, and decisions that will need to be made, the Mayoral Forum has previously agreed that wherever possible Mayors will represent their councils on the RTC.

Canterbury Regional Leadership Group (CPF)

- 33. The Canterbury Regional Leadership Group (RLG) is the regional body that oversees the implementation of the COVID Protection Framework (CPF), ensuring alignment across agencies and stakeholders. The RLG has specific responsibility to support the regional response to the CPF and to be a conduit for national service delivery changes.
- 34. The primary role of the RLG is:
 - to assess changes between traffic light levels in support of ministerial decisions
 - to oversee and enable an effective locally-led and delivered Care in the Community response.
- 35. Membership includes leaders from local and central government agencies, mayors, lwi/Hapū and Pasifika. It also includes partners representing community and business interests.
- 36. It is a 'one-stop' shop for sharing information and is used as a 'clearing house' for any system-related service issues.

Waitaha Priorities Group (WPG) (previously Canterbury Public Service Leadership Group)

- 37. The Waitaha Priorities Group (previously Canterbury Regional Public Service Leadership Group) is a smaller group of Regional Leaders operating under the Regional Systems Leadership Framework. This framework is intended to improve how the public service works in regions and and ultimately support improvements in the wellbeing of New Zealand's communities.
- 38. The Regional Public Service Commissioners' mandate includes:
 - working with public service officials and regional stakeholders to develop locally-informed, regionally-led and centrally-supported plans and priorities
 - acting as a unified point of contact for public service agencies on crosscutting wellbeing issues at a local and/or regional level
 - supporting cultural change in the way the public service works in regions to ensure government puts people at the heart of our work and our purpose, acts as an honourable Treaty partner and works together towards common objectives.
- 39. The WPG also address the regional public service priorities for Canterbury. Priorities to date are:
 - all tamariki and rangatahi in Canterbury reach their full potential

- workforce development transitioning Canterbury to become a more highly productive and sustainable economy
- addressing social housing concerns
- supporting mental wellbeing: improving access to health care for people with moderate mental health needs
- addressing family violence and sexual violence concerns (newly added priority to support the significant investment in Te Aorerekura).
- 40. The Canterbury Mayoral Forum is well placed to continue to work with the central government public sector to address the regional priorities.
- 41. The Regional Public Service Commissioner looks forward to meeting with the incoming Mayors to provide further information on these groups and the programme of work.

Sub-regional groups

- 42. Mayors may choose to form sub-regional groupings to address local matters. These groups will be supported at the sub-regional level by the specific councils involved in the groupings.
- 43. An example of one such group, albeit not under the auspices of the Canterbury Mayoral Forum, is the Greater Christchurch Partnership³.

Leading regional development

The Mayoral Forum's Plan for Canterbury, 2020-22

- 44. The Mayoral Forum's Plan for Canterbury was launched in September 2020.
- 45. The Plan set out the Mayoral Forum's vision for sustainable development across all four aspects of wellbeing (environmental, economic, social and cultural).
- 46. The Plan for Canterbury replaced the Canterbury Regional Economic Development Strategy (CREDS), which was led by the Forum from 2015-2019.
- 47. For the remainder of the 2020-22 local government term, the Forum focused on five priorities where it could make a difference through leadership, advocacy and enabling partnerships:
 - Sustainable environmental management of our habitats (land, air, water and ecosystems), focusing on land use and freshwater management.
 - Shared economic prosperity through sustainable, value-added primary production, high-value manufacturing, high-value tourism, growing attracting and retaining a skilled workforce and attracting new businesses.

³ https://greaterchristchurch.org.nz/

- Better freight transport options mode shift to optimise movement of longdistance freight by rail and coastal shipping to improve road safety, decrease carbon emissions and reduce wear and tear on the region's roads.
- **Climate change mitigation and adaptation** reducing our carbon footprint, building community resilience and making our infrastructure as strong as it can be.
- **Three Waters services** securing safe drinking-water supplies, and ensuring that infrastructure, institutional arrangements and regulation enable the sustainable management of drinking water, wastewater and stormwater in Canterbury.
- 48. The Plan is available here: <u>https://canterburymayors.org.nz/wp-content/uploads/Mayoral-</u> Forums-Plan-for-Canterbury_SEPT-2020.pdf
- 49. The Forum's achievements against the goals in the Plan are outlined in a separate document accompanying this briefing.
- 50. Continuing projects from 2020-22 can be accommodated within this framework.
- 51. At the meeting on 29 November 2019, the Mayoral Forum will be invited to consider a proposal to develop a regional development strategy for this term. The Forum may wish to refresh the Plan for Canterbury or develop something new.

Canterbury – An Overview 2022

- 52. The secretariat has developed an overview of the Canterbury region, structured around the key wellbeing concepts of the Treasury's Living Standards Framework. It presents high-level information on current state and trends within the region across a range of relevant topics and indicators.
- 53. The purpose of the overview is to:
 - help inform Mayoral Forum priorities for this local government term
 - support engagement with central government
 - provide context for development of a regional development strategy for this term.
- 54. The document was first developed for the 2019-22 term and has been refreshed and updated as at June 2022. The overview is attached and can be found at [weblink to be added once published].

Canterbury Water Management Strategy (CWMS)

55. The Mayoral Forum initiated the CWMS in 2008 with its vision: To enable present and future generations to gain the greatest social, economic, recreational and cultural benefits from our water resources within an environmentally sustainable framework. While significant changes are being made to the resource management framework, including to how water is managed, the CWMS continues to successfully support environmental outcomes and remains a crucial mechanism for working collaboratively with our communities.

56. The CWMS is led by Environment Canterbury, Ngāi Tahu and the region's district and city councils. The Chair of Environment Canterbury reports quarterly to the Mayoral Forum on implementation of the CWMS.

Food and Fibre Innovation programme

57. The only remaining project from the Canterbury Regional Economic Strategy (CREDS) 2015-2019 is the Food and Fibre Innovation Programme. Mayor Craig Rowley (Waimate District) has led this multi-year project to improve productivity through value-added production (food, fibre and agritech) and high-value manufacturing. It is delivered by ChristchurchNZ and the University of Canterbury with funding obtained by the Mayoral Forum from the Regional Growth Programme (\$1 million over 5 years, 2018–2022; \$0.45 million over 4 years, 2018–2021). This programme has been extended through to June 2023.

CANTERBURY Mayoral Forum

A strong regional economy with resilient, connected communities and a better quality of life, for all.

Canterbury Mayoral Forum achievements 2019-2022

1. This report provides a summary of progress and achievements of the Canterbury Mayoral Forum at the end of the 2019-2022 local government term.

Regional forums

- 2. The Canterbury Local Authorities' Triennial Agreement 2019–22 mandates the work of the Canterbury Mayoral Forum, Chief Executives Forum, Policy Forum, Corporate Forum, Operations Forum and other regional and sub-regional forums and working groups (see Appendix 1). Regional forums generally meet quarterly.
- 3. As agreed in the Mayoral Forum Charter of Purpose, Environment Canterbury hosts a permanent regional forums secretariat: 2 FTE staff (funded through the regional general rate) and a CREDS Project Manager.

Plan for Canterbury

- 4. In September 2020, the Mayoral Forum launched its Plan for Canterbury.
- 5. The Plan sets out the Mayoral Forum's vision for sustainable development with shared prosperity, resilient communities and proud identity. To expand on this, the Mayoral Forum's vision is that in Canterbury, all of us together:
 - care for our natural resources to secure both present and future opportunities
 - create shared economic prosperity so no one is left behind
 - nurture caring, hope and kindness, standing strong together to withstand and adapt to challenges and change
 - celebrate our diverse identities and take pride in our common identity as Cantabrians.
- 6. For the remainder of the local government term (2020–22), the Forum focused on five priorities where it can make a difference through leadership, advocacy and enabling partnerships. The priorities are:

Mayors standing together for Canterbury.

Secretariat, E: secretariat@canterburymayors.org.nz W: www.canterburymayors.org.nz C/- Environment Canterbury, PO Box 345, Christchurch 8140 T: 03 345 9323

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- a. Sustainable environmental management of our habitats (land, air, water and ecosystems), focusing on land use and freshwater management.
- b. Shared economic prosperity through sustainable, value-added primary production, high-value manufacturing, high-value tourism, growing attracting and retaining a skilled workforce and attracting new businesses.
- c. Better freight transport options mode shift to optimise movement of long-distance freight by rail and coastal shipping to improve road safety, decrease carbon emissions and reduce wear and tear on the region's roads.
- d. Climate change mitigation and adaptation reducing our carbon footprint, building community resilience and making our infrastructure as strong as it can be.
- e. Three Waters services securing safe drinking-water supplies, and ensuring that infrastructure, institutional arrangements and regulation enable the sustainable management of drinking water, wastewater and stormwater in Canterbury.
- 7. The Mayoral Forum's three-year work programme reflects priorities identified in the plan, and delivery of this is overseen by the Chief Executives Forum, which reports quarterly to the Mayoral Forum.

Sustainable environmental management of our habitats

Oversight of CWMS

- 8. The Mayoral Forum has maintained active oversight of the implementation of the CWMS, receiving regular and comprehensive reporting on progress. To re-engage communities and stakeholders to nurture commitment to delivering the CWMS, the Mayoral Forum endorsed revised terms of reference for Zone Committees in November 2020.
- In May 2019, the Mayoral Forum signed off on a review of the CWMS and agreed goals for 2025 and 2030. Environment Canterbury will lead development of an implementation plan (with resource implications), to inform development of councils' annual plans for 2020/21 and Long-term Plans for 2021–28. The Forum discussed progress on the CWMS at each Forum meeting.
- 10. The Mayoral Forum continues to work in partnership with Environment Canterbury on assessing the implications of Essential Freshwater reforms on the direction and implementation of the CWMS into the future.

Biodiversity champions

11. The Mayoral Forum supported the formation of a working group of Canterbury councillors to increase governance-level engagement on biodiversity issues and opportunities across all Canterbury councils. This working group, the Biodiversity Champions, responds to a need for local government to work closely together to implement new national direction for biodiversity and support the revitalisation of the Canterbury Biodiversity Strategy.

Advocacy on Essential Freshwater reforms

12. To acknowledge the impact of these reforms on communities across the region, the Mayoral Forum established an Essential Freshwater Steering Group to oversee a regional response to the Essential Freshwater package with a focus on community engagement and the development of a Communications Plan.

Resource management reform

13. The Mayoral Forum has been a strong advocate for local voice in the resource management reform process, advocating with the Minister for the Environment, providing detailed submissions on consultation processes, and meeting regularly with the Ministry for the Environment to provide ideas and give feedback on proposals. This work will continue in the next local government term as the reform progresses.

Shared economic prosperity

- 14. Canterbury councils and local rūnanga invest considerable time and effort in building and maintaining authentic partnerships for the benefit of the region. It was in this spirit that in 2021 the Mayoral Forum and the Chairs of the ten Canterbury Papatipu Rūnanga begun building a closer relationship as a collective to work together for the greater wellbeing of Canterbury's people and land. The group agreed to meet twice a year to establish an enduring and trusted partnership.
- 15. The Mayoral Forum supported and helped leverage funding to Canterbury councils from Crown Infrastructure Partners' shovel-ready fund in 2020. The Ashburton, Hurunui, Kaikōura, Timaru and Waimakariri District Councils, Christchurch City Council and Environment Canterbury secured a total of \$127m in funding on projects the Forum supported, including:
 - a co-ordinated package of flood protection works across Canterbury (Environment Canterbury, \$15.5m)
 - South Express and Nor'West Arc cycleway routes (Christchurch City Council, \$18m as part of a wider package of cycleway funding)
 - Ashburton District Civic Centre and Library upgrade (Ashburton District Council, \$20m)
 - Conical Hill flyline in Hanmer Springs (Hurunui District Council, \$2m)
 - Kaikōura Aquatic Centre (Kaikōura District Council, \$1m)
 - Theatre Royal update and new heritage facility (Timaru District Council, \$11.6m)
 - Kaiapoi stormwater and flood protection works (Waimakariri District Council, \$9m)
 - accelerated rollout of the Rural Broadband Initiative phase 2 (\$50m).
- 16. The Forum has advocated with ministers for education and immigration policies that deliver a skilled workforce now and into the future, and submitted on the Productivity Commission's consultation on New Zealand's immigration settings. It supported the Education and Training Governance Group and has commenced formal engagement with the Canterbury Regional Skills Leadership Group. The Forum also visited Lincoln University, Canterbury University and Ara, meeting with senior staff to build relationships and learn more about the work of each institute.
- 17. In late 2021 the Forum established a Regional Economic Development Group, tasked with supporting the promotion of regional priorities for central government funding, either through

the Regional Strategic Partnership Fund or other funding avenues. This group is supported by economic development agencies across the region and met regularly in 2022.

- 18. Maintaining momentum and finalising CREDS projects also continued. Details on this work are provided later in this report.
- 19. The Mayoral Forum supported collaboration on development of 2021-24 Long-Term Plans by reconvening the Long-Term Plan Working Group, chaired by a member of the Chief Executives Forum.

Better freight transport options

- 20. The Mayoral Forum together with the Regional Transport Committee (RTC) hosted a freight tour of key Canterbury freight facilities, covering Christchurch International Airport, Lyttelton Port, Move Logistics and PrimePort Timaru. The tour was attended by members of the Mayoral Forum and RTC, along with some local MPs.
- 21. The final part of the freight tour was completed in August 2022 by a visit with KiwiRail officials and a tour of a section of the rail freight network between Christchurch and Rakaia.
- 22. The Mayoral Forum and RTC met with the Minister of Transport in May 2021 to discuss a wide range of transport matters affecting the region. Ongoing engagement with the Ministry of Transport and Waka Kotahi New Zealand Transport Agency has enabled further conversations on matters of mutual interest.
- 23. The Mayoral Forum has supported advocacy by the RTC to have greater engagement with KiwiRail, including advocating for KiwiRail to have a seat at the RTC table.

Climate change mitigation and adaptation

- 24. The regional Climate Change Working Group established by the Chief Executives Forum in 2017 and the Climate Change Steering Group established by the Mayoral Forum in 2019 continue to address climate change adaptation for Canterbury.
- 25. The Steering Group has ensured the Mayoral Forum has a strong voice with central government on climate change matters, including coordinating regional submissions on government-led climate initiatives. The Mayoral Forum led the launch of the *It's time, Canterbury* climate change engagement campaign in 2021, and has maintained a keen interest in supporting the campaign across the region throughout the rest of this term.
- 26. The Steering Group also oversaw the development of a key climate change document for the region the Canterbury Climate Change Risk Assessment, published in February 2022. This document is a detailed technical report that assesses climate risks in the region, and provides an evidence base for adaptation planning work across the region. The Steering Group has since provided advice and guidance to the Climate Change Working Group on regional adaptation planning, which will be a focus in the next local government term.
- 27. As part of its work, the Steering Group also established a group of Canterbury climate change councillors to ensure ongoing connections across the region on climate matters. The group met a number of times in 2021 and 2022, and included presentations from guest speakers, including the Climate Change Commission. Responsibility for the group in the next local

government term will rest with Environment Canterbury, through its Climate Change Action Committee.

Three Waters services

28. In light of the Government's three waters reform agenda, the Mayoral Forum convened a Three Waters Steering Group to oversee the delivery of the Canterbury Three Waters Service Delivery Review project. This project was undertaken in partnership with Ngāi Tahu. The project was undertaken to understand the probable impacts of the government's three waters reform on Canterbury councils. The Three Waters Service Delivery Review project was completed in May 2021.

Canterbury Regional Economic Development Strategy (CREDS)

- 29. The Canterbury Regional Economic Development Strategy (CREDS) was introduced in August 2015 and established a number of initiatives for the Mayoral Forum. Most projects initiated under the CREDS are complete, with one continuing into the current local government term.
- 30. The following projects are complete:
 - mapping of Canterbury's state highways for mobile blackspots, with the top ten mobile blackspots agreed by stakeholders from Canterbury councils and emergency management agencies, and advocacy undertaken to resolve these gaps
 - with the agreement of all South Island Mayors and Chairs, a South Island Destination Management Plan for sustainable tourism was developed, with support from the Ministry of Business, Innovation and Employment (MBIE), the Department of Conservation, the New Zealand Transport Agency (NZTA) and Tourism New Zealand. COVID-19 interrupted progress with the Plan, though work on an appropriate approach to sustainable tourism continues
 - ChristchurchNZ along with the University of Canterbury and Lincoln University will continue to resource a more specific Job Ready programme over the next year that will mentor international student graduates into jobs. A work integrated learning model programme is being developed which will eventually replace Job Ready.
- 31. Following the establishment of Aoraki Development's My Next Move youth transitions programme in South Canterbury, the programme is being adapted for other regions, and has received further Ministry of Social Development funding.
- 32. ChristchurchNZ and the University of Canterbury are nearing completion on delivery of a multiyear project to boost value-added production focused on food, fibre and agritech and highvalue manufacturing. This includes exploration of industry 'clusters' that exist and exploring how best to support and grow them; facilitating industry events, including the annual Food, Fibre and Agritech Challenge, many of whom that have entered are now being mentored to grow their businesses; and the production of industry roadmaps that will support new businesses in finding the right pathways to market. This work will complete on 30 June 2023.
- 33. Following the success of the project to map mobile blackspots on state highways, the Forum funded a follow-up project in 2022 to map blackspots on local roads. Once complete, the Forum advocated with telecommunications companies and Crown Infrastructure Partners to

resolve the blackspots. Significant progress on resolving many of the blackspots has now been made.

COVID-19 response

- 34. The Mayoral Forum increased its meeting frequency during the COVID-19 lockdown in 2020 to ensure members could stay across developing regional issues.
- 35. The Forum identified the need for high-level oversight of COVID-19 readiness, response, recovery and renewal and a mechanism for communication between central and local government in Canterbury. This resulted in the formation of a Canterbury COVID-19 Oversight Group, co-chaired by the Chair of the Chief Executives Forum. In 2021, this group formed part of the central government-facilitated Regional Leadership Group, which has responsibility for regional coordination of the COVID-19 response. Forum members have been strong advocates within this group for their communities.
- 36. The Mayoral Forum also took the following actions in response to the impact of COVID-19 on the Canterbury region since March 2020:
 - set up a shared workspace in 2020 for Canterbury communications managers to coordinate and align communications in the region
 - advocated strongly for councils in regard to the timing of annual plans and LTPs, and implications for audit, rates and council finances
 - advocated for mayors to receive confidential pre-release information on virus cases in their regions to avoid TAs finding out details though the media
 - advocated for an accelerated roll-out of the Rural Broadband Initiative phase 2, and for progressing the Woodend bypass on State Highway 1 with central government
 - advocated for rural communities on extensions to essential business categories
 - provided general letters of support for employees at some Canterbury businesses, as well as letters of support for Entrada Travel Group and Sounds Air for financial aid/loans from central government
 - advocated for the plight of migrant workers with work visas who are unable to (re-)enter the country, and the resulting impact on economic recovery
 - advocated for fair phasing and prioritisation of Essential Freshwater reform implementation in Canterbury
 - supported the establishment of an interim Regional Skills Leadership Group (RSLG) in 2020, co-chaired by the Chair of the Chief Executives Forum; and the establishment of a permanent RSLG in 2021
 - publicly supported the vaccination rollout in 2021, advocating for eligible Cantabrians to receive their two vaccinations
 - advocated with the Canterbury Employers' Chamber of Commerce for adequate government support for businesses affected by ongoing COVID-19 Protection Framework restrictions.

Other initiatives

- 37. The following initiatives, identified in the previous local government term, are "business as usual" for the regional forums reporting through to the Mayoral Forum:
 - health and safety collaboration
 - collaboration on stormwater management planning and consenting

- co-ordination of natural hazard risk management
- continuing to build on the Canterbury Maps shared service
- collaboration in procurement and contract management
- contaminated land shared services
- regional economic development indicators monitoring
- regional leadership and support for strategic information and records management
- building control and regulatory co-ordination
- collaborative resource management planning and decision-making.

Standing together for Canterbury

- 38. The Canterbury Policy Forum monitors central government policy and regulatory initiatives impacting on Canterbury and provides oversight of the development of regional submissions. Joint advocacy ('one strong voice for Canterbury') has been a strength of the Mayoral Forum.
- 39. The following tables summarise Mayoral Forum engagement and advocacy since local body elections in October 2019.

Submissions

40. The Mayoral Forum made a large number of submissions on a wide range of topics this term. If the option was available, the Mayoral Forum took the opportunity to speak to the committee or agency managing the consultation after making its written submission.

Date	Audience	Subject
Oct 2019	Ministry for the Environment	Submission on Action for Healthy Waterways discussion document
Feb 2020	Resource Management Review Panel	Submission on Transforming the Resource Management System: Issues and Options Paper
Mar 2020	Ministry for the Environment	Submission on Proposed National Environment Standard for the outdoor storage of tyres
Mar 2021	Health Committee	Submission on the Water Services Bill
Mar 2021	Climate Change Commission	Submission on the Climate Change Commission's draft advice package to the Government
May 2021	MBIE	Submission on the Government's freedom camping discussion document
May 2021	MfE	Submission on proposed National Direction for industrial greenhouse gases
May 2021	Ministry of Transport	Joint submission with Regional Transport Committee on Hīkina te Kohupara discussion document (transport emissions)
Jun 2021	Infrastructure Commission	Submission on draft 30-year infrastructure strategy
Aug 2021	Environment Committee	Submission on the draft Natural and Built Environments Bill exposure draft
Nov 2021	Ministry for the Environment	Submission on emissions reduction plan discussion document

Date	Audience	Subject
Dec 2021	Ministry for the Environment	Submission on draft waste strategy
Dec 2021	Productivity Commission	Submission on New Zealand's immigration settings
Dec 2021	Ministry of Business, Innovation and Employment	Submission on economic regulation and consumer protection for three waters services in New Zealand discussion paper
Dec 2021	Pae Ora Legislation Committee	Submission on Pae Ora (Healthy Futures) Bill
Feb 2022	Ministry for the Environment	Submission on resource management reform consultation
Mar 2022	Ministry for the Environment	Submission on enabling local voice in resource management reform consultation
Mar 2022	Taumata Arowai	Submission on drinking water regulations
May 2022	Ministry for the Environment	Submission on Transforming Recycling consultation
July 2022	Indigenous biodiversity	Submission on exposure draft of the National Policy Statement for Indigenous Biodiversity
Aug 2022	Health Committee	Submission on the Smokefree Environments and Regulated Products (smoked tobacco) Amendment Bill

Letters and key meetings

Date	Audience	Subject
Dec 2019	New Zealand Institute of Skills and Technology (NZIST)	Letter of support for Ōtautahi/Christchurch as permanent location of the NZIST headquarters
Feb 2020	Minister for Greater Christchurch Regeneration, Energy and Resources, and Research, Science and Innovation	Spoke at Mayoral Forum dinner
Mar 2020	Canterbury Museum	Letter of support for Canterbury Museum's redevelopment project
Mar 2020	Canterbury Joint Waste Committee	Letter on Amberley tyre pile clean up
Mar 2020	Waste Minimisation Fund / Contaminated Sites Remediation Fund, Ministry for the Environment	Support for application from Accountability Action for Amberley tyre pile clean up
Mar 2020	Minister of Transport	Support for funding application: Upper Orari Bridge (SH79) two laning
Apr 2020	Crown Infrastructure Partners	Letters of support for applications to the shovel-ready fund for Christchurch City Council, Environment Canterbury and Ashburton, Hurunui, Kaikōura, Selwyn, Timaru, and Waimakariri District Councils, as well as the Wheels for Waipara cycleway project, the Woodend bypass, SH1, and support for an accelerated rollout of the Rural Broadband Initiative phase 2

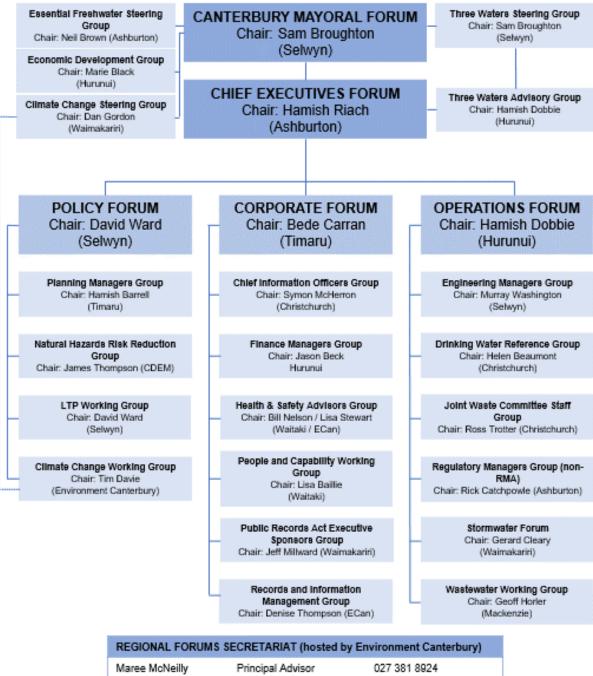
Date	Audience	Subject
Apr 2020	Minister for the Environment, Minister of Agriculture	Letter about the implementation of Essential Freshwater package
May 2020	Entrada Travel Group	Letter of support for Entrada Travel Group as an essential service
May 2020	Sounds Air	Letter of support for Sounds Air as an essential service
May 2020	Leader of the National Party	Congratulations on appointment and invitation to Mayoral Forum dinner
Jun 2020	Minister of Immigration	Letter about the return of essential dairy workers to New Zealand
Jun 2020	Chair of the Climate Change Commission	Informal discussion of the work of the Climate Change Commission
Jul 2020	Kaiwhakahaere, Ngāi Tahu	Mayoral Forum engagement with papatipu rūnanga
Jul 2020	Minister for Infrastructure; Minister for Regional Economic Development	Letter about shovel-ready projects and COVID-19 recovery
Aug 2020	Greater Christchurch Group, Department of Prime Minister and Cabinet	Letter about S.71 proposal: Commercial film/video production facilities in Christchurch
Sep 2020	Minister of Conservation, Minister for Land Information, Associate Minister for the Environment	Attended Mayoral Forum
Sep 2020	Minister of Internal Affairs	Letter about the future of tourism and freedom camping
Sep 2020	Minister of Local Government; Chair Joint Three Waters Steering Committee, Department of Internal Affairs	Letter about Three Waters reform: regional allocation Canterbury
Sep 2020	Minister of Health	Letter about Canterbury District Health Board
Oct 2020	Kaiwhakahaere, Ngāi Tahu	Letter about Mayoral Forum engagement with papatipu rūnanga
Nov 2020	Electorate and list MPs in Canterbury	Briefing letters introducing the Mayoral Forum, its work and priorities; lunch with the Mayoral Forum
Dec 2020	Incoming Ministers	Briefing letters introducing the Mayoral Forum, its work and priorities, and request to meet with the Mayoral Forum
Feb 2021	Minister of Local Government	Letter about Three Waters Reform consultation
Feb 2021	Electorate and list MPs in Canterbury	Invitation on freight tour (a couple attended).
May 2021	Ministers, Crown Infrastructure Partners and telecommunications companies	Advocacy letters seeking action on mobile blackspot areas on Canterbury state highways
May 2021	Minister of Transport	Letter about integrated transport in Canterbury, <i>Hīkina te Kohupara – Kia</i> <i>mauri ora ai te iwi – Transport Emissions:</i> <i>pathways to Net Zero by 2050</i> , integrated freight in Canterbury.

Date	Audience	Subject
May 2021	Minister of Housing; Research & Innovation; Energy & Resources	Meeting to discuss spatial planning, social housing, innovation and economic performance, and rural doctors.
Jun 2021	Waka Kotahi; Minister of Transport	Advocacy letter on Waka Kotahi's NLTP funding
Jun 2021	Minister for Emergency Management	Advocacy letters on Canterbury flooding and funding
Jun 2021	Minister of Housing	Advocacy letter on the Housing Accelerator Fund
Jul 2021	Minister of Health	Advocacy letter on ambulance funding
Aug 2021	Minister of Local Government	Letter seeking pause to three waters reform programme
Aug 2021	Taituarā, Ministry for the Environment, Local Government New Zealand and the Department of Internal Affairs	Letters advocating for Canterbury voice on national working groups and committees
Aug 2021	Basil Chamberlain	Letter of support for co-investment by the Government for flood protection
Sep 2021	Minister of Economic and Regional Development	Letter advocating support from the Government to progress freight transport projects in the region
Sep 2021	Minister of Transport	Joint letter with Regional Transport Committee on transport network resilience in Canterbury
Sep 2021	Mayor of Auckland	Letter acknowledging the impact of Alert Level 4 on Aucklanders and thanking them for their continued efforts
Sep 2021	Minister of Agriculture	Advocacy letter seeking support for Hurunui farmers following strong wind event
Sep 2021	Minister of Local Government	Meeting to discuss three waters reform
Oct 2021	Minister for the Environment	Meeting to discuss Essential Freshwater and resource management reform
Nov 2021	Waka Kotahi NZ Transport Agency	Joint meeting with Regional Transport Committee to discuss key transport issues
Nov 2021	Canterbury MPs	Lunch with Mayoral Forum
Nov 2021	Ministry for the Environment	Meeting to discuss resource management reform
Nov 2021	Ministry for the Environment	Letter following meeting with the Ministry earlier in November
Dec 2021	Ministry for the Environment	Meeting on resource management reform
Feb 2022	Chairs of Canterbury's Papatipu Rūnanga	Letter proposing engagements between the Forum and Rūnanga chairs in 2022
Feb 2022	Ministers, Crown Infrastructure Partners and telecommunications companies	Advocacy letters seeking action on mobile blackspot areas on Canterbury local roads
Mar 2022	Canterbury District Health Board	Letter advocating for reopening of rural hospitals as soon as possible

Date	Audience	Subject
Mar 2022	Crown Infrastructure Partners and telecommunications companies	Meeting to discuss resolving mobile blackspots in Canterbury
Mar 2022	Canterbury University	Letter congratulating Amy Adams on appointment as Chancellor of Canterbury University
Mar 2022	Minister of Health	Letter seeking meeting to discuss the health reform transition process
Apr 2022	Minister of Finance and Minister for Small Business	Joint letter with the Canterbury Employers' Chamber of Commerce advocating for urgent support for Canterbury businesses impacted by ongoing pandemic-related restrictions
Apr 2022	Canterbury District Health Board	Letter advocating for reopening of rural hospitals as soon as possible
May 2022	Public Service Commission	Letter seeking a meeting for chief executives with the Public Service Commissioner to discuss the impact on councils of central government agencies' ongoing recruitment of large numbers of council staff to implement the Government's range of reform programmes.
Jun 2022	Associate Minister of Local Government	Letter congratulating the Associate Minister on his appointment and invitation to attend August Mayoral Forum
Aug 2022	University of Canterbury	Letter thanking the University for hosting the Mayoral Forum in July and inviting them to engage further with the Forum in the next term
Aug 2022	Rob Campbell, Chair Te Whatu Ora Health New Zealand	Letter thanking Rob Campbell for meeting with the Forum and inviting him to meet with the Forum again next term
Aug 2022	Minister David Parker	Meeting to discuss Resource Management Reforms
Aug 2022	Minister Megan Woods	Working dinner with the Mayoral Forum prior to the August Forum meeting
Aug 2022	KiwiRail	Letter thanking KiwiRail for hosting the Forum and Regional Transport Committee on a rail freight tour

Appendix: Regional forums and working groups

Canterbury Regional Forums and Working Groups August 2022



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Canterbury 2022 An Overview HURUNUI SEL WAIMAKARIRI CHRIST ~ MACKENZIE DISTRICT MAITAKI DISTRICT WAIMAT Sustainable development with shared prosperity, resilient communities and proud identity.





Introduction

The first regional overview was prepared for members of the Canterbury Mayoral Forum following local body elections in October 2019. This updated version has been prepared for members of the Canterbury Mayoral Forum following local body elections in October 2022. It presents high-level information on current state and trends to inform Mayoral Forum priorities, engagement with central government and development of a Mayoral Forum regional strategy for the 2022-25 local government term.

The overview is structured around:

- the 'four wellbeings' (environmental, economic, social and cultural) that local authorities promote, taking a sustainable development approach (Local Government Act 2002 (ss.3, 5, 10, 14, 101 and Schedule 10)
- the 'four capitals' of the NZ Treasury's Living Standards Framework¹. While the framework was significantly revised in 2021, the four capitals remain relevant.

Where data permits this, the report includes regional indicators presented on the Treasury's Living Standards Dashboard².

The data and information in this overview are current as at 30 June 2022.

The document will be reviewed and updated during each local government term to capture any significant new information, data or trends.

















COVID-19 pandemic

Since the regional overview was first published in 2019, New Zealand has been impacted by the COVID-19 pandemic.

The impact of the pandemic on wellbeing, including border and lockdown controls, is yet to be fully understood but some of the indicators provided in this overview give insight into the short-term impacts of the pandemic e.g. on visitor arrivals. In reading this information on current state and trends, care should be taken in interpreting the data especially when comparing 2020/21 data with previous years.

A timeline³ of significant events in the COVID-19 pandemic for Canterbury and New Zealand is included below.

2020

- 28 February first COVID-19 case reported in New Zealand
- 19 March borders close to all but New Zealand citizens and permanent residents
- 21 March Government introduces the 4-tiered Alert Level system to help combat COVID-19
- 25 March New Zealand put into Level 4 lockdown
- April-September regional approach to alert levels; Canterbury traverses levels 3 through to 1, and back to level 2 in September

2021

- February-March Canterbury in alert level 2 for periods
- April mass vaccination rollout plan released
- July vaccination rollout begins
- August Delta variant enters New Zealand
- lockdown commences for the country on 17 August for remainder of the month
- **September** Canterbury moves to level 2
- December COVID-19
 Protection Framework (traffic light system) implemented, with Canterbury at orange traffic light setting
- vaccine pass mandates introduced
- first detection of an Omicron case in New Zealand

2022

- January all of New Zealand moves to red traffic light setting
- April New Zealand moves to orange traffic light setting
- **February** the Government announces a five-step plan for travellers to enter New Zealand without Managed Isolation and Quarantine
- June pre-departure tests for travellers to New Zealand scrapped
- **31 July** New Zealand's border reopens to all tourists and visa holders

At the time of writing, the COVID-19 Protection Framework continues to guide the Government's response to the pandemic.





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& natural capital



Land

• Canterbury is New Zealand's largest region by land area (44,508km²), spanning the territory of 10 local authorities and 10 Ngāi Tahu papatipu rūnanga.

Environmental wellbeing

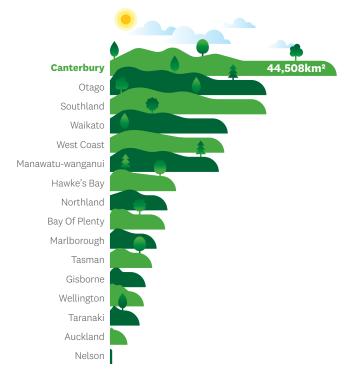
- North to south, the region extends from Kekerengu Point, north of the Clarence River, to the Waitaki River catchment. West to east, the region extends from the Southern Alps to the coast and 12 nautical miles seaward to the limit of New Zealand's territorial waters.
- Canterbury has diverse landscapes, abundant water and large areas of flat land suitable for agriculture, with 21% of New Zealand's highest quality soils⁴. Almost 2.6 million hectares of land in Canterbury was used for farming in 2019 – 19% of the total area farmed in New Zealand⁵.
- Canterbury's 800 km of coastline and 11,620 km² of coastal marine area includes a considerable range of land and seascapes and several coastal settlements, including Kaikōura, Christchurch City and Timaru⁶.

Key indicators

• In 2019, 64% of New Zealand's total irrigated land area was in Canterbury (467,000 hectares), a decrease from 2017 (478,000 hectares). However, overall between 2002 and 2019, the total irrigated land in Canterbury increased by 94%⁷. This covers a large part of the Canterbury plains. Irrigation is used to support intensive land use. Farming intensification improves productivity and increases pressures on the environment (increased demand for water and land use impacts on water quality and biodiversity).

- The area of urban land in New Zealand increased by 15% between 1996 and 2018 to approximately 237,000 hectares. The largest expansion was in Auckland (up 7,259 hectares), followed by Canterbury (up 5,730 hectares) and Waikato (up 4,845 hectares)⁸.
- Between 2002 and 2019, highly productive land that was unavailable or restricted from use as farmland (given urban and residential use) increased 54% in New Zealand. Highly productive (versatile) land is important for food production. Looking at rural residential expansion, the largest areas of highly productive land restricted from use as farmland was Waikato (8,323 hectares) following by Auckland (5,854 hectares), Manawatū-Whanganui (5,442 hectares), and Canterbury (5,375 hectares)⁹.

Land area by region (km²)



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Canterbury land cover as a percentage of region

Environmental wellbeing



Scrub/shrubland

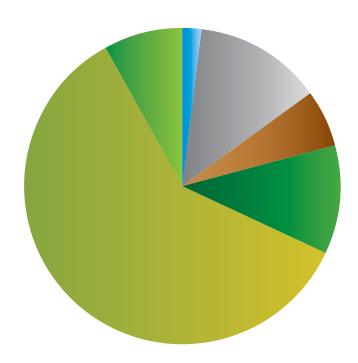
Grassland/other herbaceous vegetation

Forest

Cropland

Urban/bare/lightly-vegetated surfaces

Water bodies



Land Cover Class (broad) Land Cover class (medium)	Hectares	as % of Canterbury region land area
Urban/bare/lightly-vegetated surfaces Artificial bare surfaces Natural bare/lightly-vegetated surfaces Urban area	584383 ¹⁵²⁷ 547155 35701	13% <1% 12% 1%
Cropland	252523	6%
Cropping/horticulture	252523	%
Forest	494065	11%
Exotic forest	157360	3%
Indigenous forest	336705	7%
Grassland/other herbaceous vegetation	2713136	60%
Exotic grassland	2033226	45%
Other herbaceous vegetation	11107	(1%
Tussock grassland	668803	15%
Scrub/shrubland	378859	8%
Exotic scrub/shrubland	70090	2%
Indigenous scrub/shrubland	308769	7%
Water bodies	99678 99678	2%

Environmental wellbeing & natural capital

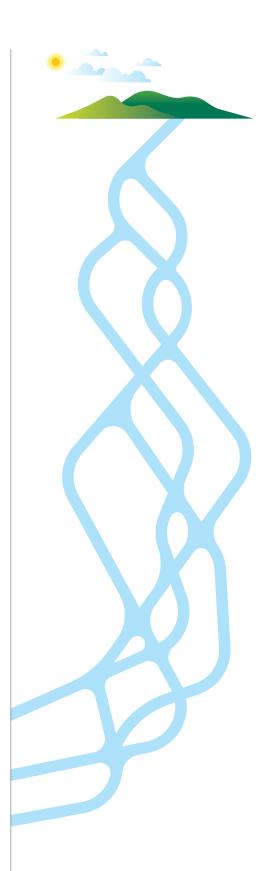
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Water

- Canterbury has more than 4,700 lakes and tarns, and over 78,000 km of rivers and streams¹⁰.
- Our braided, alpine rivers are an iconic natural feature and internationally rare. They support many species, including rare and threatened species not found anywhere else. 64% of New Zealand's braided rivers are in Canterbury, including the Waimakariri, Rakaia, Rangitata and Waitaki rivers, characterised by their multiple, shifting shingle channels and varying flows¹¹.
- On average, we receive around 74 billion m³/annum of fresh water from rain and snow, much of it falling in the Southern Alps. 62 billion m3 /annum is runoff to sea¹². Canterbury receives 11% of New Zealand's precipitation input (2020 data)¹³.
- About 70% of New Zealand's groundwater (519 billion m³ in 2014) is located in Canterbury¹⁴.
- Across the region, 6.8 billion m³ of freshwater is taken each year – 4.4 billion m³ for irrigation, 1.7 billion m³ for stock-water, 700 million m³ for industrial use, 270 million m³ for town supply and 390 million m³ for other use.
 8.35 billion m³/year is consented for hydroelectricity and makes up 55% of the total water volume consented in Canterbury¹⁵.
- Land clearance and farming over many years, particularly land-use intensification since the 1970s, has increased pressure on rivers and groundwater aquifers. Lowland streams fed by groundwater springs are under stress. Urban streams and rivers typically have worse water quality because of changes to land cover and human activity in our cities and towns.

10 year Trend in Nitrate-Nitrogen Concentration 2011-2020

- ▼ Very likely decreasing
- Likely decreasing
- O No trend
- Likely increasing
- Very likely increasing
- Areas of potential groundwater use
- CWMS zones



Environmental wellbeing & natural capital



Key indicators

Surface waters

- The ecological health of streams in Canterbury has been in decline over the last 20 years at 54% of sites. In contrast, there are 22% of sites that are relatively stable and 24% are improving. It is notable that many sites with improving trends are those in a poorer state close to the coast on the Canterbury Plains, while inland areas previously in good health have a relatively high number of deteriorating sites¹⁶. The poorer state of lowland areas tends to be because of the greater intensity of land use in the warmer, flat low country and the accumulation of contaminants in groundwater, which re-emerge in lowland streams.
- Surface water quality trends for nitrate-nitrite nitrogen are similar to those for groundwater quality trends. This is due to groundwater being the dominant source of nitrate-nitrite nitrogen in our rivers.
- Long term dissolved reactive phosphorus (DRP) trends indicate that concentrations have improved at 55% of sites over the 22-year period examined. Turbidity has shown a shift and has improved over the last nine years at 71% of river sites. These parameters could be used as early indicators of improvements in water quality due to actions such as fencing and stock exclusion.
- Trend analysis of high-country lakes data 2007-2022 (24 lakes) showed that chlorophyll a, an indicator of water quality and ecosystem health, is increasing in most lakes (>80%).

Groundwater

• Nitrate in groundwater can affect its quality for drinking-water supply and the quality of streams fed by groundwater. Areas in Canterbury around and downstream of intensive agricultural land use tend to have higher nitrate concentrations in the groundwater than other areas. Nitrate concentrations are highest in groundwater near the water table and decrease with depth. In 2021, 72% of the 331 groundwater sites across Canterbury met the current drinking water guidelines for nitrate-nitrogen. Analysis of 30 years of data shows that the rate of change is slow and nonlinear, but the overall direction of change is generally an increase in nitratenitrogen concentrations. The time lag between land use change and the start of resulting effects on groundwater nitrate concentrations is in the order of five to ten years. Shorter lags exist where receiving environments are close to land sources. The full effects of changes may still take decades to come through, particularly for large catchments¹⁷.

Drinking water

- In the Ministry of Health's Annual Report on Drinking Water Quality 2020-2021¹⁸ reporting period, there were 107 council-owned and operated registered drinking water supplies in Canterbury.
- 36 supplies out of the 107 supplies were fully compliant with both the Drinking Water Standards and the requirements of the Health Act, servicing 22% of Canterbury's populationⁱ.
- 71 supplies (61.5%) out of the 107 supplies did not meet the bacterial, protozoal and/or chemical requirements of the Drinking Water Standards.

Recreation

• In the 2019/2020 summer season, in total, 76% of graded freshwater sites (100% of lake sites and 64% of river sites) and 91% of coastal sites are considered as being generally suitable for contact recreation¹⁹.

Perceptions

• 85% of survey respondents in Canterbury thought New Zealand had a problem with the state of rivers, lakes, streams, wetlands and aquatic life compared to 80% nationally. 60% of respondents in Canterbury (50% in NZ) thought farming activities were the main reason there was a problem, followed by 15% for sewage and stormwater discharges²⁰.

i The report describes compliance with the drinking water requirements of the Health Act 1956 and the Drinking Water Standards for New Zealand 2005 (revised 2018) for registered networked drinking water supplies that serve populations of more than 100 people in the period from 1 July to 30 June. To fully comply with the Drinking Water Standards, a supply must comply with the bacteriological, protozoal and chemical requirements.

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Environmental wellbeing & natural capital

Air

- Air pollution can be an issue in Canterbury towns and cities, mainly during the coldest months, from the burning of wood and coal for heating. Rural areas are periodically affected by burn-offs and other rural practices. Vehicle emissions play a relatively minor role in air quality in our region.
- Monitoring of air quality by Environment Canterbury focuses on eight airsheds: Christchurch, Rangiora, Kaiapoi, Ashburton, Washdyke, Timaru, Geraldine and Waimate²¹.
- The World Health Organisation (WHO) released updated air quality guidelines in 2021 which include new air quality thresholds required to safeguard public health worldwide.

Key indicators

- Air quality is improving in the cities and towns Environment Canterbury monitors, but pollution levels still sometimes exceed national and international health-based environmental standards. Based on WHO guidelines, the annual averageⁱⁱ for PM¹⁰ in Timaru was at 100% of the WHO guideline levels and exceeded the annual average for PM^{2.5 22}.
- Perceptions
- 56% of survey respondents in Canterbury thought New Zealand had a problem with air pollution, compared to 49% nationally. The top reason respondents thought air pollution was a problem was motor vehicles, followed by industrial activities²³.



60 50 40 30 20 10 0 2001 2018 2019 2012 2013 2014 2015 2016 2017 020 2006 201

Number of high pollution nights²⁴ 2001 – 2021

ii Trends in the annual average are reported for the last ten years

- Geraldine
 Waimate Stadium / Kennedy
 Timaru Washdyke Flat Rd / Alpine
 Timaru Grey Rd / Anzac Sq
 Ashburton
 Christchurch Woolston
 Christchurch St Albans
- Christchurch airshed
- 🛑 Kaiapoi
- 🛑 Rangiora

& natural capital



Biodiversity²⁵

Environmental wellbeing

- Biodiversity (biological diversity) includes ecosystem diversity, species diversity and genetic diversity. Biodiversity is a major issue nationally and globally. More than 4,000 native plants and animals are at risk of extinction in New Zealand.
- The Canterbury high country has iconic landscapes including tall tussock grasslands, native shrublands and largely unmodified alpine environments with extensive screes, bare rock, permanent icefields and glaciers.
- Canterbury has large areas of mountain beech forest, including in the catchments of the Ahuriri, Dobson/Hopkins, Rakaia and Waimakariri rivers, Craigieburn Forest Park and Arthur's Pass National Park.
- Naturally rare limestone areas occur in North and South Canterbury, which provide 'habitat islands' that support specialised plant communities.
- Canterbury has a number of culturally and ecologically significant river mouths, estuaries and coastal lagoons. The coastlines of Kaikōura, Banks Peninsula and coastal reef system off Timaru provide important habitat for marine life. Banks Peninsula Marine Mammal Sanctuary was New Zealand's first marine mammal sanctuary, to protect the nationally endangered Hector's dolphin/upokohue.
- Freshwater habitats in Canterbury support a diverse range of indigenous freshwater fish, including the endemic endangered Canterbury mudfish/kōwaro, and in the northern-most parts of the region, the threatened northern galaxias, dwarf galaxias, and shortjawed kokopu, which do not occur in other parts of the region.
- Braided rivers provide a habitat for a diversity of bird species including several threatened species (e.g. wrybill/ngutu parore, banded dotterel, blackfronted tern, Caspian tern, black billed gulls, black stilt/kaki).
- Wetlands provide habitat for a diverse range of plants and animals and once covered large areas of lowland Canterbury. Wetlands are now some of our rarest and most-at-risk ecosystems, with over 90% of Canterbury's lowland wetlands lost in the last 150 years. Examples that remain include:

- estuaries; for example, the Heathcote/Ōpāwaho and Avon Rivers/Ihutai, and the Ashley River/ Rakahuri mouth
- coastal lagoons such as Wainono Lagoon and Te Waihora/Lake Ellesmere
- freshwater swamps such as Travis Wetland in Christchurch City
- margins of the Ashburton lakes, and ephemeral kettlehole tarns in the glacial moraines of the high country.
- Some of the world's rarest bird species are found in the Canterbury region, including Hutton's shearwater, orange-fronted parakeet/kakariki, black stilt/kaki, white-flippered penguin/kororā, yellowhead/mohua and great spotted kiwi/roroa.
- The loss of biodiversity, especially taonga species, can negatively affect our wellbeing through changes or loss of culture, traditional practices, and language.
- Like the rest of New Zealand, there have been significant losses in indigenous biodiversity in Canterbury. This has primarily occurred through loss and modification of habitat because of deforestation, burning, drainage, settlement and development, and the introduction of invasive pests. The most significant losses in indigenous habitat and biodiversity have occurred in lowland and coastal environments (<400m), where development has been, and continues to be, most intensive. A key challenge is the ongoing loss of habitats that support indigenous flora and fauna, especially in lowland and montane parts of the region.



& natural capital

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 Invasive species significantly impact on biodiversity. A suite of predators and browsers that have been introduced to New Zealand threaten many indigenous species. Invasive plants and algae can have severe effects on indigenous vegetation and ecosystems in both freshwater and marine environments. For example, wilding conifers present a challenge in high-country pastoral land and on public conservation areas in Canterbury. The conifers can dominate indigenous species, reduce the value of productive land, reduce water availability, affect soil carbon, facilitate the establishment of other alien species, compete with native plants and animals, and alter the natural character of landscapes²⁵.

Environmental wellbeing

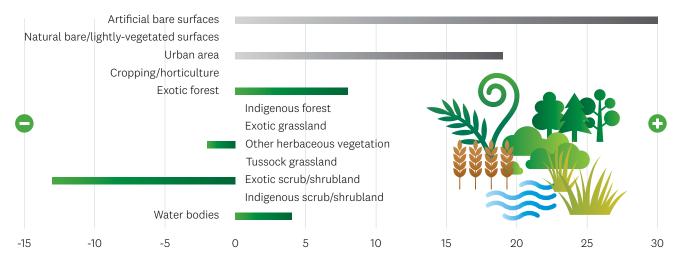
• Climate change is already starting to impact on ecosystems and biodiversity. The main potential effects on biodiversity from climate change are gradual change in habitat, changes in species' distribution, increased threats from pests and disease due to changes in disease vector distribution, and habitat loss from sea-level rise, for example, coastal wetlands. Impacts are already starting to be seen, including abnormally high temperatures distributing native species, especially in the marine environment, reduction of the areas where some species can live or impacts from extreme events (e.g. droughts or floods). For example, droughts have been found to dramatically decrease the body size of kowaro (Canterbury mudfish)26.

Key indicators

Nationally:

- 84% of reptiles (of 106 species), 80% of bats (of 5 species), 75% of frogs (of 4 species), 74% of terrestrial birds (of 105 species), 46% of vascular plants (of 2744 species), 19% of hornworts and liverworts (of 76 species), and 14% of lichens (of 2026 species) are threatened or at risk of becoming threatened²⁷
- 76% of indigenous freshwater fish species (39 of 51) are threatened with extinction or at risk of becoming threatened²⁸
- 90% of seabird species (86 of 96) and 82% of shorebird species (14 of 17) are threatened with extinction or at risk of becoming threatened²⁹
- Between 1996 and 2018 216 hectares of freshwater wetlands were lost in Canterbury (4% of the total loss in NZ). Southland recorded the biggest loss of freshwater wetlands over this time, contributing to almost half (46%) of the total loss of freshwater wetlands in New Zealand with a reduction of 2,665 hectares. Between 2012-2018 6.8 hectares of freshwater wetland areas were lost in Canterbury ³⁰
- Canterbury recorded the biggest reduction in saline wetlands, contributing to over a third (70 hectares or 39%) of the total loss of saline wetlands in New Zealand between 1996 and 2018 ³¹
- The expansion of urban land in Canterbury is reflected in changes in land cover between 1996 and 2018. Artificial area increased by 30%, urban area increased by 19% and exotic forest increased by 8%.

Area change (%) in land cover, Canterbury 1996–2018³²





Climate

& natural capital

• Canterbury has five main climate zones:

Environmental wellbeing

- the plains, with prevailing winds from the north-east and south-west, low rainfall, and a relatively large annual temperature range by New Zealand standards
- the eastern foothills and southern Kaikōuras, with cooler and wetter weather, and a high frequency of north-westerlies
- the high country near the main divide, with prevailing north-west winds, abundant precipitation, winter snow and some glaciers particularly towards the south
- Banks Peninsula and the coastal strip north of Amberley, with relatively mild winters, and rather high annual rainfall with a winter maximum
- the inland basins and some sheltered valleys, where rainfall is low with a summer maximum, and diurnal and annual temperature ranges are large³³.
- In 2022, the Canterbury Mayoral Forum published the Canterbury Climate Change Risk Assessment³⁴. This was a technical risk assessment that identified the range of risks to Canterbury from climate change. A summary of climate change projections to 2100 is provided below:
 - the sea level is projected to rise by about 0.8m above present day levels
 - wildfires will become more likely as hotter, drier summers occur. Rural areas will be more highly exposed
 - drought potential is likely to increase across most of Canterbury
 - it is projected that there will be between 20 and 60 more hot days (over 25°C) annually by 2100
 - wind is likely to increase in speed, and winter and spring are likely to be windier. This seasonal change is likely to be more strongly felt in inland areas north and west of Rangiora
 - summer rainfall is projected to increase up to 20% in the inland Canterbury Plains. It is projected to gradually reduce towards coastal areas, with a decrease of 5-15% in the area around Christchurch

- an increase in winter rainfall of 15-40% is expected in the eastern, western, and southern parts of the region. Winter rainfall has the potential to be more strongly associated with storm events
- as temperatures rise, there will be fewer snow days across the region
- it is projected that there will be 20-50 fewer cold days per year, where the temperature is at or below 0°C
- extreme weather events (e.g. severe storms) are likely to happen more often
- our annual mean temperature is set to rise by 1.5 -3.5°C. Overall, our maximum daytime temperatures will be up 2-5°C. Canterbury's alpine and subalpine areas could be 5-6° warmer.
- Some of the impacts from climate change are likely to be:
 - increased pressure on water resources due to higher temperatures, less rainfall and greater evapotranspiration, particularly in North Canterbury. Droughts are likely to become more frequent and more extreme
 - sea-level rise and coastal erosion will impact on coastal settlements and some papatipu rūnanga marae. Christchurch is likely to face increased flooding in some areas, particularly around the lower Ōtākaro/Avon River
 - a changing climate will affect ecosystems and biodiversity. There may also be an increased threat to native species from changed distribution of disease vectors
 - extreme weather events, coastal erosion and sea-level rise will impact on coastal defence infrastructure, buildings, transport infrastructure, water infrastructure and flood protection infrastructure
 - warmer temperatures, a longer growing season and fewer frosts could provide opportunities to grow new crops³⁵.

& natural capital

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Natural hazards

Environmental wellbeing

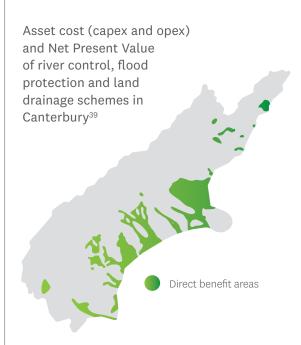
- Flooding is a natural hazard of significant concern in Canterbury, from river flooding, surface flooding from local run-off and coastal over-topping. Climate change is likely to exacerbate this, as extreme weather events are expected to become more frequent.
- In May 2021, an extreme rainfall event occurred in Canterbury, in terms of volume and duration of rainfall. It was the largest 24-hour event on record for most of Canterbury's foothills rain gauges³⁶. Impacts included extensive damage to farmland and the structural integrity of the Ashburton (SH1) bridge was compromised. Investment in infrastructure proved invaluable for protecting communities, including Ashburton, one of the hardest hit areas.
- Canterbury sits across the boundary of the Pacific Plate and the Australian Plate. The impacts of the 2010/11 Canterbury earthquakes and the 2016 North Canterbury earthquake have been well documented.
- The 2016 North Canterbury earthquake sequence triggered up to 20,000 landslides over 10,000km², uplifted coastal areas up to three metres, exposing the seabed, and triggered the biggest local-source tsunami in New Zealand since 1947 (nearly seven metres at Goose Bay)³⁷.
- The Alpine Fault has a high probability (estimated at 30%) of rupturing in the next 50 years. The rupture is expected to produce one of the biggest earthquakes since European settlement of New Zealand, and it will have a major impact on the lives of many people³⁸.
- Past land use (including, for example, closed landfills, former gasworks, fuel service stations, horticulture, timber treatment and sheep dips) has left a legacy of contaminated and potentially contaminated land sites across the region.

Asset cost and benefit value

Asset cost

billion

Benefit value \$108 billion



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Economic wellbeing and financial/physical capital

Infrastructure

- The region is well-connected nationally and internationally and is a gateway to Antarctica. Canterbury has the South Island's major international airport (Christchurch), a regional airport (Timaru), two seaports (Timaru and Lyttelton) and inland ports at Rolleston. In the 2021 year, \$10.7b value of cargo was exported from Christchurch airport, Lyttelton and Timaru ports (16% of total NZ cargo exported) and \$6b value of cargo was imported (9% of total NZ cargo imported)⁴⁰.
- Major infrastructure projects that are either proposed, in progress or recently completed include:
 - state highway and regionally significant road and rail projects/improvements, including completion of the Christchurch Northern Arterial Motorway, Christchurch Southern Motorway, Brougham Street improvements, and the road-rail freight hub in Ashburton
 - lifeline utilities Orion electricity network upgrades and accelerated rollout of the Rural Broadband Initiative phase 2

- flood protection and recovery across the region, covering the Waiau, Ashley/Rakahuri, Waimakariri and Rangitata rivers as well as a region-wide planting and berm management project
- earthquake recovery investment in Kaikōura and Hurunui districts – completing the rebuild of SH1 and the local road network, and Kaikōura horizontal infrastructure rebuild
- Christchurch Hospital upgrade, upgrades and new builds at the three Christchurch prisons and rebuilding and renewing a total of 115 schools following the 2010-11 earthquakes
- construction of Te Pae (Christchurch Convention and Exhibition Centre), Parakiore Recreation and Sport Centre (metro sports facility) and the Christchurch multi-use arena
- a new \$344 million Antarctica research base to be constructed in Timaru before being transported to Scott Base
- a 220 hectare, 150 megawatt solar array at Christchurch International Airport⁴¹
- a new 93 megawatt windfarm is to be built at Mt Cass⁴², owned by MainPower. It will be the largest windfarm in the South Island, will generate enough power for 40,000 homes and will potentially offset 100,000 tons of greenhouse CO² emissions per year.

Economic wellbeing and financial/physical capital

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Regional Gross Domestic Product (GDP)



- Canterbury's GDP in the year ended March 2021 (latest available) was \$41 billion. This represents 13% of national GDP (compared with 17% of land area and 13% of national population)⁴³
- Canterbury's percentage change in GDP 2016-2021 was 24%, the third lowest percentage growth out of the regions, below the national level of 28%. Bay of Plenty had the highest percentage growth of 45% between 2006-2021
- Canterbury's GDP grew by 1.1% in the year to March 2021, lagging behind growth rates in eight regions but close to the national GDP increase of 0.8%. Two regions experienced negative growth (Taranaki and Otago). In the previous year (to March 2020), Canterbury's GDP increased 4.7% and national GDP increase was 5.4%
- Canterbury's GDP per person (March 2021) was \$63,523, just below the national GDP per capita (\$63,955) and much lower than GDP per person in Auckland (\$70,952) and Wellington (\$75,319)
- Over the decade 2011-2021, however, average annual per cent growth in GDP per person was higher in Canterbury (3.7%) than Wellington (2.7%), Auckland (3.7%) and New Zealand (3.2%). All regions experienced a negative growth in GDP per person from 2020 to 2021 (year ended March 2021)ⁱⁱⁱ
- In the year ended March 2020 (latest available), manufacturing contributed 11% of Canterbury's GDP. Of this, primary manufacturing contributed 64%, other manufacturing 36%. Manufacturing contributes 9.8% of the national GDP, construction contributed 8.4% of regional GDP, (7% nationally) and professional, scientific and technical services 7.8% (8.3% nationally).

GDP per person by regions year to March 2021

Wellington	\$75,319
Auckland	\$70,952
Taranaki	\$70,626
Marlborough	\$68,457
Southland	\$65,468
North Island	\$64,687
New Zealand	\$63,955
Canterbury	\$63,523
South Island	\$61,552
Waikato	\$58,056
West Coast	\$57,652
Otago	\$57,016
Bay of Plenty	\$56,686
Tasman / Nelson	\$54,490
Hawke's Bay	\$51,335
Manawatū-Whanganui	\$49,932
Gisborne	\$45,545
Northland	\$43,931

Annual percentage change in GDP year ended March 2021



iii Tasman and Nelson regions have been combined to maintain data quality standards. Chatham Islands has been combined with Canterbury to maintain data quality standards.

Economic wellbeing and financial/physical capital

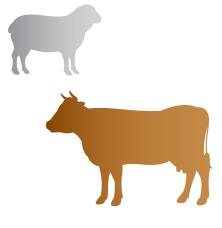
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Regional greenhouse gas emissions

- In 2019 (latest available), Canterbury was the second highest emitter of greenhouse gases, contributing to 14% of all greenhouse gas emissions in New Zealand.
- Waikato contributed the highest at 19% and Auckland contributed similar to Canterbury at just under 14%.
- The structure of regional economies impact on emissions contribution. Canterbury's emissions are mainly from agriculture (66%) and manufacturing (10%). Wellington, which had a similar economic output in 2019 to Canterbury (contributing 12% to national GDP) contributed 4% to total greenhouse gas emissions. This reflects the higher proportion of service industries in Wellington compared to the higher proportion of primary and goods-producing industries in Canterbury.
- In 2019, Canterbury accounted for 18% of the agriculture industry emissions in New Zealand, just under the highest contributor Waikato at 20%. Canterbury had the largest fall in agriculture emissions in 2019 (from 2018), down almost 3%, mainly due to declining livestock numbers⁴⁴.

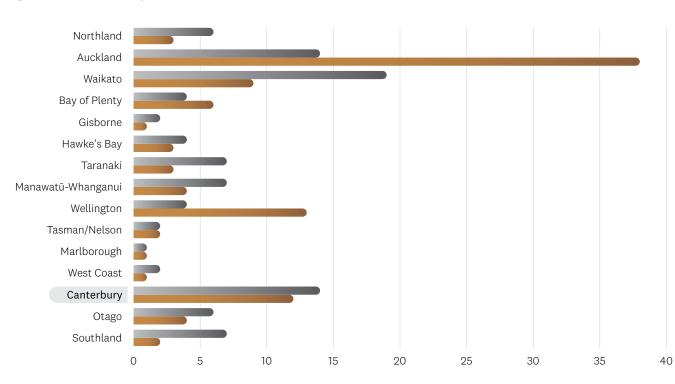




Total carbon dioxide equivalents emissions (%)

GDP (%)

Regional contribution to greenhouse gas emissions year ended 2019



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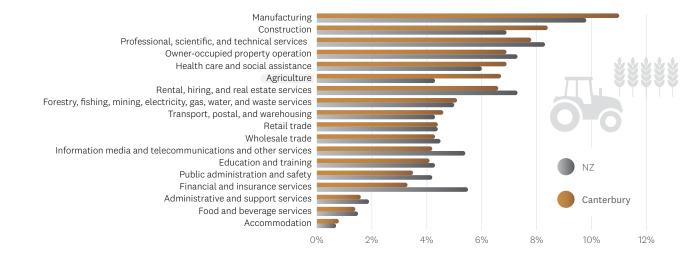
Economic wellbeing and financial/physical capital

Agriculture

- Agriculture contributed 6.7% of regional GDP in the year to March 2020, compared with 4.3% nationally. There is a lot of diversity between the industry compositions of Canterbury's sub-regions. A ChristchurchNZ analysis of the Canterbury economy, excluding Christchurch, revealed the importance of the agriculture and manufacturing industries, which are responsible for approximately 32% of employment (2019)⁴⁵.
- Agriculture plays a significantly more important role in Canterbury's economy than in the economies of Auckland and Wellington regions, contributing \$2.7 billion to Canterbury's regional GDP in 2020 (Auckland \$359 million, Wellington \$274 million).
- Agriculture also generates a significant amount of economic activity from supporting industries including primary manufacturing, other manufacturing, professional, scientific and technical services, owner-occupied property operation; transport and warehousing, and financial and insurance services.
- Dairy cattle farming is by far the largest generator of primary industries GDP in Canterbury, followed by sheep, beef and grain farming⁴⁶.
- There were 7,161 farm holdings in Canterbury, covering a total of 2,575,684 hectares (19% of farmed land in NZ) in 2019⁴⁷.

Sector per cent of Canterbury region and NZ GDP, to March 2020

- In June 2021⁴⁸, Canterbury with 16.9% of NZ's land area had:
 - 1,325,000 dairy cattle (up 6.3% on 2020) 21% of NZ's dairy cattle
 - 516,000 beef cattle (down 7.7% on 2020) 13% of NZ's beef cattle
 - 4,254,000 sheep (down 6.7% on 2020) 17% of NZ's sheep
 - 157,000 pigs (up 4.9% on 2020) 63% of NZ's farmed pigs
 - 263,000 deer (down 0.9% on 2020) 32% of NZ's farmed deer.
- In Canterbury, in the year to 30 June 2021⁴⁹:
 - 342,000 tonnes of wheat were harvested (down 8% on 2020) – 81% of NZ's total wheat harvested
 - 212,100 tonnes of barley were harvested (down 6.6% on 2020) 65% of NZ's total barley harvested.
- In Canterbury in the year to 31 March 2018⁵⁰ (latest available):
 - 2,700 hectares of exotic timber were harvested (down 11.5% on 2017) – 4% of NZ's total hectares harvested
 - 1,275,300 m³ of exotic timber were harvested (down 0.2% on 2017) – 4% of NZ's total m³ harvested.
 - 2,200 hectares of exotic timber were re-planted (up 37.8% on 2017) – 5% of NZ's total hectares replanted.
- In the year to 30 June 2020⁵¹ (latest available), 64% of horticultural land^{iv} in Canterbury was planted in potatoes (5,255 hectares), and 17% in wine grapes (1,432 hectares), followed by 14% in onions (1,165 hectares).



iv Of 8256 hectares, the total of the 8 horticultural classes within the Agricultural (horticulture) production survey.

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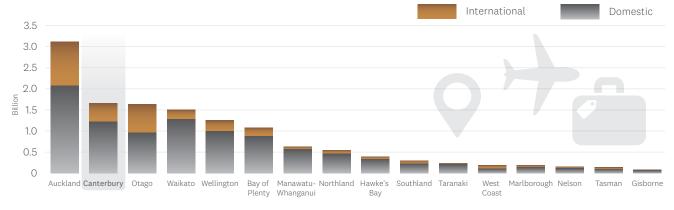
Economic wellbeing and financial/physical capital

International and domestic visitors

- From March 2020, New Zealand imposed international border restrictions in response to COVID-19 which had a significant impact on visitor arrivals to New Zealand. Annual visitor arrivals into New Zealand dropped dramatically from 3.7 million in the year ended March 2020, to 52,690 in 2021 (year ended March). This has picked up slightly since border restrictions have started to ease with 229,370 visitor arrivals in the year ended March 2022 and will continue to do so as border restrictions ease⁵².
- Prior to border controls to respond to the COVID-19 pandemic, New Zealand's total number of international visitor arrivals increased by 120% over the past 20 years from 1.65 million in 2000 to 3.7 million in 2020 (year ended March). The largest growth in visitor numbers came from China, up from 26,802 in 1999 to 328,145 in the year ending March 2020. Prior to COVID-19 border restrictions, China was the second-largest source country for visitor arrivals to New Zealand after Australia – 1.5 million Australians visited in the year to March 2020. Visitors from Japan had a decrease in the same period, from 145,637 in 2000 to 90,326 in 2020 (year ended March)⁵³.
- In the year to March 2022, 63% of overseas visitor arrivals into Christchurch airport (31,460), stated their purpose of visit was to visit friends/relatives, 17% for holiday purposes and 8% for business. The majority (85%) of those overseas visitors were from Australia. To compare, in the year to March 2020 (pre COVID-19 border controls) 510,000 international visitors arrived in New Zealand at Christchurch International Airport. Of these, around 6% came on business, 25% to visit friends and relatives, and 61% on holiday. 48% of those overseas visitors were from Australia.

- In the year to June 2020, 154,479 cruise ship passengers visited a Canterbury port, down 20% from to year to June 2019⁵⁴.
- In 2019, tourism expenditure was 10.3% of regional GDP in Canterbury. Otago and West Coast regions had the highest proportion (30% and 28%)⁵⁵.
- Annual domestic spend to April 2022 in Canterbury was \$1.4b. Canterbury ranked second with Waikato behind Auckland (\$1.8b)⁵⁶. Prior to COVID-19 controls, international spend was \$439m in Canterbury, Otago was \$683m and Auckland \$1b (year ended Feb 2020). In the year to February 2022, international spend in Canterbury was \$126m. Spend includes accommodation services, transport services, food and beverage services, cultural, recreation and gambling services and retail sales⁵⁷.
- Tourism businesses have been extremely hard hit by the COVID-19 operating environment with business turnover in NZ halved (down 48%); and four out of ten jobs lost (down 37%) compared to pre-COVID levels⁵⁸. Job numbers in the areas with a much higher share of tourism (Hurunui, Kaikōura, and Mackenzie) fell (down 2.8%) during the March 2021 year⁵⁹.
- The Ministry for Business, Innovation and Employment has developed a Tourism recovery dashboard to monitor trends as border restrictions lift^v.

Estimated tourism spend per region, year ended February 2020



v https://teic.mbie.govt.nz/teiccategories/datareleases/tourismRecoveryDashboard/

Economic wellbeing and financial/physical capital

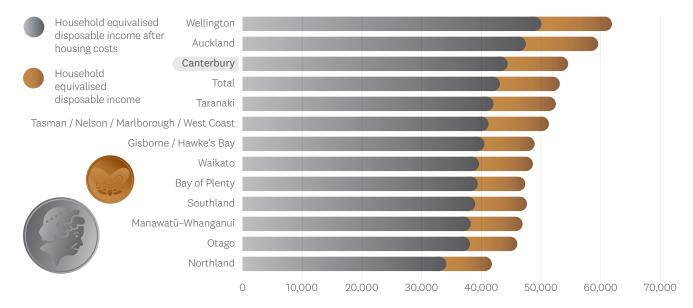
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Income

- Median weekly income in Canterbury was \$784 (NZ \$770) in 2021. Median household weekly income from all sources was \$1,758 (NZ \$1,880) for the same period⁶⁰. In Canterbury, median weekly income increased by 35% between 2010 and 2021 (not adjusted for inflation), compared to NZ 36%, Auckland 40% and Wellington 36%.
- In Canterbury, median hourly earnings in full-time work in June 2021 were \$29.02 (NZ \$29.18) and \$23.71 in part-time work (NZ \$22.99)⁶¹.
- Median equivalised disposable income by household was \$44,431 in year ended June 2021, and \$34,304 after housing costs in the year ended June 2021⁶². Equivalising income removes the effect of different household sizes and compositions on estimates to compare income across households of different sizes and compositions.
- The NZ consumers price index increased 6.9% in the March 2022 quarter compared with the March 2021 quarter, the largest movement since a 7.6% annual increase in the year to the June 1990 quarter⁶³. For the household living costs price index, average household annual living costs increased 6.6% from the March 2021 quarter to the March 2022 quarter, largely driven by petrol and interest payments⁶⁴.

Median equivalised disposable income before and after housing costs to 2021

- The percentage of children in Canterbury living in households in severe material hardship was 3.5% in year ended June 2021, compared to 4.9% nationally⁶⁵.
- 29% of respondents in Canterbury to the 2021 General Social Survey reported that they did not have enough money, or only just had enough money to meet everyday needs, unchanged from 2018. In comparison, 33% of total respondents in NZ in 2021 reported they did not have enough money, or only just had enough money to meet everyday needs, a decrease from 37% in 2018⁶⁶.
- The number of people receiving a Jobseeker Support (Work Ready) benefit in Canterbury has steadily increased from 10,107 in March 2017 to 14,985 in March 2020 to 18,012 in March 2022. The highest number of recipients in the last five years was 22,116 in December 2020. In March 2022 59% had been receiving the benefit continuously for more than a year⁶⁷. Canterbury had a lower proportion (4.5%) of working-age population receiving Jobseeker Support in March 2022 than all other MSD regions except for Southern (3.7%).



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Economic wellbeing and financial/physical capital



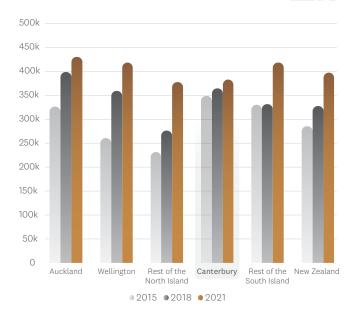
Housing

- In Census 2018, 56% of total Canterbury households stated that they lived in a dwelling they owned or partly owned (NZ 51%, Auckland 45%, Wellington 53%). Home ownership rates have dropped from 71% in Canterbury in 2001 (NZ 68%, Auckland 64%, Wellington 67%)⁶⁸.
- According to the latest available REINZ report (May 2022) Canterbury's median house price was \$685,000, an increase of 18% from the previous year (May 2021) and an increase of 0.7% compared to April 2022. National median prices in May 2022 were \$840,000, up 2.4% from May 2021, or \$730,000 excluding Auckland (up 7.6%)⁶⁹. National median house prices fell 4% from April 2022 and a downturn is expected given rising interest rates and tighter credit regulations. The Canterbury median house price is 82% of the New Zealand median house price.
- The median house price in Canterbury five years ago (May 2017) was \$435,000, and ten years ago (May 2012) was \$339,000. The median house price in Canterbury in August 2020 had increased by 13% on the previous year. The last time increase on previous year was that high was in 2014. The median Canterbury house price rose only 6% over four years from \$415,000 in August 2015 to \$440,000 in August 2019.
- Massey Home Affordability Report December 2021⁷⁰ noted overall housing affordability had declined, due to increase in mortgage interest rates and median house prices. Canterbury had a 59% decline in home affordability in the last twelve months (to December 2021) compared with 38% decline across all regions. Compared to other regions, Canterbury's regional affordability as a percentage of the national average is 79%. Auckland is the highest at 127% and West Coast the lowest at 43%. Housing remains more affordable in Canterbury than Wellington and Auckland.
- The ratio of housing costs to total household disposable income is 21% in Canterbury, the same as the national average (21%) and lower than Auckland (22%) but slightly higher than Wellington (20%)⁷¹.

- Median household net worth in Canterbury grew from \$364,000 in 2018 to \$383,000 in 2021. This is less than median net worth for the country as a whole (\$397,000 in 2018), but lower than median net worth in both Auckland and Wellington. Canterbury has had a significantly lower growth rate. Growth rate has slowed for Auckland and Wellington between 2018-2021, compared to 2015-2018, albeit at a higher rate, whereas the rest of the South Island and North Island had a significantly high growth rate between 2018-2021, compared to 2015-2018⁷².
- Canterbury has lower residential rents compared to Wellington and Auckland. Mean weekly residential rent was \$463 in Canterbury compared to \$913 in Wellington and \$600 in Auckland in Q1 2022. This was an increase of 5.1% in Canterbury compared to the same quarter in 2021.
- The number of people on the accommodation supplement (MSD) has increased from 26,485 in May 2019 to 32,556 in May 2022, with a peak of 35,373 in January 2021⁷³.

Perception

• 33% of respondents to the General Social Survey 2021 in Canterbury reported their house or flat as mouldy, compared to 35% in NZ⁷⁴.



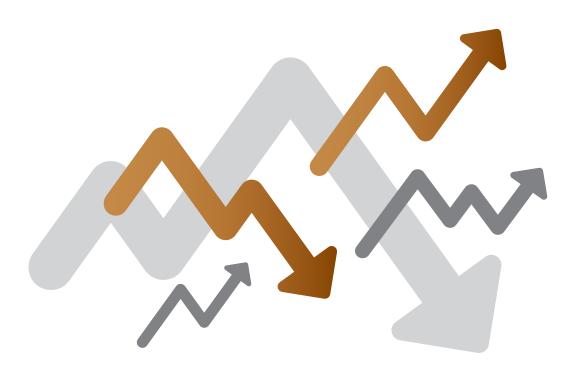
Median household net worth

Economic wellbeing and financial/physical capital



Regional confidence

- Regional confidence reports are compiled from surveys and other relevant information at the time of report compilation. Carried out on a quarterly basis they fluctuate from quarter to quarter, especially in uncertain economic conditions. The below surveys were the latest available at the time of writing.
- According to the Westpac-McDermott Miller Regional Economic Confidence survey (March 2022 quarter)⁷⁵, regional economic confidence plunged over the March quarter. With no major developments in the region's key industries, Canterbury's slide was attributed to the Omicron outbreak and cost of living increases. Canterbury's housing market remains resilient, with prices continuing to rise over recent months. On that basis, economic confidence is likely to recover as cases begin to fall and COVID-19 restrictions are eased over coming months, although, like other regions, the rising cost of living may temper the magnitude of the improvement.
- The ASB Regional Economic Scorecard (April 2022 Q4 2021)⁷⁶ ranked Canterbury first of the 16 regions, unchanged from the previous quarter and a jump from spot 13 in Q4 2020. This move up the ranks comes after Canterbury underwent a period of consolidation after the flurry of activity and inward investment following the 2010-11 earthquakes. Of the regions, in Q4 2022 Canterbury made the top five for growth in employment, construction, retail trade and confidence. In addition to this, the region takes the lead for house prices, up 36% annually which is almost 10% higher than the nation's average – the region is one of the few places in the country where house prices have continued to lift over the beginning of 2022.



Social wellbeing and human capital



Canterbury's population

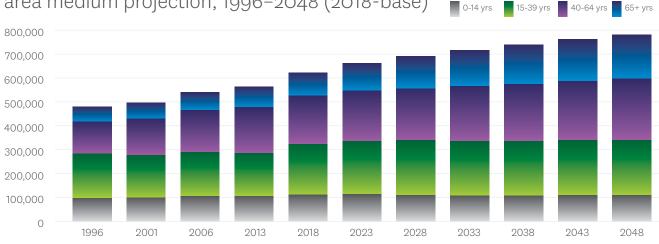


- Canterbury is New Zealand's second-largest region by population after Auckland, with an estimated resident population (June 2021) of 649,800⁷⁷.
- Population density in Canterbury is 13.3 people per km² (New Zealand 17.5)^{vi}.
- 54% per cent of the South Island's population lives in Canterbury. Canterbury's population is unevenly distributed across the region, with 60% in Christchurch City and 82% in greater Christchurch (Waimakariri, Christchurch, Selwyn).

Key indicators

- On the medium projection, Canterbury's population is expected to grow from 622,800 in 2018 to 780,500 in 2048 an average annual growth rate of 1%, in line with New Zealand's overall population growth rate⁷⁸.
- Canterbury's population is structurally ageing. The median age was 38 years in 2018 (NZ 37 years), and is projected to increase to 45 years in 2048 (NZ 44 years). By 2048, the proportion of the population aged 15–64 years in Canterbury is projected to be 62%, lower than the proportion in Auckland (66%) but similar to Wellington, Otago and New Zealand proportions. By 2048, the number of deaths in Canterbury is projected to increase as the population ages, becoming close to equally the projected number of births.

- International travel restrictions due to COVID-19 had a significant impact on net migration and therefore population growth in the June 2021 year. In the year to June 2021, there was a natural increase of 2,900 people, and net migration of 2,800 people to Canterbury, resulting in a population growth of 5,700 people (0.9%). In the previous year (June 2020), Canterbury's population growth was 2.2% (or 13,600 people) with 82% of Canterbury's population growth from net migration. Net migration contributed to 75% of national population growth⁷⁹.
- Canterbury's labour market has a severe shortage of skilled workers. ChristchurchNZ analysis suggests significant short-term migration is required, potentially on a regional basis, followed by a phased transition away from such a significant reliance on migration in the medium- and longterm. Due to an ageing population and consistent economic growth, Canterbury has been dealing with a workforce shortfall since the workforce rebalanced in the wake of the 2011 earthquake. A recent estimate in ChristchurchNZ's 2020 Canterbury Skills and Workforce Advisory Report predicts a shortage of 50,000 skilled workers by 2030⁸⁰.



Population age structure, Canterbury regional council area medium projection, 1996–2048 (2018-base)

vi Based on Census 2018 data and land area in km²

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Employment

Social wellbeing and human capital

Key indicators

- Canterbury's employment rate in the March quarter 2022 was 71% (NZ 69%, Auckland 69%, Wellington 74%), up from 68% in the March 2021 quarter⁸¹.
- Canterbury's unemployment rate in the March 2022 quarter was 3.5% (NZ 3.4%, Auckland 3.5%, Wellington 3.1%), down from 4.3% in March 2021 and 3.7% in March 2020. Overall, unemployment rates have been consistently lower than the New Zealand average and have tracked down over the long-term except for temporary trends following the earthquake rebuild passing its peak and COVID-19 impacts.
- In the year to March 2022, the labour market under-utilisation rate in Canterbury was 9.6%, the same as the national rate (Auckland 9.1%, Wellington 9.3%), and down from 12% in the year to March 2021.
- In 2022 (end March) 10.3% of Canterbury's 15–24 year-olds were estimated to be not in education, employment or training (NEET), compared to NZ 11.7%, Auckland 12.0%, Wellington 9.5%. This was up from a low of 8.2% in 2016 but, similar to the unemployment rate, Canterbury has been consistently lower than NZ over last 20 years.

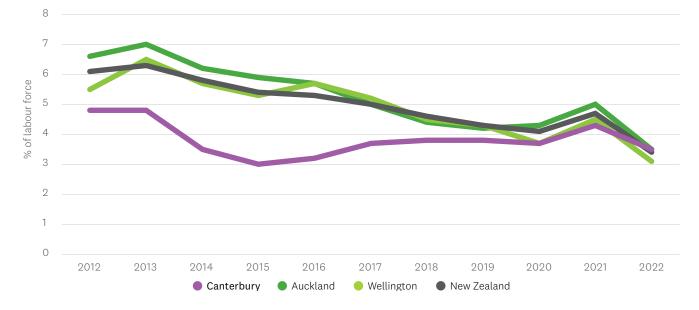
Canterbury's employment rate in the year to March 2022

71%

up from 68% in March 2021.

New Zealand	69%
Auckland	69%
Wellington	74%





Unemployment rate 2012-2022

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Social wellbeing and human capital

15–24 year-olds in Canterbury estimated to be not in education, employment or training (NEET) in (the year to March) 2022

10.3%

up from a low of 8.2% in 2016

New Zealand	11.7%
Auckland	12.0%
Wellington	9.5%



- Compared to the national average, Canterbury has a higher proportion of jobs in manufacturing, healthcare and social assistance, and retail trade and construction. Employment in Christchurch City is heavily concentrated on healthcare, retail, manufacturing, construction, professional services and education. Selwyn and Waimakariri have traditionally been agriculturally focused, while construction and retail have begun to form an increasingly prominent role. Employment in the rest of Canterbury is heavily focused on agriculture and food processing. Accommodation and food services employment is also higher than the Canterbury average, primarily because of tourism activity in Kaikōura, Hurunui, and Mackenzie.
- Self-employment rates are highest in the rental, hiring and real estate services and in agriculture, forestry and fishing⁸².
- Between 2020-2021 industries with the biggest negative change for Canterbury were transport and warehousing and arts and recreation. For the whole of New Zealand it was also transport and warehousing. The largest positive change was in the electricity, gas, water and waste services. However, Canterbury saw a small but positive change to agriculture, forestry and fishing, unlike New Zealand as a whole which saw a negative change⁸³.
- In 2018, the percentage of employed in each occupation (ANZSCO major groups) in Canterbury was, in order: professionals (20.8%), managers (17.6%), technicians and trades workers (13.9%), labourers (11.7%), clerical and administrative workers (10.6%), community and personal service workers (9.4%), sales workers (9.3%) and machinery operators and drivers (6.7%). This largely matches the national average; although Canterbury has slightly fewer 'professionals' and slightly more 'technicians and trades workers' and 'labourers' than the national average⁸⁴.



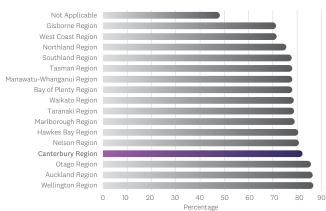
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Social wellbeing and human capital

Education

- Canterbury has three universities (the University of Canterbury, Lincoln University and the University of Otago Medical School), a regional polytechnic (Te Pūkenga, through the Ara Institute of Canterbury) and the largest public library in the South Island (Tūranga).
- Canterbury is home to two Ministry of Social Development-funded Education to Employment Brokerage services (Christchurch and South Canterbury). These agencies partner with career advisors and secondary schools to educate and motivate the next generation of the workforce on a variety of career and education pathways to help them make informed decisions on their lives after secondary school.

School leavers with NCEA L2+ (2020)

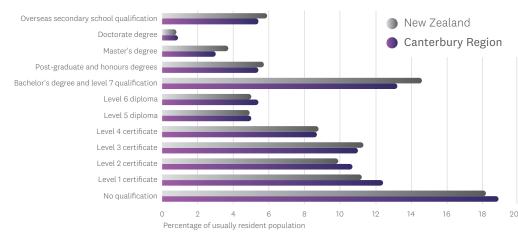




Key indicators

- In Census 2018, 20% of Canterbury population were in full-time study (21% NZ)⁸⁵.
- In 2020 (latest figures available), 84% of school leavers in Canterbury stayed at school until at least their 17th birthday, similar to the national average. In the same period, 82% of school leavers in Canterbury had attained NCEA Level 2 or above (NZ 81%)⁸⁶.
- 34% of Canterbury school leavers in 2019 were undertaking a bachelor's degree in their first year, 28% were in a certificate or diploma programme and 38% were not enrolled in tertiary education⁸⁷.
- The working age population in Christchurch City is more qualified than the national average, with 26% having a bachelor's degree or above, compared to 25% nationally. The proportion of degree-qualified residents in Selwyn and Waimakariri sits at 19%, while just 14% of the working age population in the rest of Canterbury is degree qualified. This geographical variation is likely to be due to different industry mixes across the region and associated differences in industries' expectations of the qualifications of their staff⁸⁸.

Highest qualification (Census 2018)



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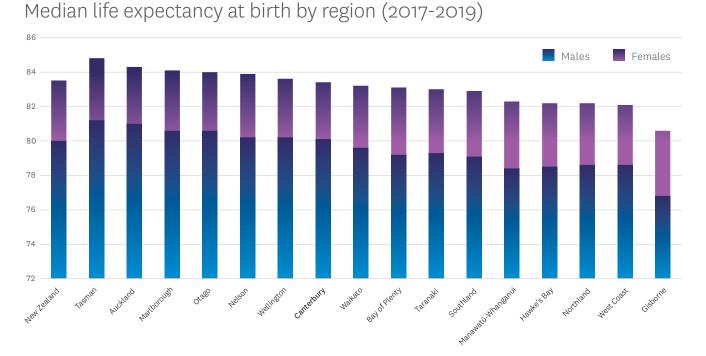
Social wellbeing and human capital

Health

- Canterbury has the largest tertiary, research and teaching hospital in the South Island.
- The Canterbury earthquakes of 2010-11 resulted in a significant increase in demand for mental health services for adults, children and adolescents. The Ministry of Health 2017-2020 Health Survey noted higher prevalence of mental health disorders in Canterbury region than the New Zealand average. Prevalence of other health conditions tended to be lower than total New Zealand prevalence⁸⁹.
- The COVID-19 pandemic has exacerbated demand for mental health services in Canterbury⁹⁰, and has had ongoing mental health and wellbeing impacts across the nation.

Key indicators

- Based on death rates in New Zealand in 2017-2019, the life expectancy at birth is marginally higher in Canterbury (83.8 female, 80.1 males) than New Zealand's total population (83.5 female, 80.0 male), but lower than the life expectancy in Auckland. The life expectancy at birth is considerably higher in Canterbury's Māori population (81.0 female, 77.3 male) than New Zealand's total Māori population (77.2 female, 73.5 male)91.
- In 2021, 60% of Canterbury wellbeing survey respondents rated their health excellent or very good (NZ 51%). Responses to subjective questions on mental wellbeing were very similar to total NZ responses⁹².
- The rate of confirmed suicides in Canterbury was the same as the NZ rate in 2018 (12), and similar to the rate ten years prior. Rates of suspected suicides for 2019 and 2020 indicate Canterbury and NZ rates are also similar. In 2017, the Canterbury rate (15) was above the NZ rate (12). Total suicide deaths in New Zealand were 623 in 2018 with 72 in Canterbury⁹³.



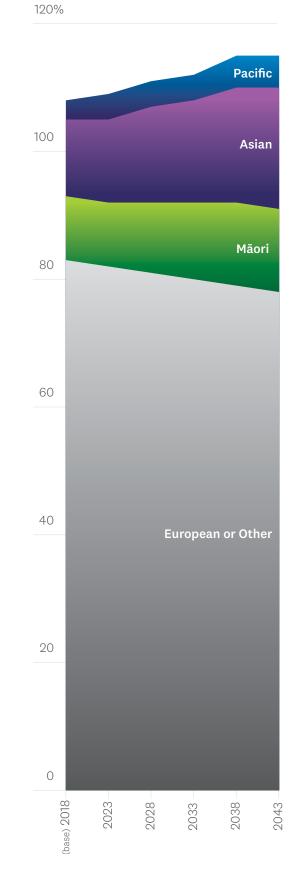


Cultural wellbeing and social capital



Culture and identity

- Canterbury has a higher percentage of people who identify as European than New Zealand as a whole, and smaller percentages of people who identify as Māori, Pacific, Asian, Middle Eastern, or Latin American and African.
- The proportion of the population that identifies as European or Other (including 'New Zealander') is projected to decline in Canterbury, from 83% in 2018 to 78% in 2043, while the proportions of the population that identify as Māori, Asian and/or Pacific are projected to increase.
- Māori and Pacific populations in Canterbury have a markedly younger age structure than the total population, due to higher birth rates; people who identify as Asian or as Middle Eastern, Latin American or African also have a younger age structure than those who identify as European, but without the high proportions of children aged 5–14 years.
- Christchurch City has the most ethnically diverse population in Canterbury, but the proportion of Christchurch's population that identifies as European (82% in Census 2018) is still significantly higher than in New Zealand as a whole (70%).
- Kaikōura district has the highest percentage of people who identify as Māori (18%).
- Ashburton district has the highest percentage of people who identify as Pacific (3.4%).
- Christchurch City has the highest percentage of people who identify as Asian (15%) and Middle Eastern, Latin American or African (1%).
- 56,300 people living in Canterbury stated in Census 2018 that they are of Māori descent, 9.4% of the total population. 20,778 are affiliated with Ngāi Tahu.
- 70,200 people are registered with Te Rūnanga o Ngāi Tahu, and 27% of those (18,700 whānau members) are in Waitaha.
- The proportion of people in Canterbury who state 'no religion' has increased from 30% in 2001, to 51% in 2018. Of those who stated a religious affiliation in Census 2018, 37.1% of people in Canterbury stated that they are Christian, only marginally higher than in New Zealand's total population (36.5%). The proportion of people in Canterbury who state that they are Christian has declined, however, from 62% in 2001, to 37.1% in 2018.



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Cultural wellbeing and social capital

- Of people usually resident in Canterbury at the time of the 2018 Census, 96.4% indicated that they speak English (NZ 95.0%), 1.9% Māori (NZ 4.0%) and 0.5% indicated that they can communicate in New Zealand Sign Language (NZ 0.5%). 84% indicated they spoke one language in Canterbury and 14% more than one language. The most commonly spoken languages in Canterbury other than English are: Māori (1.9%), Northern Chinese (1.4%), Tagalog (1.2%), French (1.1%), Samoan (1%).
- In Census 2018 1.9% of Canterbury people stated in that they could hold a conversation about a lot of everyday things in te reo Māori, up from 1.7% in 2006 and 2013 – compared to NZ 4%, Wellington 3.5% and Auckland 2.4%.
- Census 2018 indicated that 23% of people in Canterbury were born overseas (NZ 27%). The most common birthplace for people living in Canterbury but born overseas was Asia (37%), followed by the UK and Ireland (28%), and Australia (17%).
- Just under half (48%) of overseas-born people in Canterbury had been living in New Zealand for less than ten years. Half of these were born in Asia. 27% of overseas-born people in Canterbury have been living in New Zealand for 20 or more years at the time of the 2018 Census. The majority of these were born in the UK and Ireland.

Key indicators

- In the General Social Survey 2021⁹⁴ 85% of Canterbury respondents rated their overall life satisfaction between 7-10 on a scale where 0
 = completely dissatisfied and 10 = completely satisfied, comparable to national responses (Wellington 84%, NZ 81%, Auckland 79%). Responses rated family wellbeing similarly, with 86% of Canterbury respondents rating family wellbeing between 7-10, compared to 81% in NZ (on a scale 0 = doing extremely badly – 10 = doing extremely well).
- In the 2021 General Social Survey:
 - 82% of survey respondents in Canterbury reported that it was easy or very easy to be themselves in New Zealand (NZ 80%)
 - 18% of survey respondents in Canterbury reported being subjected to some form of discrimination (NZ 21%)

- 16% of survey respondents in Canterbury felt lonely at least some of the time in the last four weeks in 2021 compared with 14% nationally. This was a slight increase from 15% in 2018, but a decrease from 20% in 2016)
- 67% of survey respondents in Canterbury felt safe or very safe when walking alone in their neighborhood after dark, compared with 60% nationally
- 41% of survey respondents in Canterbury reported high levels of trust in Parliament. This has increased from 37% in 2014, but decreased from 2018 (44%). Trust in police was 85% (NZ 80%).
- The risk of experiencing personal offences was similar across the country, but household offences were more common in some regions than others. Canterbury households experiencing offences in the previous 12 months was 21%, which is the same as Northland. The New Zealand average was 20%. All other regions were lower except for Gisborne (24%), Auckland (22%), and Hawkes Bay (22%)⁹⁵.
- Average voter turnout across Canterbury councils in local body elections is higher than in New Zealand as a whole. In 2019, voter turnout for Canterbury Regional Council was 45% (the same as the NZ average for regional councils). Canterbury councils representing smaller populations had the highest turnout rates in 2019 (61%), whereas Christchurch City had the lowest voter turnout (41%)⁹⁶. In comparison, for the 2020 General Election, 82% of enrolled electors turned out across New Zealand.
- In Census 2018, close to 13% of usually resident population in Canterbury (total people stated) helped or volunteered through an organisation, group and marae, similar to the national proportion. 17% of those volunteering in the Canterbury region were in the 15-29 year old age group, 58% in the 30-64 age group and 25% were 65 years or older⁹⁷.



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Produced for the Canterbury Mayoral Forum http://canterburymayors.org.nz/

Report Number R22/16 August 2022

Canterbury Mayoral Forum

Date:26 August 2022Presented by:Mayor Sam Broughton, Chair

Engagement with Te Whatu Ora Health New Zealand

Purpose

1. This paper provides relevant context to support a discussion following the recent meeting with Rob Campbell, Chair of Health New Zealand.

Recommendation

That the Canterbury Mayoral Forum:

1. note the information in the paper on the Pae Ora (Healthy Futures) Act and Te Whatu Ora Health New Zealand

Background

- 2. The Mayoral Forum has taken a keen interest in the Central Government-led health reforms and the transition from district health boards to Te Whatu Ora Health New Zealand. A meeting was recently held with the Chair of Health New Zealand.
- 3. Meeting notes and a copy of the correspondence sent to Rob Campbell is attached to the paper on the Forum's recent activities and engagements later in this agenda.

Mayoral Forum engagement with health reforms

- 4. The Mayoral Forum held a workshop in July 2021 with Papatipu Rūnanga and the Canterbury and South Canterbury DHB chairs and chief executives on the health reforms as part of a wider set of workshops on the future for local government. The purpose of the workshop was to look at how to ensure local input into community wellbeing and preventative health services, and how to advocate for a co-designed system where community voices are heard. A summary of the insights from the workshop is attached.
- 5. The Forum, alongside South Island colleagues, received an update from the reform transition team on the reforms in October 2021 at the Local Government New Zealand Zone 5 and 6 meeting.

Pae Ora (Healthy Futures) Act 2022 and Te Whatu Ora Health New Zealand

- 6. The Pae Ora (Healthy Futures) Act took effect on 1 July 2022, establishing three new entities:
 - Health New Zealand as the national organisation to lead and coordinate delivery of health services across the country
 - the Māori Health Authority as an independent statutory authority to drive improvement in hauora Māori
 - a new Public Health Agency within the Ministry of Health to lead and strengthen public health.
- 7. Health New Zealand:
 - leads the day-to-day running of the health system across the country, with functions delivered at local, district, regional and national levels
 - will merge the functions of the 20 existing DHBs, its regional divisions and district offices ensuring continuity of services in the health system
 - will take on the operational functions of the Ministry of Health, such as managing national contracts
 - will manage all health services, including hospital and specialist services, and primary and community care. Hospital and specialist services will be planned nationally and delivered more consistently across the country.
 - is responsible for improving services and outcomes across the health system. They will do this in partnership with the Māori Health Authority.
- Health New Zealand's board is comprised of Rob Campbell, Amy Adams, Tipa Mahuta, Karen Poutasi, Vanessa Stoddart and Curtis Walker¹. Its chief executive is Fepulea'i Margie Apa².
- 9. The Act establishes Iwi-Māori Partnership Boards to represent local Māori perspectives on the needs and aspirations of Māori with respect to planning and decision-making for health services at the local level.
- 10. The Mayoral Forum made a submission on the bill when it was at select committee stage in late 2021. The submission focused on the following points:
 - local government has a legislated role under the Local Government Act 2002 to promote the wellbeing of its communities

¹ <u>https://www.tewhatuora.govt.nz/about-us/who-we-are/our-board/board-members/</u>

² <u>https://www.tewhatuora.govt.nz/about-us/who-we-are/our-leadership/</u>

- this bill makes no express mention of local government in any of its proposed engagement processes for the development of health plans or strategies, or for the development of locality plans this must change
- central government must work with local government in partnership on the reforms
- local government is closest to its communities and has already existing engagement structures and channels that should be leveraged as part of the reform process
- the current review of the future for local government is clearly an opportune time to examine local government's role in delivering health, education and other community services to communities. Progress on the reforms need to align accordingly to ensure all potential opportunities for local government's role in health are appropriately considered.
- 11. The bill was subsequently amended following the select committee process to ensure local government would be consulted by Health New Zealand and the Māori Health Authority on locality boundaries (s48) and by Health New Zealand in the development of locality plans (s49).
- 12. The legislation does not set out a framework, timeframe or approach for the consultation processes.
- 13. In April 2022, the Government announced 9 areas in New Zealand would be the first locality network 'pilots' under the new health system. These pilots will inform the approach to rolling out the locality approach across the rest of the country over the next two years. Every area in New Zealand will have its own locality by July 2024.
- 14. Health New Zealand has commenced working with health providers and the local communities in the 9 identified areas. The 9 localities are:
 - Ōtara/Papatoetoe
 - Hauraki
 - Taupō/Tūrangi
 - Wairoa
 - Whanganui
 - Porirua
 - West Coast
 - Eastern Bay of Plenty
 - Horowhenua
- 15. Once Health New Zealand and the Māori Health Authority have worked with these communities to identify their localities, a locality commissioner will be assigned to work with community and providers to talk about their priorities for local care. This engagement will then inform the locality plan for the area.

- 16. One of the actions coming out of the meeting with Rob Campbell was that he would discuss with Health NZ whether an area within Canterbury could be considered as part of the next locality pilot rollout.
- 17. In the interim Rob Campbell suggested connecting with Peter Bramley (Health NZ's Interim Regional Director Te Waipounamu and Interim District Director Waitaha Canterbury and Te Tai o Poutini West Coast) to further the discussion on localities.

Next steps for continued engagement

- 18. At the meeting with Rob Campbell, it was suggested that the Health NZ Board be invited to continue the conversation at a Mayoral Forum meeting in the first half of 2023. This will be raised with the incoming Mayoral Forum following the local elections.
- 19. LGNZ has advised the secretariat that Health NZ's National Co-Director of Localities will speak at an LGNZ Zoom meeting on 29 September, along with some of the mayors involved in the current locality prototypes, to talk about the locality process so far and what is to come. Members may wish to attend that session to find out the latest information on this topic.

Attachments

• July 2021 Mayoral Forum health workshop notes

CANTERBURY MAYORAL FORUM Health Reforms & Community Wolfbeing

WORKSHOP SUMMARY JULY 2021



Canterbury Mayoral Forum: Whānau

Shaping the future of Health NZ, South Island.

The Mayoral forum has an opportunity to influence the Health and Disability System Reform, due to its local representation and influence across the South Island.

By advocating for a collective voice across all South Island localities we can have the greatest impact and ultimately align directly to the Reform's operating structure.

WORKSHOP PURPOSE

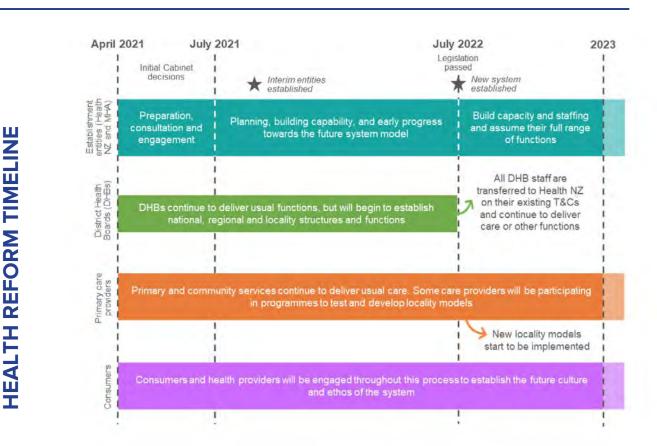
To identify opportunities to influence the Health Reform at a regional and locality level.

SUMMARY

By July 2022, all DHBs will come under a single entity called Health NZ. The country will be split into four regions. The South Island (including Tasman / Marlborough) will be one region. Each region will have its own CEO who will report back to the CEO of Health NZ. Each region will be split into localities. Localities are yet to be confirmed, but have been described as covering between 20,000 - 250,000 people.

Key Issues

- Engagement throughout the process to establish the future culture and ethos of the system.
- In 12 months (July 2022), the 'Locality' model will start to be implemented
- How can we advocate the potential of local government-led community health and wellbeing during the setup of Health NZ?
- Who will lead the SI conversation?



OVERVIEW

The Health Hui was framed by two core questions. Both questions were reframed by the group based on insights shared by Sir John Hansen (CDHB CHair) and Ron Luxton (SCDHB Chair), and other discoveries throughout the discussion.

- 1. How do we ensure local input into community wellbeing and preventative health services?
- 2. How do we advocate for a codesigned system where community voices are heard? And how do we codify this?
- 3. What are our immediate next steps?

"We can't afford to go on building billion dollar hospitals, we are going to have to do more in the community."

- SIR JOHN HANSEN

Chair Canterbury District Health Board



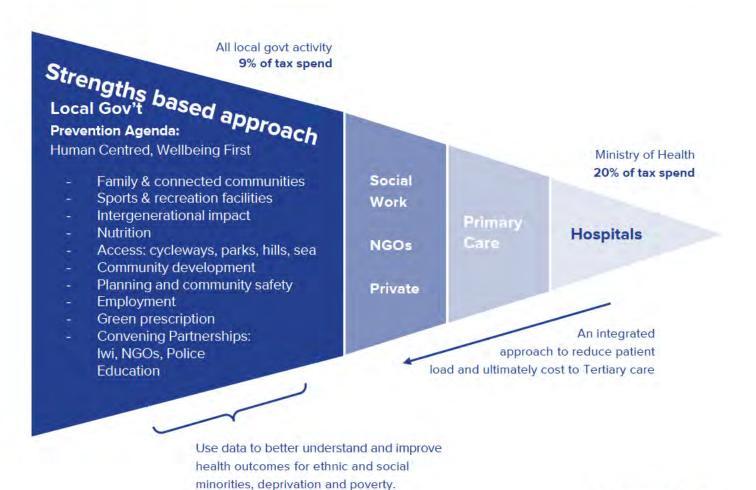
SESSION 1 How do we ensure local input into community wellbeing and preventative health services?

INSIGHTS

- Use cross-agency data to create regular stock-takes of health and wellbeing metrics.
- Use data to understand current demographics and model future needs.
- Strengthen the prevention agenda already taking place within local government.

- Reinforce the 'Wellbeing First' focus of local government.
- Highlight how properly resourced local government health and wellbeing promotion reduces burden on Primary and Public Health.
- Clearly support lwi needs within Regions and Localities.

- Build on local trust through a people first approach.
- Ensure local voices are channeled through to Health NZ. Local government already has systems in place.
- Central government need to be careful not to overreach.



LOCAL IMPACT | 6 100

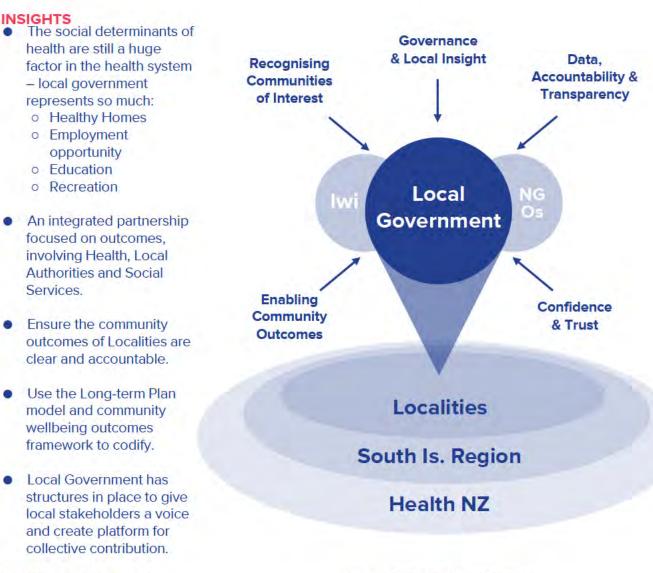
"If people are gainfully employed, have warm, healthy, dry homes, their health outcomes are going to improve."

- RON LUXTON

Chair South Canterbury District Health Board



SESSION 2 How do we advocate for a co-designed system where community voices are heard? And how do we codify this?



- Be principles based:
 - Prevention focused
 - Inclusion, equity, access
 - o Treaty grounded
 - o Diversity

Creating opportunity to influence community wellbeing outcomes at a Locality and South Is Region level.

SESSION 3 What are our immediate next steps?

Preparing a proposition for South Island councils to engage with the Health Reforms

 INSIGHT / OPPORTUNITY Should be inclusive of all South Island LGAs. Opportunity to discuss with South Island councils at LGNZ Conference. 	 ACTION Nigel Bowen to call Bryan Cadogan (Mayor Clutha Council and Chair of LGNZ Zone 6 – lower part of SI) and Sam to talk about a possible hui involving all South Island councils.
 Convene a South Island Health Hui with transition team and Health Ministry. 	 Schedule Hui after the LGNZ Conference. Invite key officials (upcoming LGNZ Zone 5&6 meeting - October)
 Use and highlight cross-agency data to create regular stock-takes of health and wellbeing metrics 	 Review and update Mayoral Forum's Canterbury Well-being Overview 2019.
 Include perspectives from other councils and local agencies (e.g. Education and Police), as well as lwi and NGOs. 	 Engage all relevant organisations to create a stocktake of all health metrics across all agencies. .

CONTACT Canterbury Mayoral Forum Secretariat

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OVERARCHING THEMES | 10

Canterbury Mayoral Forum

Date: 26 August 2022

Presented by: Diane McDermott, Acting Regional Public Service Commissioner

Regional Public Service Commissioner Update

Purpose

1. The purpose of this paper is to provide an update from the Regional Public Service Commissioner on regional public service priorities and next steps, and the activities of the Regional Leadership Group.

Recommendations

That the Canterbury Mayoral Forum:

1. receive the Regional Public Service Commissioner update.

Background

- 2. The Regional Leadership Group was established to ensure the region's system response to the COVID Protection Framework (CPF) is well prepared and has been meeting weekly. From 19 May the group will move to fortnightly meetings.
- 3. The Regional Public Service Commissioner is also responsible to identify shared priorities that the public service can jointly work towards for Canterbury. The shared plans and priorities are to be locally-informed, regionally-led and centrally-supported.

Regional Public Service Commissioner Update

4. A written report is attached.

Attachments:

• Attachment 1: Regional Public Service Commissioner Update

Regional Public Service Commissioner (RPSC) Update:

Mayoral Forum 26.08.2022

Purpose

The purpose of this paper to provide a brief update from Diane McDermott, (Acting RPSC) on the activities of:

- The Regional Leadership Group (RLG): established to ensure the region's system response to the COVID Protection Framework (CPF) is well prepared
- Regional Public Service Priorities and next steps

Note: RPSC will be able to expand on these if necessary

Canterbury RLG:CPF

Background

The Canterbury RLG: CPF (referred to as the RLG) is the regional body that oversees the implementation of the CPF – ensuring alignment across agencies and stakeholders.

Canterbury RLG meeting

Recent updates:

- Pressure on the health system is significant
 - o Urgent care / 24 hour surgery was at a higher peak in July compared to April 2022
 - o Incidental illness is at a higher rate causing additional pressure for the hospitals
 - o Staffing situation sick and pandemic leave is higher compared to April 2022
 - Pressures are forecasted to continue through August 2022
 - The is strong support from MSD and partner agencies at Health Hubs, helping people with wider (and often complex) needs
- Most agencies have experienced workforce challenges due to high unplanned leave, however all have plans in place, with many deploying staff to mitigate critical work and priority areas
- The regional communication's team has been proactive in sharing key 'Winter Wellness' messaging across networks including:
 - Why and how we can support the elderly and vulnerable
 - o reinfection rates, variant changes, and the importance of adhering to public health advice (social distancing, mask wearing, vaccinations/boosters)

A Winter Wellness household mailer has been developed by Te Whatu Ora Waitaha and is being distributed to all households in Canterbury.



Waitaha Priorities Group (WPG)-previously Canterbury Public Service Leadership Group

The Waitaha Priorities Group is a smaller group of regional leaders operating under the Regional Systems Leadership Framework. This framework is intended to improve how the public service works in regions and ultimately support improvements in the wellbeing of New Zealand's communities.

Waitaha Regional Public Service priorities

COVID-19 priorities and restrictions had interrupted momentum with the priority work programme; however this leadership group is again meeting monthly to focus on the regional priorities:

- All tamariki and rangatahi in Canterbury reach their full potential
 - Links to the national Attendance and Engagement strategy
 - The Regional Children's Workforce Leadership group will support workforce capability/linkages to first 1000 days
- Workforce Development transitioning Canterbury to become a more highly productive and sustainable economy
 - The Regional Skills Leadership Group will sponsor this priority actions are outlined in the recently published Regional Workforce plan
- Addressing social housing concerns
 - Discussions underway as to where cross agency initiatives can be strengthened further
- Supporting Mental Wellbeing: Improving access to health care for people with moderate mental health needs
 - Exploring options for a Social Sector prototype opportunity
- Addressing family violence and sexual violence
 - Newly added priority to support the significant investment in Te Aorerekura)
 - Integrated Community Response is one the key focuses for the team. Key next steps

Community Connections

The Regional Public Service Team is currently visiting the region's Mayors, Council Chief Executives and Papatipu **Rūnanga** representatives. These visits have provided a great opportunity to better understand localised issues, and wider social wellbeing priorities (acknowledging also, priorities outlined in current plans, including the Mayoral Forum plan).

Insights from these meetings will help inform iteration of priorities and the ongoing work programme of the WPG.

Work Programme

The team is focused is on refining each of the priority areas to ensure we have confirmed actions that support the desired system shift in how public services respond to these issues.



The regional agencies leads in Waitaha are preparing to develop an interagency response to identify the synergies that exist across the range of current national strategies and the identify how they support each of the priority areas. (see attached)

For example, in order for the Attendance and Engagement Strategy to be successful, the social determinants that sit across housing, mental health, employment, family violence and sexual violence all need to be taken into account and tangible actions identified in order to achieve a desired outcome in the education sector.

WPG has agreed to:

- Oversee the joined up response these strategies call for, particularly noting where they align to the regional priorities
- Confirm and monitor actions, considering
 - o the current state, and areas of focus required in our region
 - o overlaps across the region's other priorities

As the work programme develops, it is expected that duplication of activity across priorities is highlighted; creating opportunities to further streamline a collective response.

The first national strategy the group will be focused on with be the Oranga Tamariki Action plan followed by the Ministry of Education Attendance and Engagement strategy and then Te Aorerekura.

Mandated Responsibilities

Alongside overseeing the priorities as noted, the role of the RPSC team is to:

Convene: bring together, coordinate and align central regional leaders (supporting and building on existing groups) across the social, economic, skills and workforce, and environmental sectors, as it relates to regional leadership, planning and delivery of wellbeing outcomes for communities

Resolve: coordinate with officials to resolve barriers to achieving outcomes for communities including working collaboratively and partnering with existing groups including iwi/Māori, local government and regional stakeholders as necessary

Escalate: working with officials to identify barriers to achieving action/outcomes for communities and raise with the relevant Chief Executives group where resolution cannot be achieved at a regional, work programme or single agency level



3

Canterbury Regional Public Service Agencies work programme to continue to strengthen the collaborative interagency approach to addressing regional priorities

		·	ority area. By working with an interagency response			
and identifying the synergies that exist w	vithin the ra	ange of current national strategies the interagency	work programme will be able to be developed in a			
manner that also addresses the regional	priority are	eas.				
National strategies		Regional Priority areas and current identified areas of	National Strategy regional focus per meeting			
		focus				
Oranga Tamariki Future Direction Action Plan	OT	All tamariki and rangatahi in Canterbury reach their	August - Oranga Tamariki Future Direction Action Plan			
Implementing OTAP		full potential				
https://www.orangatamariki.govt.nz/assets/		- Attendance and Engagement	September - Ministry of Education: Attendance and			
Uploads/About-us/New-ways-of-		- First 1000 Days	Engagement Strategy			
working/OTAP/Oranga-Tamariki-Action-Plan-			Review: Oranga Tamariki Future Direction Action Plan			
implementation-plan.pdf		Addressing family violence and sexual violence				
	MOE	- Actions points as identified per government	October – Child Youth Wellbeing Strategy			
Ministry of Education: Attendance and		agency lead	<i>Review: Ministry of Education: Attendance and Engagement</i>			
Engagement Strategy			Strategy and Oranga Tamariki Future Direction Action Plan			
	Te Puna	Supporting mental wellbeing				
Te Aorerekura	Aonui	- Social Service Commissioning (pilot)	November – Te Aorerekura			
National Strategy and Action Plan to		- Possibility of mental health services	Review: Child Youth Wellbeing Strategy, Ministry of			
eliminate family violence and sexual violence.		integrated into community hub	Education: Attendance and Engagement Strategy and			
Complimentary resource (action plan):			Oranga Tamariki Future Direction Action Plan			
https://tepunaaonui.govt.nz/assets/National-		Addressing social housing				
strategy/Finals-translations-alt-formats/Te-			December - Kia Manawanui Aotearoa: Long-term pathway			
Aorerekura-Action-plan.pdf	мон	Workforce development – transitioning Canterbury	to mental wellbeing			
		to become a more highly productive and sustainable	Review: Te Aorerekura, Child, Youth Wellbeing Strategy,			
<u>Kia Manawanui Aotearoa – Long-term</u>		economy	Ministry of Education: Attendance and Engagement Strategy			
pathway to mental wellbeing	DPMC	- Canterbury Regional Workforce Plan	and Oranga Tamariki Future Direction Action Plan			
		- Rangatahi focus				
Child and Youth Wellbeing Strategy		- Mental health workforce mapping	2023 TBC and inclusive of new national strategies, planning			
First 1000 Days plan to come	NZHealth		and priorities as they are developed, and the link is made to			
			regional priorities			
Health Localities Planning (Health NZ)						
Support and connect public service with	MSD					
localities planning activity						
Social Sector Commissioning						

Canterbury Mayoral Forum

Date: 26 August 2022

Presented by: Paul Stocks, Regional Economic Development Senior Official

Regional Economic Development Senior Official

There is no paper for this item.

Canterbury Mayoral Forum

Date:26 August 2022Presented by:Mayor Dan Gordon, Waimakariri

Education and training governance

Purpose

1. The purpose of this paper is to seek the forum's agreement to the disestablishment of the Mayoral Forum's Education and Training Governance Group and propose an approach for ongoing engagement between the Canterbury Regional Skills Leadership Group (RSLG) and the Mayoral Forum.

Recommendations

That the Canterbury Mayoral Forum:

- 1. endorse the disestablishment of the Mayoral Forum's Education and Training Governance Group at the end of this local government term
- 2. recommend to the incoming Mayoral Forum that it invite the Regional Skills Leadership Group co-chairs to attend the Mayoral Forum annually to provide an update on key education and skills issues for the region.

Background

- 2. The Mayoral Forum's Plan for Canterbury has four education-related actions under the objective 'inclusive prosperity and improved economic and social wellbeing in Canterbury'. The actions are:
 - advocate for the transition of secondary students to work and/or further study and training
 - advocate with Government for education and immigration policies that deliver a skilled workforce now and into the future
 - facilitate a forum of key regional education and training agencies to enable the exchange of ideas and support collaboration
 - advocate for the safe return of international students post-COVID-19.
- 3. At its May 2022 meeting, the Forum hosted the RSLG co-chairs to discuss the RSLG's work programme and its first Regional Workforce Plan. It was noted that Dawn and myself were in the process of discussing the interface between the Forum and RSLG with the RSLG co-chairs, as well as how both groups could build their relationship with each other going forward, and the framework for that engagement.

4. This paper provides an update on discussions between the RSLG co-chairs and I since the May meeting, and seeks agreement to disestablish the Education and Training Governance Group on the grounds that its work duplicates some of the workstreams of the RSLG.

Intersect between Mayoral Forum's Education and Training Governance Group and the Regional Skills Leadership Group

- 5. The Forum set up the Education and Training Governance Group in 2015 as part of the CREDS. The group is comprised of key regional education and training agencies and local government representatives. Its purpose is to enable the exchange of ideas and support collaboration.
- 6. As well as its value as a networking and information-sharing forum, some of its key achievements have been:
 - oversaw the My Next Move youth transitions programme (funded through the CREDS by the Ministry of Social Development (MSD)), which was subsequently used as the model for a national Ministry of Education endorsed/MSD funded education-to-employment brokerage service (rolled out in 25 locations in 2019, which has since increased to 34)
 - oversaw the development of the ChristchurchNZ-led Job Ready Programme for international students in Canterbury who are wanting to find employment in New Zealand after graduation, and subsequent rollout of the programme in South Canterbury
 - contributed to the reform of vocational education programme, including oversight of the development of the Canterbury Mayoral Forum submission on the reform proposal
 - advocacy for newcomer and migrant settlement, specifically the issue of access to tertiary education and training for dependents of temporary work visa holders
 - advocacy on the make-up of the Canterbury Regional Skills Leadership Group, including recommending membership include an iwi co-chair and a representative of Ara.
- 7. At its February 2021 meeting, the Group had a brief discussion about the possible duplication of its work with that of the RSLG. As members know, RSLGs are part of a joined-up approach to labour market planning which will see workforce, education and immigration systems working together to better meet the differing skills needs across the country. They were set up to provide independent advice which employers and government agencies can act on; they are not advocacy or lobby groups.
- 8. In early 2021, the Canterbury RSLG was still an interim one, with permanent membership and a work programme not yet confirmed. Following the establishment of a permanent RSLG and a clearer understanding of its planned work programme, earlier this year Dawn and I sought the views of the Governance Group on whether there was still a role for it in light of the broad work programme of the RSLG; and if so, where it might best add value. Many members felt that the RSLG was well-placed to influence

change and had a mandate to do so, but there was gap in that it had no representation from tertiary education in its membership. If that gap was rectified, many members considered there would be little value in the governance group continuing.

Proposed next steps

- 9. As discussed with the RSLG co-chairs at the May Mayoral Forum, and at my meetings with them outside of the Forum, it is clear that education and training form a key part of the RSLG's work programme. There is obvious duplication with the governance group's work.
- 10. Further, at our most recent meeting in July, the co-chairs advised the RSLG has now rectified the tertiary education gap in its membership by appointing the acting Chief Executive of Ara as one of its new members. This resolves the key issue on which governance group members held concerns.
- 11. Given the above, I propose that the Education and Training Governance Group be wound up, and that there be instead direct engagement between the RSLG and Mayoral Forum from this point. This could take the form of inviting the RSLG co-chairs to attend a Mayoral Forum once a year to discuss progress with their work programme, or as required to engage and seek our views on relevant matters. Depending on how the RSLG's education workstream progresses, there may also be opportunities for Mayoral Forum engagement with the RSLG through participating in one of its reference groups, for example.
- 12. Subject to the Forum's agreement to the recommendations in this paper, I have arranged for a final meeting of the Education and Training Governance Group early next month to review its work and achievements, and 'hand over' its work to the RSLG. The RSLG co-chairs will attend this meeting.

Canterbury Mayoral Forum

Date:26 August 2022Presented by:Sam Broughton, Chair

Reflections on the 2019-22 term

There is no paper for this item.

Canterbury Mayoral Forum

Date: 26 August 2022

Presented by: Dan Gordon, Chair Climate Change Steering Group

Climate Change Steering Group update

Purpose

1. This paper provides an update on the activities of the Climate Change Steering Group since the last Mayoral Forum meeting in May.

Recommendation

That the Canterbury Mayoral Forum:

1. note the update provided on the activities of the Climate Change Steering Group since the last Mayoral Forum meeting in May 2022.

Background

2. The Climate Change Steering Group met in June. The key item on the agenda was to discuss next steps for regional climate change action planning.

Next steps for Climate Change Risk Assessment and regional adaptation planning

- 3. The Steering Group received advice from the Climate Change Working Group on the initial step agreed for regional adaptation planning, which was a stocktake of climate adaptation actions across the region. The key finding of the stocktake was that every local authority is at a different stage in the adaptation planning process:
 - eight out of the 11 councils (73%) in the region have some form of formalised statement of political commitment to climate change (e.g. a declared climate emergency or statement of commitment in a climate change policy)
 - four out of 11 councils have a carbon neutrality date (e.g., net zero by 2050)
 - most territorial authorities are currently developing the evidence base needed for climate change mitigation and adaptation planning; for example three councils have undertaken emissions reduction modelling at a corporate level and one council at a district level
 - four councils have undertaken some form of risk prioritisation, including for a Long-Term Plan or Infrastructure Strategy

- Work on other climate change adaptation evidence or tools that are currently under way include:
 - o climate risk zone & social vulnerability index
 - o flooding hazard assessment
 - o hazard risk mapping (complete at some councils ongoing in others)
 - o adaptation action assessment completed.
- 4. The Steering Group expressed support for the next steps of the project as follows:
 - a high-level scope and approach to regional climate action planning to the next meeting of the Steering Group for guidance and direction.
 - the scoping document will include timeframes, deliverables, resources needed, and planned stakeholder engagement. Initial advice on a potential climate change levy for Canterbury will also be built into the scoping document.
 - the process to develop climate action planning would be similar to that of the Climate Change Risk Assessment, involving all councils, the regional forums and Papatipu Rūnanga.

Progress between June and August

- 5. Since our meeting, the Climate Change Working Group workshopped options for a coordinated approach to climate action planning across the region, including discussing the key challenges that can be solved through climate action planning and the benefits to inform objectives for the project.
- 6. To ensure the options ultimately proposed are robust and can be backed up by solid evidence, the working group secretariat is currently conducting a feasibility and effectiveness analysis alongside each Canterbury council to assess how the various options meet their needs. Initial thinking by the working group indicates support for a framework that would include an integrated strategic front end for the region that provides for individual local authority action plans underneath. The Working Group would ensure there is alignment between the strategic front end and each local authority action plan.
- 7. A project plan will then be developed which will include scope, approach, resourcing, timeframes and engagement options.
- 8. A summary of the project plan will be presented for discussion and feedback at the Steering Group's next meeting on 16 September. Following this, the Climate Change Working Group's intention is to finalise the project scope and approach and seek approval of it at the October Chief Executives Forum prior to being presented for endorsement at the Mayoral Forum.

It's time Canterbury campaign

- 9. The Steering Group discussed the presentation on *It's time, Canterbury* at the May Mayoral Forum. Members noted the Forum's commitment and enthusiasm for the campaign to keep moving forward, but noted a concern that there seems to be a disconnect with many councils which may be hampering progress. Members considered that the Steering Group should meet with the campaign team at Environment Canterbury along with council communications staff leads to make progress on promoting the campaign.
- 10. We were advised in July that the campaign team was establishing a staff-level crosscouncil working group (with representatives from each council's comms team) to improve engagement on the campaign across the region.
- 11. The working group began meeting in July. While some councils are still working through resourcing issues to be able to contribute, the first action coming out of the meeting was for each council to think about content ideas for the campaign and channels to share these. The working group will consider its terms of reference at its next meeting.
- 12. Given the Forum's interest in the campaign, the Steering Group will keep abreast of the working group's progress.

Next meeting

13. The Steering Group's next meeting will be focused on the regional adaptation planning work. We will also receive an update on the *It's time, Canterbury* campaign from the leads of the campaign team.

Canterbury Mayoral Forum

Date: 26 August 2022

Presented by: Marie Black, Chair Canterbury Mayoral Forum Economic Development Group

Coordinating regional economic development

Purpose

- 1. The purpose of this paper is to:
 - a. provide an update on the activities of the Forum's Economic Development Group and advise that the Chief Executives Forum has established a regional economic development working group to support the Mayoral Forum's work in this area
 - b. seek the Mayoral Forums support for Kaikōura District Council's South Bay Harbour Business Case.

Recommendation

That the Canterbury Mayoral Forum:

- 1. note that the Chief Executives Forum has established a regional economic development working group to support the Mayoral Forum.
- 2. agree to write a letter of support from the Mayoral Forum for the Kaikōura District Council's South Bay Harbour Business Case.

Background

- 2. At the August 2021 Canterbury Mayoral Forum it was proposed to establish a Canterbury Mayoral Forum Economic Development Group. The purpose of the forum is to support the promotion of regional priorities for central government funding, either through the Regional Strategic Partnership Fund or other funding avenues.
- Forum members are Mayors Marie Black (chair), Dan Gordon, Graham Smith and Nigel Bowen and representatives from ChristchurchNZ, Enterprise North Canterbury, Venture Timaru, and Ashburton District Council. Warren Gilbertson (Kānoa) attends the group's meetings and Paul Stocks (Regional Economic Development Senior Official) has a standing invitation to attend meetings.
- 4. An invitation was extended to the Chairs of the Papatipu Rūnanga seeking their involvement, however, acknowledging their resource and capacity constraints, we have not yet had a response to the invitation.
- 5. The group has met on two occasions where they have:

- confirmed their terms of reference and a framework for assessing projects for consideration for support from the Canterbury Mayoral Forum
- received updates on several projects being developed across the region.
- 6. A decision on whether to reinstate this group for the new triennium will likely be made at the November Canterbury Mayoral Forum meeting.

Kaikoura District Council South Bay Harbour Business Case

- 7. Kaikōura District Council is proposing the redevelopment of the South Bay harbour to help build Kaikōura's future and by extension Canterbury's. The core economic benefits of the project lie in the diversification of tourism products, onshore services and the introduction of additional facilities such as marine research and education centres.
- 8. Kaikōura is looking to central government to get both agreement in principle to the business case and to fund the next steps of a feasibility study and detailed design and is seeking Mayoral Forum support for their business case.
- 9. Due to the timing of this request it has been decided to bring this direct to the August meeting of the Mayoral Forum for their consideration and to seek the Mayoral Forum's support. The information has also been provided to members of the Mayoral Forum Economic Development Group, albeit at the same time as it has come to the Mayoral Forum. Any feedback provided by this group from those not at the Mayoral Forum meeting will be provided on the day.
- 10. Kaikōura District Council has provided a two-page summary of the project (attachment 1), which outlines the key economic benefits of the project, following the PRISM approach to outlines some of the benefits at a regional level. Also attached is the executive summary from the business case.
- 11. The economic development assessment framework requires that projects for consideration for support from the Canterbury Mayoral Forum must be consistent with the Mayoral Forum's Plan for Canterbury priorities. Initial assessment of the South Bay Harbour Business case would suggest that this proposal is consistent with sustainable environmental management, shared economic prosperity, and climate change mitigation and adaptation.

Mayoral Forum and economic development

12. The Canterbury Mayoral Forum does not have an 'economic development strategy' per se, however the Plan for Canterbury identifies shared economic prosperity as one of its five priority issues for the Mayoral Forum's leadership, facilitation and advocacy.

- 13. It is not considered necessary for the Mayoral Forum to develop a regional economic development strategy separate to the Plan for Canterbury¹, but there may be opportunities for a stronger focus on leadership in the economic development area.
- 14. Some of the region's economic development staff attend the Economic Development Group meetings where they have provided updates on projects that are occurring in their specific regions. There has been some discussion on developing a region-wide view on energy proposals, however these discussions have not progressed.
- 15. Outside of the Mayoral Forum's Economic Development Group meetings, economic development staff have met on an ad hoc basis, most recently in June, when Kānoa led a workshop with council economic development staff which led to the development of a list of current projects which includes projects from private entities who have contacted Kānoa directly.
- 16. Most projects would support the Mayoral Forum's Plan for Canterbury priority issue of shared economic prosperity through sustainable, value-added primary production, high-value manufacturing, high-value tourism and growing, attracting and retaining a skilled workforce, investment and new business. However, projects are at various stages of development and there has been no attempt to provide any ranking or priority order to the list.
- 17. Discussions at the Mayoral Forum Economic Development Group have generally been focused on projects, which has likely occurred because of government money being available for projects and Kānoa needing regional priorities to determine funding allocations.

Progressing regional economic development opportunities

- 18. To support the Mayoral Forum to take a stronger leadership role and provide strategic foresight, understand gaps and opportunities and work on joint collaborations, the Chief Executives Forum agreed at its last meeting to establish a regional economic development forum (similar to the Policy, Operations and Corporate Forums).
- 19. The forum will be chaired by a member of the Chief Executives Forum and be made up of economic development specialists across Canterbury's councils or their economic development agencies. The group will report through to the Chief Executives Forum, and in turn report to the Mayoral Forum. This approach will allow the Mayoral Forum to provide governance on economic development matters, rather than delve into the operational detail that can be dealt with by economic development specialists.
- 20. Individual councils have their own economic development strategies and ChristchurchNZ is about to renew its strategy, focused on Christchurch but taking into consideration the importance of the rest of Canterbury to Christchurch. There may be an opportunity for

¹ This may change should the new Mayoral Forum decide on a different approach to the Plan for Canterbury.

the region to look at the commonalities in each council economic development strategy and bring them forward to consider as regional priorities

- 21. The economic development forum's work programme will likely include such things as:
 - a stocktake of council economic development strategies, linking regional priorities to the Plan for Canterbury and developing a regional overview of policies, programmes and projects for consideration by the Chief Executives and Mayoral Forums
 - identification of gaps in the regional economic development space and consider what would be needed to fill these gaps, e.g. strategy development/alignment, policy development, project identification
 - brand Canterbury how we tell the story at a regional and then sub-regional level
 - addressing the skills shortage issues by promoting Canterbury as a destination to grow your career
 - legislation impacts on our region's industry sectors and the maintenance of profitable businesses
 - the growth of Christchurch City and the impact of this on the hinterlands.
- 22. A key benefit of the economic development forum would be to shift the focus to collaboration and away from competition. Economic development managers are focused on doing the very best for their respective areas, however there would be an increased benefit in the scale of a Canterbury approach with opportunities filtering down to the subregions.
- 23. The regional economic development forum will maintain a regional view to avoid duplication and to provide additional support by neighbouring council areas if appropriate. An example of this may be the hydrogen development occurring in Ashburton District, which is a stone's throw from Selwyn District and there may be opportunities to work together for enhanced gain. The same hydrogen project is also providing expert advice to North Canterbury, helping them shape their thinking about their hydrogen project.
- 24. Some form of intervention or prioritisation logic would provide the Chief Executives Forum and Mayoral Forum a much clearer view as to the reality of projects occurring across the region; it would also enable a much clearer gap analysis to be provided to both groups.

Next steps

25. Should the Mayoral Forum agree to support the Kaikōura District Council's South Bay Harbour Business case, the draft letter provided at attachment 2 will be finalised and sent to Mayor, Kaikōura District Council.

- 26. A chair for the Economic Development Forum will be elected at the 31 October 2022 Chief Executives Forum
- 27. A terms of reference for the forum will be developed, based on those for the Mayoral Forum's Economic Development Group. Chief executives will then each nominate an appropriate council representative for the working group.

Attachments

- Attachment 1: Kaikōura District Council South Bay Harbour Business Case twopage summary
- Attachment 1a: Kaikōura District Council South Bay Harbour Business Case Executive Summary
- Attachment 2: Draft letter in support of the Kaikōura District Council South Bay Harbour Business Case

The South Bay Harbour Business Case What we're proposing

We are proposing a redevelopment of the South Bay harbour to help build Kaikoura's future.

Overview

For Kaikōura, a new harbour is significantly more than an economic opportunity. It is a cornerstone of a community. The place their harbour sits within is one the community is deeply attached to; held fondly by many in their memories of gathering kai.

The South Bay Business Case has involved many workshops and extensive engagement with key stakeholders within the community, to hear and incorporate their concerns into the design of and consensus for, the preferred option that the case presents.

The current state

The harbour is a key piece of infrastructure for Kaikōura and the wider region; its current state presents risks and constrains economic activities. Ongoing challenges include, for example:

- A lack of space in the water for all operators and users
- Increased silting and little-no shelter from adverse conditions
- Substandard on-shore facilities
- Poor and inflexible configuration leads to congestion and health • & safety risks.

Altogether the combined challenges of the harbour in its current state contribute to hazards and guite significant lost economic opportunities for tourism operators in particular.

The preferred option

The render below was developed from schematics designed by Tonkin + Taylor that were created through extensive consultation processes over the last 12 months.

The design of the preferred option has incorporated key elements to secure ongoing economic and social benefits for the next 50 years, such as:

- •



CONCEPT DESIGN South Bay Harbour Expansion

1	WELCOME AREA
2	LANDSCAPING / PAS
3	WHALE WATCH KAIK
4	ENCOUNTER KAIKÕU
5	RECREATIONAL & AD
6	RESEARCH VESSEL &
7	COMMERCIAL FISHIN
8	PUBLIC BOAT RAMP
9	COMMERCIAL / RETA
(10)	DROP-OFF ZONE

(11)

Sufficient berths for commercial operators

Additional berths for recreational and visiting users

Space to accommodate research vessels

SIVE RECREATION

KÕURA BERTHS

URA & CHARTER FISHING BERTHS

DDITIONAL BERTHS

ADDITIONAL BERTHS

NG & RESEARCH BERTHS

& FLOATING PONTOON

AIL / ENGINEERING / PARKING

CRUISE TENDER & CHARTER FISHING DROP-OFF ZONE

The South Bay Harbour Business Case **Benefits & next steps**

The benefits created by South Bay harbour will be felt across Canterbury, and regional support is needed to help get the next stages underway.

The core economic benefits of the harbour lie in the enabling of diversification; of tourism products, onshore services, and the introduction of additional facilities such as marine research and education centres. There are social and environmental benefits that will accompany these economic benefits, as illustrated in the infographic to the right.

To move the business case for this investment opportunity onto the next stages, endorsement from the Canterbury Mayoral Forum is being sought. To this end, the box below highlights some of the benefits of the proposed harbour in terms of Kānoa's PRISM framework.

If further information is required the full business case is available on request, and the team in Kaikōura warmly welcome your questions and feedback.

PRISM ELEMENTS OF THE SOUTH BAY HARBOUR EXPANSION

PRODUCTIVE | STRONGLY ALIGNED

The new harbour creates the ability for the private sector to further develop tourism products and related on-shore facilities. It will also attract investors in education and science, creating a culture of innovation in Kaikōura, with economic benefits for the wider region.

RESILIENT I STRONGLY ALIGNED

The new harbour and spin-off on-shore facilities will contribute to the diversification and resilience of the local and regional economies.

INCLUSIVE | SUPPORTS

The proposed harbour and related on-shore investments will create a stronger culture for technology and innovation in Kaikōura, in turn supporting broader connections and networks.

SUSTAINABLE | SUPPORTS

The next stages of the business case for South Bay aims to develop the detailed design and feasibility study; which in turn will identify opportunities to incorporate policies and practices for sustainability in the development and operation of the harbour.

MĀORI-ENABLING | STRONGLY ALIGNED

The South Bay business case has, and continues to be, guided by Te Tiriti o Waitingi principles of partnership, protection and participation. The KMDP team have been working closely with iwi-linked stakeholders such as Whale Watch Kaikōura, and continue to work closely with local runanga and businesses.



INTERACTION

...visitors experience and interact with the Kaikōura environment and are informed about the unique attributes of the land and marine ecology.

Information displays

Interactive exhibits



EDUCATION

...visitors can learn about the local ecology at a deeper level of engagement; students and researchers can offer high-quality research outputs to inform engagements and other innovations

 Dedicated teaching areas Interactive learning facilities Remote learning facilities Field trip capabilities Accommodation



ACTION

as a society.

- Visitor information about Kaikōura
- Activity information and booking for multiple operators

Interaction and education empowers people, encourages behaviour change, and altogether enables us to make better informed and higher quality decisions

- Research laboratories and supporting facilities
- Dedicated and shared working spaces
- Dedicated and shared office and admin spaces
- Medium and long term storage areas
- Short and medium term accommodation



Kaikōura Harbour Business Case | Executive Summary





KAIKÕURA MARINE DEVELOPMENT PROGRAMME

newzealand.govt.nz

1.0 | Executive Summary **Business Case Overview**

This Business Case has been developed to illustrate the costs, benefits, options and possibilities of how investment in a harbour can help build the future.



Overview

A business case can explain the rational considerations for decision makers to chart a path forward. At the same time, a business case should also show something of the communities and environments it has been created for; to tell their stories and highlight their aspirations.

In this case, a new harbour is significantly more than an economic opportunity. It is a cornerstone of a community, particularly one as marine-based as Kaikōura. The place their harbour sits within is one the community is deeply attached to; held fondly by many in their memories of gathering kai.

This business case has involved many workshops and extensive engagement with key stakeholders within the community, to hear and incorporate their concerns into the design of and consensus for, the preferred option that this case presents.

Purpose

This business case has been developed for Kaikoura District Council to provide the rationale necessary for decision-makers to provide the funding for this vital piece of infrastructure.

Approach & next steps

It is important to note at the outset that this business case has been designed with a staged approach; there are multiple decision points where Council and Government may consider the progression of the project. The purpose of this approach is to illustrate a clear path toward a successful outcome, whilst providing waypoints that offer additional certainty.

Thus, rather than seeking to secure funding for the investment as a whole, this business case recommends that the Government:

- components.

1. Approve in principle the harbour development

2. Approve funding for the next stage, which includes the parallel completion of the Feasibility Study and Developed Design

1.0 | Executive Summary The South Bay context and current state

The harbour is a key piece of infrastructure for Kaikoura and the wider region; its current state presents risks and constrains economic activities.

The South Bay Harbour facility is Kaikoura's primary hub for marinebased activities in the region. There are a range of operators actively using the harbour on a daily basis. There are the tourism operators with the largest vessels (up to 30m in length), the local commercial fishing fleet, the Coastguard, and of course, a multitude of recreational boaties that flock to the harbour from across the region.

The harbour was extensively damaged in the 2016 earthquake and was rebuilt to the original specification, with some improvements to accommodate the four larger Whale Watch boats. There are a series of ongoing challenges however, including a lack of space in the water for all operators, an increased level of silting due to the geotechnical impacts of the earthquake, a change in wave patterns and ocean currents, and substandard onshore facilities for commercial and recreational users – not least of which includes the current jetty that is unsafe and too small to be fit for purpose. The harbour is poorly configured and inflexible, contributing to ongoing concerns regarding congestion, health and safety, and severely constrains the potential for both the expansion of existing operations, and alternative uses in future - such as marine berth hire, aquaculture, or marine research.

Another important point to note is that at present, there is no safe harbour between Picton and Christchurch; the lack of berths in South Bay prevents locals and visitors alike from hiring berths, and there is no space for harbouring rescued vessels.

Kaikōura's economy is strongly linked to the marine and coastal ecosystems, and the health and wellbeing of the moana is an integral part of Kaikōura's identity. The South Bay Harbour plays a vital role in connecting land and sea, as it has in the past and will continue to do into the future.

The purpose of this business case is to ensure the region has a harbour that is fit-for-purpose, for both the near future and in the decades to come. The document places the proposed investment within its regional and national context, identifies the current and anticipated challenges, illustrates the preferred path forward, and maps out how this can be achieved in such a way that will deliver significant local, regional, and national, benefits.

The remainder of this executive summary describes the conclusions of this business case at a high level.





1.0 | Executive Summary The preferred option for South Bay

A development of the existing South Bay harbour has been identified as the preferred option for a high-value investment into Kaikōura's future.

Following numerous chapters of specialist consultation and stakeholder engagement, a preferred option for a new harbour development has been identified.

Multiple sites were considered as potential locations for a new harbour. Ultimately, it was determined that an expansion and redevelopment of the existing harbour made the best sense. This business case details the series of events and consultations that led to this conclusion.

The design of the preliminary concept plan pictured on the right has been developed through a series of consultations, technical assessments, and workshops with stakeholders.

The next few pages summarise the benefits of this proposed investment, and how the desired outcomes of the project will be achieved. The Strategic Case then details the challenges of the harbour in its current state and provides further context in terms of the role and significance of the harbour in Kaikōura in both present and future.

The Economic Case illustrates how the development options were assessed to refine the harbour configuration, and summarises the reports provided by the engineers, archaeologist, and ecologists. The second part of this section explores the roles of on-shore facilities, describing a potential on-shore development. The overall benefits of the proposed development are then explored in relation to Wellbeing, environmental and economic sustainability.

The Financial, Commercial, and Management cases that follow, altogether provide a guide to the implementation for the project.



Illustration adapted from: Fig. 09. 'Option 2b South Bay Marina Expansion'. Tonkin + Taylor

1.0 | Executive Summary Investment requirements

Initial assessments indicate an investment range of \$78-\$94 million.

As part of the concept design process, engineers WSP and Tonkin + Taylor were asked to provide ranged estimates for construction of the preferred option, using a Rough Order of Cost (ROC) methodology. The summary of the analysis is shown at right, and the breakdown for both the low range and high range estimates is contained in the appendix.

There are a number of underlying assumptions for the cost estimates, as follows:

- Construction is costed in 2022 dollars, and construction cost inflators will need to be added to these figures to account for likely increases during the design phase before construction tenders are called.
- Construction costs are based on ROC guidelines for harbours of similar construction methods, such as at Ōpōtiki in the Eastern Bay of Plenty. These comparators are the most up-to-date available, given the Ōpōtiki harbour is currently under construction.
- Construction estimates are also informed by the major civil engineering works undertaken after the Kaikōura earthquake in 2016, so are likely to be robust.
- Industry-standard contingencies have been allowed for in the construction estimates, and these will be further refined during the detailed design process. As part of that process, quantity surveyors will provide P90 and P95 construction estimates for greater assurance of project delivery costs.

\$78.07 million

Professional fees \$7.23m \$1.5m **Property purchases** \$1.42m **Roading and parking** Marina fit-out \$5.85m \$16.64m Reclamation and commercial wharf Seawalls, filling and excavation \$43.34m \$2.09m **Construction preliminary**

Lower bound



\$94.44 million

\$10.48m	
\$3.0m	
\$1.59m	
\$6.26m	
\$17.39m	
\$52.62m	
\$3.1m	
Upper bound	

1.0 | Executive Summary **Investment benefits**

An investment into Kaikoura's harbour infrastructure will create benefits spanning the local, regional, and national.



This illustration, presented in the Strategic Case, highlights some of the national, regional, and local benefits of an investment into Kaikōura's harbour infrastructure.

The value of a harbour is not always easy to see. In part, this is because it's benefits can be so diverse and wide-ranging, and indeed, include those that stem from the spin-off investments

In Kaikōura's case, it is easiest to see at the local level, where a new harbour creates a safer and more efficient operating environment for its varied user groups. For the recreational users in particular, it becomes a safer environment. For the commercial fishers, efficiency is key. Similarly for the tourism operators, efficiency is important, though having room to grow and the opportunity to provide new alternative offerings is

A new harbour in Kaikōura, and the additional marine-based activities it could support, will also in turn enable the investment into on-shore facilities. These might include accommodation and hospitality services for the increased number of users and

The greater size of a new harbour would accommodate larger vessels, such as those used by marine research institutions. In turn, on-shore research and educational facilities would attract investments into national and international research and development. All of the above contribute to economic and social benefits for the Canterbury region, and the nation.

At a national level, the proposed investment is also closely aligned with economic, social and environmental aspirations that are enshrined across the strategic plans of multiple

1.0 | Executive Summary Investment benefits

Co-locating tourism and marine research creates a central hub of economic activity.

Redevelopment of the harbour allows for the expansion of existing operations in South Bay – such as tourism and fishing – and it also provides opportunities for new functions, such as marine education and improved marine research.

While expansion in some areas (such as marine engineering) is catered for in the design of the new harbour, it is apparent that new on-shore facilities are needed to provide the engine for economic development in Kaikōura, facilities such as:

- Visitor facilities to allow greater numbers of people to interact with Kaikōura and experience its unique environment, regardless of the weather forecast.
- Educational facilities to enable students and other private groups to visit and learn about its geology and ecology, in one-day or multi-day visits with suitable accommodation offerings.
- Research facilities to enable local and international institutions to base themselves in Kaikōura and conduct short-term and long-term research initiatives, using the harbour facilities as needed, supplemented by on-shore labs and research facilities, office space, and short-term and long-term accommodation.

These three aspects - tourism, education and research - are synergistic. Tourists benefit from education about the Kaikōura region, educational learning benefits from the depth of knowledge generated by research teams, and researchers benefit from the public outreach and the opportunity to cost-effectively use shared facilities

The diagram below summarises the facilities and infrastructure required to support each component of interaction, research, and education. Many of these are included in the WWK concepts, ready to be further refined. The proposed harbour for South Bay will also provide a great opportunity for other tourism operators to grow their businesses and develop additional on-shore offerings and facilities as well.







ACTION

Interaction and education empowers people, encourages behaviour change, and altogether enables us to make better informed and higher auality decisions as a society.

- Research laboratories and supporting facilities
- Dedicated and shared working spaces
- Dedicated and shared office and admin spaces
- Medium and long term storage areas
- Short and medium term accommodation
- Medium and long term vehicle parking
- Easy access to the harbour
- Dedicated research infrastructure
- Dedicated vessel berths
- Wharfside working areas

1.0 | Executive Summary Securing the future of tourism in Kaikoura

There is a community-led vision for development of on-shore tourism and research facilities.

In recent discussions, Whale Watch Kaikōura (WWK) described their Peninsula Development Plans that contributed to the formation of the tourism Zone, and generously shared some internal documentation so that we could detail this section accurately on their behalf. A presentation document, titled 'Kaikōura Peninsula Property/ Development', described the original purpose, drivers and components of the Peninsula Development, and includes several illustrations and renders of ideas and plans, such as the image below (a visitor centre concept).



Important to note at the outset is that the WWK plans were not created in isolation, but in fact were the result of extensive consultation with, and wide support from, the local community. WWK holds the needs and aspirations of its community at its core, alongside steadfast views on the importance of protecting and enhancing the natural resources that surround Kaikōura for future generations. Those core values are reflected in the forward-looking drivers behind the original development plans, such as:

- Providing quality tourism products that are not weather and • wildlife dependent
- Enhancing the overall visitor experience
- Providing facilities that can attract and accommodate existing and forecast demand, whilst increasing the length (and spending) of visits
- Enable developments relating to marine research and education
- Creating employment and increased economic returns for the company and community.

WWK's business is in tourism; a predominantly seasonal (November-April) and very weather-dependent business. A fundamental purpose of the on-shore development plans is to provide tourism products that are non-weather dependent and offer attractive activities for visitors outside of the main tourism season.

The plans include concepts for a range of accommodation options and related facilities (hotel, lodges, conference area, restaurants etc.), with a large visitor centre as the main attraction, a.k.a., "The Marae of the Sea".

The visitor centre is envisaged to be of such scale that it could host exhibits, information displays, restaurant, cafe, research and education facilities, offices (for WWK, and potential tenancies for other local tourism operators or others), retail, and a conference area for visiting groups, lectures, and evening shows.

(online) audience.

The case for the harbour

Herein lies the key connections with the South Bay harbour development; Kaikoura is in a very strong position to offer:

- institutes

Offering the above would be transformative for Kaikoura's economy, and in turn enable the township to also contribute national returns, as well as towards social and environmental goals. The next pages point to existing relationships and capabilities available to help secure these outcomes, and the role of the harbour in answering the question of capacity.

WWK also recognise the valuable role their tourism offerings play in educating visitors about whales and the marine environment. The intention of hosting marine research and educational facilities at the visitor centre is in part to support new research that will inform and increase the value of WWK tourism products, but to also provide other educational opportunities for visitors, locals, and even an international

1. High-value marine research opportunities that are sought after by local and international universities and research

2. Incorporate research outputs into innovative and high-value eco-tourism and educational products.

1.0 | Executive Summary The next steps

A feasibility study for the onshore facilities will provide development certainty.

As noted on previous pages, the development of the campus goes hand-in-hand with the development of the harbour: both investments are required in order to realise the financial, human, social and environmental benefits to Kaikoura and the nation.

This business case is primarily aimed at assessing the rationale for investing in the harbour; it is not a business case for the multi-use campus. In order for iwi and the private sector to be willing to invest in the campus and help realise the wellbeing benefits, a feasibility study will be required. The purpose of the feasibility study is to:

- To propose a concept design for the multi-user campus, taking into account the likely requirements of the various user groups, resulting in a master plan for the peninsular area
- Propose a staged approach to how the campus could be developed, aligned with the harbour development
- Identify the likely users of the facilities, and engage with them to obtain the indications of interest necessary to give confidence in the investment
- Undertake the financial modelling to demonstrate the financial viability of the campus investment to prospective iwi and private sector interests
- Obtain in-principle commitments from the landowners, funders, developers and prospective users so that the Government has confidence in approving development of the harbour.

The process is shown in the diagram at right, including the interim decision gateways. It is expected development of the feasibility study will take around 12 months and be ready for Council and Government consideration no later than 30 June 2023.



Harbour Business Case (this document)

The purpose of the Harbour business case is to establish whether there is a need for the further development of the South Bay harbour. The business case sets out the case for change, assesses the options, and provides the rationale for development. It also presents the concept design for the project.



Feasibility Study (Due June 2023)

The Feasibility Study identifies the opportunities for onshore development and the benefits these will bring to Kaikōura and the nation. The document sets out the development and funding approaches for the facilities, focused on a commercial model, and identifies the participating organisations.

Developed and Detailed Design

(Due June 2023)

The Developed Design confirms the functionality and layout of the harbour, based on the current and future requirements of users. The Detailed Design develops the detailed documentation necessary for consenting, final confirmation of costs and tendering.

1.0 | Executive Summary The path forward

Approval in principle allows the feasibility study and detailed design to proceed.

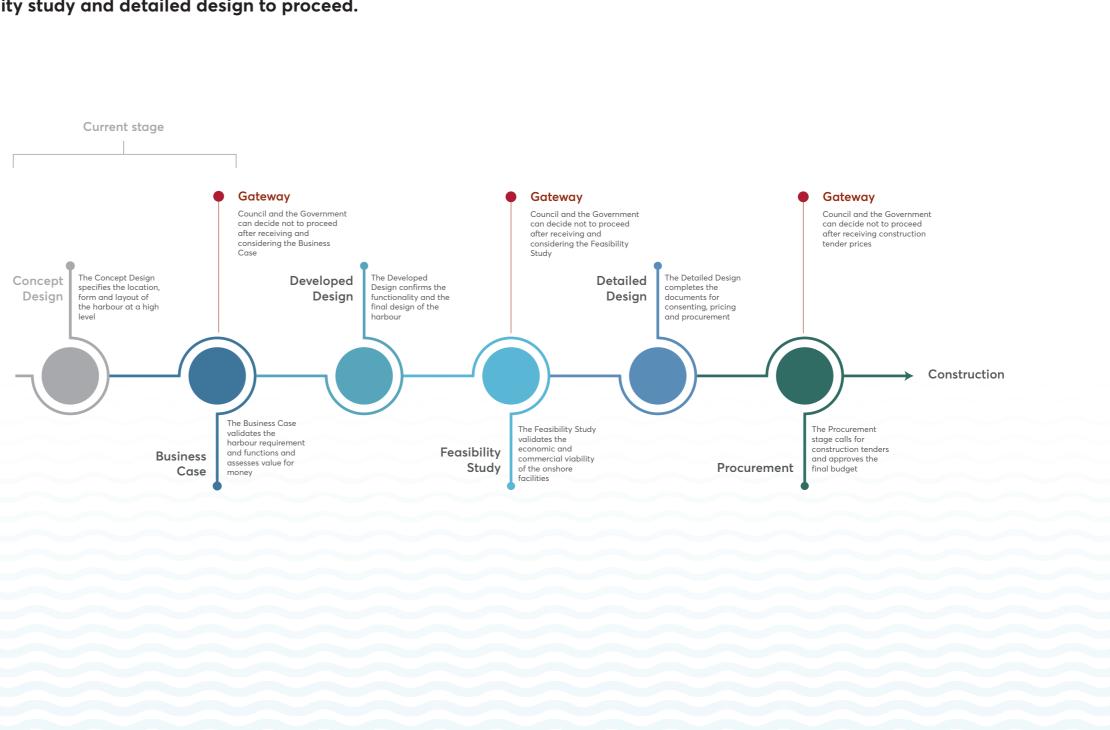
The diagram at right sets out the upcoming decision points for the project. These are:

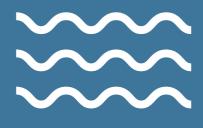
- Once the business case (this document) has been approved by Council, it is submitted for central Government consideration, seeking approval in principle to develop the harbour.
- A feasibility study for the onshore facilities and the developed design for the harbour are then completed, in order to establish the economic and commercial viability of the project. Council and Government then consider the results of the assessment.
- Once the developed design has been agreed and the benefits and commercial viability of the harbour established, detailed design is undertaken. This process completes the work for consenting and tendering purposes, and tenders are called, with a decision to proceed once final costs are known at the conclusion of procurement.

Each of the decision points is shown as a gateway in the diagram. At these gateway points, Council and the Government can make one of three possible decisions:

- 1. To continue with the project as planned
- 2. To revise the project based on the information received and request additional work, at either the design or procurement steps
- 3. To not proceed with the project.

Advice and appropriate information will be provided to Council and the Government by officials at each of these gateways to enable informed decision making.





KAIKÕURA MARINE DEVELOPMENT PROGRAMME Canterbury Mayoral Forum logo here

Mayor Craig Mackle Kaikōura District Council Emailed to craig.mackle@kaikoura.govt.nz

XX August 2022

Dear Mayor Craig

Kaikoura South Bay Harbour Business Case

The Canterbury Mayoral Forum fully endorses the Kaikoura South Bay Harbour Business Case.

The harbour is a key piece of infrastructure for Kaikōura and the wider region. A fully developed harbour would create the ability for the private sector to further develop tourism products and related on-shore facilities. It will attract investors in education and science, creating a culture of innovation in Kaikōura, with economic benefits for the wider region.

It will contribute to the diversification and resilience of the local and regional economies and create a stronger culture for technology and innovation in Kaikōura, in turn supporting broader connections and networks.

The next stages of the business case for South Bay aims to develop the feasibility study and concept design; which in turn will identify opportunities to incorporate policies and practices for sustainability in the development and operation of the harbour.

We are pleased to see that the South Bay Harbour business case has, and continues to be, guided by Te Tiriti o Waitangi principles of partnership, protection, and participation. The project team have been working closely with iwi-linked partners and stakeholders such as Te Rūnanga o Kaikōura, Whale Watch Kaikōura and other businesses.

The Canterbury Mayoral Forum supports this business case being presented to Central Government to seek funding for progressing the next stages.

We look forward to seeing this project move forward for our region.

Ngā Mihi

Insert Chair Name

Canterbury Mayoral Forum

Date: 26 August 2022

Presented by: Peter Scott, Deputy Chair, Environment Canterbury

Canterbury Water Management Strategy update

Purpose

1. This paper provides updates on region-wide progress of Canterbury Water Management Strategy (CWMS) partners' work towards implementing the CWMS for April to June 2022, and work to develop a new regional planning framework.

Recommendations

That the Canterbury Mayoral Forum:

- 1. receive the quarterly CWMS update report
- 2. notes the work underway to develop a new integrated planning framework.

Update on region-wide progress towards implementing the CWMS

- 2. The CWMS is implemented throughout the Canterbury region by the CWMS partners via a range of statutory and non-statutory obligations and working collaboratively with agencies and community groups. While significant changes are being made to the resource management framework, including to how water is managed, the CWMS continues to successfully support environmental outcomes and remains a crucial mechanism for working collaboratively with our communities.
- 3. CWMS partners and Zone Committees are focused on reporting the delivery of actions to meet the 2025 goals (details are provided in Attachment 1 Zone Committee Action Plan (ZCAP) overview April to June 2022).

Zone and Regional committee updates

- Zone committees have prioritised projects to fund through their CWMS Action Plan Budget of \$50,000 for 2021/2022 (established through Environment Canterbury's LTP 2021-2031). There have been 48 projects identified for financial support by zone committees across the region with all now confirmed for funding (see Attachment 1).
- 5. All ZCAP 2021/2022 projects will have received funding and were underway by the end of July 2022.
- 6. With the disestablishment of the Hurunui Waiau Uwha Zone Committee in 2021, the Hurunui District Council is leading the establishment of a new Hurunui Water and Land

Committee in conjunction with Environment Canterbury, and Kaikōura and Ngāi Tūāhuriri Rūnanga.

- 7. Environment Canterbury worked with Hurunui District Council, Kaikoura and Ngāi Tuāhuriri Runanga to confirm how the \$50,000 of ZCAP budget available for the Hurunui Waiau Uwha water zone would be allocated for the 2021/22 financial year. The Hurunui Land and Water Committee and the Regional Committee are expected to complete Action Plans once these committees are fully established.
- The process to appoint the Ngāi Tahu representatives to the CWMS Regional Committee is underway. Information sessions are being held for current Committee members to connect and engage whilst the final appointments to the Committee are made.

RMA planning and implementation

9. The Council continues to work through three remaining appeals on Plan Change 7, which were made to the High Court on points on law. Two appeals have been withdrawn by the appellants. Provisions not under appeal can now be treated as operative. Further information can be found on the Environment Canterbury website¹.

Key regional projects/campaigns

- 10. Key agencies and organisations continue to work together to directly address the **health** of the Ötūwharekai (Ashburton) Lakes. Te Puna a Taka (Lake Clearwater) is in danger of 'flipping' reaching a state of degradation that is very difficult to reverse. The wider area is of immense cultural significance to Ngāi Tahu Whānui not only within their oral history but also being both an important seasonal mahinga kai area and a major travelling route between the settlements on the eastern coast of Te Waipounamu and those on Te Tai Poutini (the West Coast). Its restoration is of huge importance to rūnanga.
- 11. Te Rūnanga o Arowhenua, Te Ngāi Tūāhuriri Rūnanga and Te Taumutu Rūnanga are supported by Ngāi Tahu to partner with Environment Canterbury, Ashburton District Council, statutory agencies and landowners to coordinate science, land management, planning and cultural mahinga kai work streams. This includes Ashburton District Council's work with Clearwater hut holders to replace long-drop toilets, and Environment Canterbury's work directly with local farmers on immediate voluntary actions to further reduce the risk of nutrient loss to waterways and enhanced water quality monitoring. Alongside this, rūnanga partners are leading work to understand the changing environment through a mātauranga lens.
- 12. The environmental pressures and impacts of high-country intensification on Ōtūwharekai are indicative of a lot of Canterbury's hill and high country. This collaborative priority project is providing rich experience when working shoulder to shoulder with rūnanga and

¹ <u>https://www.ecan.govt.nz/your-region/plans-strategies-and-bylaws/canterbury-land-and-water-regional-plan/change-7/</u>

other agencies, and when taking urgent on-the-ground action to tackle environmental issues.

- 13. Environment Canterbury's **Soil Conservation and Revegetation (SCAR) Programme** continues to deliver targeted solutions (e.g. planting of poles, supporting the retirement of erosion prone land and enabling improved planning and management of high risk areas) for highly erodible land in the Kaikōura and Hurunui districts.
- 14. From January to June 2022 the programme has funded 17 Land Use Capability maps over 14 farms, mapping 13,202 hectares of land, supported the retirement of 65.3 ha of erodible native bush, undertaken survival audits of previous plantings and supported community workshops and meetings.
- 15. The current SCAR programme's funding will end in 2023. Environment Canterbury has applied for another four years funding from Ministry for Primary Industries' Hill Country Erosion fund. If successful, the programme will be able to support more landowners and expand into the Waimakariri district.
- 16. The "**Managing Wetlands as Farm Assets**" project aims to work with farmers to provide advice and share knowledge about the range of benefits wetlands offer the farming system and the wider community. It is funded from the Sustainable Farming Fund with co-funding from Environment Canterbury, NZ Landcare Trust, NZ Merino, DairyNZ, and Overseer Ltd. with additional support from Fonterra and Federated Farmers.
- 17. Fourteen wetland demonstration sites have been set up, with a focus on the protection and restoration of wetlands. Practical support and advice have been provided to landowners, for example, around appropriate planting and controlling weeds when stock is excluded. Planning is underway for two more demonstration days and a Wetland Science workshop for all stakeholders.
- 18. Fish screens improvement project has resulted in the widely publicised commissioning of an \$18 million scale upgrade to the Rangitata Diversion race. This is the first of approximately 10,000 intakes across Canterbury requiring total investment of approximately \$200 million by intake owners.
- 19. **Two government-funded research programmes** led by Crown Research Institutes (NIWA² and Manaaki Whenua³) working with industry on better use of irrigation water have been completed. Results have provided useful insights for future irrigation approaches based on relative water 'scarcity' (rather than 'abundance') and where careful water management is essential to minimise impacts of farm run-off.
- 20. Opportunities to scale up these approaches are being investigated by Environment Canterbury to enable all Canterbury irrigation users to improve their systems and practices via Ministry for Primary Industries (MPI) and industry funds. A significant

² <u>https://niwa.co.nz/irrigationinsight</u>

³ <u>https://www.landcareresearch.co.nz/news/maximising-value-from-irrigation/</u>

investment will be needed by Canterbury irrigators to support these improvements to irrigation systems. The need for this work has been communicated to MPI to ensure the next stage of its "Water Availability and Security" project supports this work.

- 21. The following **water infrastructure projects** to improve water quality, increase river flows and groundwater levels continue to be trialled in the region:
 - the Selwyn/Waikirikiri Near River Recharge (NRR) scheme successfully completed commissioning processes, with measurably increased targeted river reach and down-gradient spring flows during recharge operations as anticipated
 - logging of the 24-hectare pine plantation at the NRR site is complete. 2.5 hectares were planted in native trees in autumn 2022, with another 2.5 hectares to follow in spring. These phase 2 plantings are immediately downstream from the successful 3.5 hectares of stage 1 native plantings
 - following six years of successful trials, Hekeao Hinds Water Enhancement Trust has begun a consenting process to increase Managed Aquifer Recharge and Near River Recharge sites from a sub-catchment scale to full-catchment (Hekeao Hinds Plains) scale
 - trials of constructed wetlands and bioreactors are in the planning stage for the lower Hekeao Hinds Plains
 - case studies have been developed and shared to assist groundwater irrigators in the Hekeao Hinds Plains to utilise the nutrients in their groundwater and thereby reduce their external fertiliser requirements.

Update on a new planning framework

- 22. Environment Canterbury continues to review its land and water plan framework to give effect to the National Policy Statement for Freshwater Management 2020. Environment Canterbury is undertaking this review alongside the review of the Regional Policy Statement and Coastal Environment Plan, with the aim of creating an integrated planning framework to manage the region's resources. To achieve this Environment Canterbury will:
 - work with Papatipu Rūnanga to understand how to work together in partnership to review and develop an integrated plan
 - reflect on community feedback to understand the challenges specific to particular areas or catchments
 - pull science and matauranga knowledge together to inform the work
 - work with Papatipu Rūnanga and the community to develop long-term visions for the environment
 - work with Papatipu Rūnanga and the community to identify and test options and ideas for how these visions can be achieved.
- 23. The first step in this process is to establish how the review can best be approached in partnership with Papatipu Rūnanga. Environment Canterbury and Ngā Rūnanga have agreed to progress the partnership approach through wānanga and korero in 2022.

- 24. A wānanga with Papatipu Rūnanga chairs and Environment Canterbury Councillors was held in March 2022 and provided Environment Canterbury and Rūnanga chairs with a shared understanding of what is sought from partnership in the context of plan development. A further wānanga was held on 1 July 2022 and progressed discussion on how working in partnership for plan development will better provide for the outcomes sought by mana whenua and the wider community.
- 25. Te Ropū Tuia, a quarterly governance meeting between rūnanga chairs and Environment Canterbury Councillors, will make recommendations to Environment Canterbury on how the partnership may work in practice (including at a governance and staff level) over the coming months.
- 26. In addition to governance level discussions, Environment Canterbury has established a working group with Tangata Whenua advisory staff and are progressing four joint work streams that will inform Councillors and Papatipu Rūnanga chairs as the work programme develops. The joint work streams are:
 - governance
 - implementation options
 - Te Ao Māori Framework
 - opportunities in the Statutory process
- 27. Once agreement with Papatipu Rūnanga on Governance arrangements is reached, conversations will begin with communities on current state and long-term visions for the environment. Further information is provided on the Environment Canterbury website⁴.

Central government policy

- 28. The Finance and Expenditure Select Committee is calling for submissions on the Water Services Entities Bill. Submissions closed on Friday, 22 July 2022. The Bill provides for the establishment of the four dedicated Water Services Entities. It sets out the ownership, governance and accountability arrangements for the new entities and the geographical boundaries, objectives and functions. It is the first of two Bills on the Entities with the second Bill being progressed later this year.
- 29. Taumata Arowai is finalising the drinking water standards and rules that they consulted on earlier this year. All standards and rules will come into effect on 14 November 2022. In the meantime the existing Drinking Water Standards for New Zealand remain in effect until then.
- 30. Ministry for the Environment has been analysing the 2407 public submissions (and over 2000 submissions as part of a campaign by Greenpeace) it received on proposed amendments to the National Environmental Standards for Sources of Human Drinking

⁴ <u>https://www.ecan.govt.nz/your-region/plans-strategies-and-bylaws/regional/</u>

Water. No date has yet been set on when they will provide final policy advice to the Government on their preferred options.

31. The Ministry for the Environment consulted on amendments to wetland provisions in the National Policy Statement for Freshwater Management (NPS-FM) and the National Environmental Standards for Freshwater (NES-F) in September 2021. Following consultation, the Ministry drafted proposed amendments to the wetland provisions which aim to improve clarity, reduce complexity and in some cases correct errors, without fundamentally changing policy. The Ministry sought feedback on these amendments to the exposure drafts of the NPS-FM and NES-F by 10 July 2022.

Essential Freshwater implementation

- 32. Ashburton District Council continues its work on the "Supporting Land Use Adaption in a Changing Climate" project. Initial findings of the desk top review identifying factors affecting farmer engagement with climate change messaging and research were tested with farmer focus groups. Analysis of the desktop review and results of the farmer focus groups is underway.
- 33. The final report will be available in August 2022, and key emerging themes include:
 - the language used can impacts on farmers' willingness to participate. For example, the term "climate change" is perceived negatively as it is considered politicised; the term "changing climate" is seen more positively as farmers all experience climate variability
 - research needs to be more relevant to farm management practices and research development needs to involve farmers at the design stage
 - research results/data need to be meaningful at a farm level to support on-farm application.
- 34. Alongside reviewing the regional land and water planning framework, Environment Canterbury continues to develop its approach to implementing the new requirements of the Essential Freshwater package and provides regular updates on the Environment Canterbury website⁵. This includes developing campaigns (including key messages, factsheets and resources) for wetland protection, synthetic nitrogen cap and intensive winter grazing to help landowners understand the requirements of the Essential Freshwater National Environmental Standards.
- 35. In the last quarter Environment Canterbury provided updates through various media and sent letters to all dairy farmers on the Nitrogen Cap rules and reporting requirements. The external reporting tool developed by Ballance and Ravensdown is live. A tool is also being developed by regional councils. Environment Canterbury's Synthetic Nitrogen Cap

⁵ <u>https://www.ecan.govt.nz/your-region/your-environment/water/essential-freshwater-package</u>

webpage has been updated with a FAQ section and downloadable calculator tool for farmers to calculate their nitrogen use⁶.

- 36. Environment Canterbury begun work on the use of flyovers as part of this winter's programme to support farmers manage their intensive winter grazing practices. This practice is consistent with other regional councils, and Environment Canterbury worked with industry partners on the flyover trial in the Waimakariri catchment undertaken in July. No photography or videos will be taken; staff will be noting examples of good management practice, as well as potential areas where support is needed.
- 37. Environment Canterbury continues to work to restart Farm Environment Plan (FEP) auditing and associated compliance monitoring across Canterbury following the Government's review of the OVERSEER nutrient management tool. Auditing has resumed in central and far southern parts of the region. Auditing has not resumed north of the Hurunui River nor consenting in the far south where discussions with the local Rūnanga are still taking place.
- 38. Environment Canterbury continues to plan for and develop an approach to transition from current FEPs to Freshwater Farm Plans, which will be required as part of the Government's Essential Freshwater package. This includes engaging with the Ministry for the Environment as they develop and test the components of the Freshwater Farm Plan system. The Ministry signalled that the roll-out of the new Freshwater Farm Plan system will occur in a staged manner between 2023-2025 to enable capacity within the sector to develop. Environment Canterbury is considering how this staged roll out will affect the transition from FEPs to the new Freshwater Farm Plan system.

Attachments

• Attachment 1: Zone Committee Action Plans

⁶ <u>https://www.ecan.govt.nz/your-region/farmers-hub</u>

Attachment 1 Zone Committee Action Plan overview - January to March 2022

CWMS Zone	Focus of the Action Plan	Highlights of practical work underway
Regional Committee	To be developed once Committee established	ТВС
Kaikōura	Enhance biodiversity and improve	• Hāpuku Catchment Collective project is underway with vine control works carried out on five properties to date. Several landowners have confirmed their interest in being involved.
	amenity and recreation values	• Trapline construction began for the Puhi Peaks Shearwater Stream Trapline project which sees the installation of two traplines totalling 5 km to further protect breeding colonies of Hutton's shearwaters (Puffinus huttoni).
	Facilitate understanding of catchment systems	 At the request of the Kaikōura District Council the Zone Committee continues its project looking at the risks posed by shingle deposits up the Kōwhai River. The River Rating meeting was postponed, the Zone Committee is awaiting a new meeting date.
		• The Zone Committee supported the Managing Wetlands as Farm Assets (MWFA) community planting day organised by NZ Landcare Trust at Silverbank Farm, one of the MWFA demonstration sites.
Hurunui Waiau	To be developed once Committee established	 A project to utilise the available CWMS Action Plan Budget for the Hurunui Waiau Uwha Water Zone has been confirmed with Kaikōura and Ngāi Tūāhuriri Rūnanga, Hurunui District Council and Environment Canterbury. This project supports an established biodiversity project focused on breeding braided river birds on both the Hurunui and Waiau Uwha Rivers. The establishment of this project was previously supported by the Hurunui Waiau Uwha Zone Committee through the Immediate Steps Biodiversity fund.

CWMS Zone	Focus of the Action Plan	Highlights of practical work underway
Waimakariri	Improved monitoring of water resources	• An inanga spawning habitat enhancement project in Taranaki Stream is being funded in partnership between Environment Canterbury and Waimakariri District Council. This project focuses on regrading and planting of 105m of the true right bank of the Taranaki Stream (above the floodgate) to improve inanga spawning habitat.
	Biodiversity improvements Braided Rivers	• Supporting two monitoring projects in the lower Ashley Rakahuri River catchment by funding the Ashley Rakahuri Rivercare Group to extend their monitoring of shorebirds around the Estuary during the coming breeding season.
	Recreation resources	• Funding the Sefton Saltwater Creek Catchment Group to monitor two intermittent hill fed streams and three spring fed streams with the aims of providing long term 'current state' monitoring data to support a better whole of catchment understanding to identify issues and mitigation options.
	Mahinga kai improvements	• Funding the newly formed Waimakariri Biodiversity Trust to help establish its vision and approach to supporting biodiversity in the district. The Trust is receiving funding from the Waimakariri District Council to assist the Trust's establishment.
		• Funding Pines Beach wetland project to assist with willow control and extend the Tūhaitara Coastal Park Trust vision for this area, balancing biodiversity and cultural values with recreational access through the park.
		• The Northbrook Trail project is situated beside working farmland with the proposed trail providing an opportunity to build a rural and urban connection. The walkway aims to highlight the cultural and historic significance of the area and allow space for riparian restoration and mahinga kai improvements.
Christchurch- West Melton	Enhance mahinga kai Engage community	• The Zone Committee's stormwater superhero awareness campaign has been implemented mid- June to mid-July with help from Environment Canterbury. The Committee supported many initiatives including media and digital campaigns targeting actions at home, work and when washing the car to reduce pollutants entering the stormwater system.
	Enhance ecosystem health	• The Committee has supported the use of the stormwater trailer at several events.
Banks Peninsula	Enhance mahinga kai	The Zone Committee is looking into supporting a community-based approach to assisting landowners with farm environment planning via Banks Peninsula Conservation Trust.
	Engage community	• Engaged with the community using the Stormwater Superhero trailer at an event in Lyttelton about reducing the use of plastics.

CWMS Zone	Focus of the Action Plan	Highlights of practical work underway	
	Enhance ecosystem health		
Selwyn-Waihora	Healthy Waikirikiri/Selwyn River Enhance mahinga kai, recreation and amenity values	• The Zone Committee has received updates on the Action Plan Budget funding provided to support the establishment of a catchment group in the Waikirikiri/Selwyn River Catchment (\$14.800). This has led to a further Action Plan Budget project supporting a focus in the upper catchment of the Waikirikiri/Selwyn River, and specifically on the establishment of a biodiversity corridor, from the upper to the lower catchment (\$10,000).	
	Catchment nutrient targets and water quality outcomes	• The Boat Creek Reserve Native Restoration project, which has local volunteers being supported by the Water and Wildlife Habitat Trust, is another Action Plan project committed too by the Zone Committee (\$15,200).	
	Healthy Te Waihora	• Muriwai o Whata/Coopers Lagoon is an area of cultural, natural, historic and recreational importance located within the Selwyn District. The Zone Committee's Action Plan Budget has provided support to Te Taumutu Rūnanga, who oversees this project, to fund initial plantings with the aim of enhancing mahinga kai, biodiversity and recreation opportunities at Muriwai o Whata (\$10,000).	
Ashburton	Focus on the Hekeao Hinds Catchment	• Educational visit to Managed Aquifer Recharge and Near River Recharge sites in the Hekeao Hinds Catchment, attended by Environment Canterbury and Ashburton District Council Councillors, Catchment Collective members, landowners and other southern zone committee members.	
	Focus on waterbodies across the Ashburton zone	 Grant to Mid Canterbury Catchment Collective to employ a master's student to collate historical and current catchment information across the whole zone. 	
	Enhancing biodiversity and mahinga kai values	• Partnering with Ashburton District Council to fund removal of pine trees from the Wakanui hāpua to enable planting of native and development of a walking track in the future.	
Orari-Temuka- Opihi-Pareora	Mahinga kai and tuhituhi neherā sites protection and enhancement Safe and reliable community	• A two-day Te Tiriti o Waitangi course was held in June for members of southern zone committees, local catchment groups and regional and district council staff. Fourteen people attended. The workshop improved participants' knowledge of New Zealand history and raised awareness on how to better engage with local rūnanga. It included a visit to Arowhenua Marae.	
	drinking water	• Two community Well Water Check drop-in sessions were organised and delivered in May. The public was offered on-site indicative well drinking water testing and could talk to	

CWMS Zone	Focus of the Action Plan	Highlights of practical work underway		
	Raise awareness of impacts of human activities on land and	committee members and scientists about water quality issues. Approximately 65 samples in Temuka and 21 samples in Fairlie were analysed for nitrate concentrations.		
	water	• Funding a combined Timaru District Council and Environment Canterbury project within the Te Ahi Tarakihi catchment to restore a wetland within a Mātaitai Zone. Deer fencing and an all-weather walking track have been installed by Timaru District Council contractors. Waste material stored on site for decades was removed. The cost of this work was \$52,000.		
Upper Waitaki	Improved management and preservation of recreational	In May the Zone Committee briefed and consulted with Mackenzie District Council on the Lake Ruataniwha Recreation Reserve Management Plan.		
	values of Waitaki Lakes Community engagement	• Tekapo Trails Society Inc is working with LINZ, Genesis and Mackenzie District Council to construct a 1.2 km walk/cycle trail on the shores of Lake Tekapo. Funding has been recommended for native planting along the new track and around a lagoon on Sawdon Station trail.		
Lower Waitaki	Working towards the 2025 goal of five mahinga kai projects Improving water quality Waihao River catchment and restoring priority	 Funding of plant protectors and fertiliser for Te Rūnanga o Moeraki's Te Puna a Maru (Borton's Pond) ecological restoration project. The project aims to increase the health and abundance of habitats for indigenous plant and animals that are important mahinga kai resources by restoring self-sustaining indigenous vegetation and fauna habitats around the margins of Bortons Pond, including nesting and roosting sites for indigenous birds, and spawning sites for indigenous fish. 		
	freshwater recreation opportunities	Funding Waihao Wainono Catchment Community Group to enhance Waihao River recreational area and develop a strategic plan for the upper Waihao catchment.		

Canterbury Mayoral Forum

Date: 26 August 2022

Presented by: Hamish Riach, Chair, Chief Executives Forum

Chief Executives Forum report

Purpose

1. The purpose of this paper is to report on the work of the regional forums since June 2022 and implementation of the three-year work programme.

Recommendation

That the Canterbury Mayoral Forum:

1. receive the quarterly report from the Chief Executives Forum and note updates to the three-year work programme.

Regional forums activity since June 2022

- 2. Since the Mayoral Forum's last regular quarterly meeting on 27 May:
 - the Chief Executives Forum met on 1, 2 and 15 August 2022
 - the Corporate and Operations Forums met on 20 June 2022
 - the Policy Forum met on 1 July 2022.

Chief Executives Forum

- 3. At the meeting on 1 August, the Chief Executives Forum:
 - met with Audit New Zealand and the Office of the Auditor-General to discuss ongoing issues of concern for councils about the audit process, and agreed to write to the Department of Internal Affairs and Taituarā about resolving outstanding policy issues and both working more closely with Audit New Zealand to do so
 - agreed to establish an economic development working group to support the Mayoral Forum's work in this area
 - discussed the draft triennium agreement and briefing documents for Mayoral Forum members for the 2022-24 term
 - met with the National Transition Unit's Entity D Council Interface Manager to hear about the three waters transition process
 - received an update from Dianne McDermott, Acting Regional Public Service Commissioner, and Eamon Coulter, Director for the Canterbury COVID-19 Response

on the regional leadership group's COVID-19 response and the Regional Public Service Commissioner's work on priorities for Canterbury

- discussed council preparation for the upcoming local elections and the process for inducting new elected members
- approved funding for a regional information transfer project being undertaken by the Canterbury Public Records Act Executive Sponsors Group and the Canterbury Records and Information Management Support Group
- approved the regional forums budget for the 2022/23 year
- received updates on recent Operations, Corporate and Policy Forum meetings
- received an update on the CWMS strategy
- 4. The Chief Executives Forum held a strategy session on 2 August. This was a follow-up session to the one earlier in 2022, and was focused around making the most of our meetings, building strong relationships with each other, and supporting the Mayoral Forum in the upcoming term.
- 5. The Chief Executives Forum met on 15 August to discuss issues related to the three waters transition and how best to collectively support staff and the matters arising that councils are responding to in this space.

Three-year work programme

6. Updates to the three-year work programme since this as last presented to the Mayoral Forum in May are highlighted in the attached document.

Attachments

• Attachment 1: Three-year work programme

Three-year work programme 2020–22

WHAT	TASK	PLAN FOR CANTERBURY PRIORITY	REPORTING TO	LEAD	ACTION	DUE	STATUS	U
Management Strategy	To continue providing governance oversight and strategic support to the implementation of the Canterbury Water Management Strategy (CWMS)	Sustainable environmental management of our habitats	Mayoral Forum	Jenny Hughey	Request the Regional Committee to work with CWMS partners to re-engage communities and stakeholders on actions undertaken to deliver the CWMS across the region in order to maintain and nurture commitment to the delivery of the CWMS	30/09/2022	On track	Ur th
	Renew community acceptance and commitment to the Canterbury Water Management Strategy				CWMS Regional Committee reports on progess towards the 2025 and 2030 goals	30/06/2022	On track	Ŵ
influence to understand climate impacts,	Complete our first regional climate change risk assessment, aligned with the national climate change assessment, and identify critical gaps in our adaptation planning	Climate change mitigation and adaptation	Mayoral Forum Climate Change Steering Group	Climate Change Working Group	Progress Stage 3 of the Climate Change Risk Assessment	30/09/2022	On track	CI W ac CI
opportunities and	Encourage all Canterbury local authorities to complete carbon footprint assessments, to inform action plans for reductions		Policy Forum	Corporate Forum	All Canterbury local authorities are encouraged and supported to commission council carbon footprint assessments	31/12/2020	Delayed	Al pa of ar Se
CREDS 2016–2019 continuing work programmes	Food, Fibre and Innovation	Shared economic prosperity	Mayoral Forum	Secretariat	High value manufacturing Value added production	30/06/2023	On track	W in ar th
Package investments	Advocate with Government for the region's interests to be addressed in the investment decisions to support the Government's Freshwater Package	Sustainable environmental management of our habitats	Mayoral Forum		Add to the agenda for the Mayoral Forum meetings with Ministers.	30/09/2022	On track	Es 20 00 so re sh
	Facilitate a forum of key tertiary education and training providers to enable the exchange of ideas and information and support collaboration Advocate for transition of secondary students to further study and training or work	Shared economic prosperity	Mayoral Forum	Dan Gordon	Forum meets at least twice each year	30/09/2022	On track	Pa Ec er
	Advocate with Government for education and immigration policies that deliver a skilled workforce now and into the future	Shared economic prosperity	Mayoral Forum		Add to the agenda for the Mayoral Forum visit(s) to Wellington	30/09/2022	On track	A Co

as at 19 August 2022

UPDATE

Updated Zone Committee terms of reference approved at the Mayoral Forum 27 November 2020

Work in progress with CWMS team

Climate Change Risk Assessment published February 2022. Work under way on developing a project brief for regional adaptation work - to be discussed at September Climate Change Steering Group meeting

All councils have agreed to adopt ISO:14064. A working party, reporting to the Corporate Forum, was reconvened in mid-2021 to collaborate on reporting of data. CCC has offered to collate data from other councils for reporting; an update on this has been sought for discussion at September Corporate Forum meeting.

Work on industry roadmaps is nearing completion, industry clusters continue to be supported, and Te Ohaka and FoodSouth continue to support food businesses in their incubators.

Essential Freshwater Steering Group established in March 2021. Hon David Parker met with the Mayoral Forum in October 2021. Ashburton DC has prepared economic and social impact reports on the new Essential Freshwater regulations for the Ashburton district, which have been shared with CMF.

Paper on 26 August Forum agenda to discuss future of Education and Training Governance Group and ongoing engagement between the CMF and Regional Skills Leadership Group.

A submission has been made on the Productivity Commission's review of immigration settings.

Better freight options	Collaborate with South Island chairs of RLTC to drive multi-modal transport planning investment	Better freight transport options	Mayoral Forum			30/09/2022	On track	Ro m 1! o
	Advocate with Government for investment in multi-modal transport outcomes, especially moving more long-distance freight by rail				Write to Ministers to advocate for Canterbury's position Add to agenda for Mayoral Forum visit(s) to Wellington	30/09/2022	On track	₩ W th tin ac
Three Waters	11	Three Waters services					On track	D Fo
Update Canterbury Biodiversity Strategy	Biodiversity Strategy 2008 to ensure alignment with the NZ Biodiversity Strategy	Sustainable environmental management of our habitats	Policy Forum		Agenda	30/09/2022	On track	A be th Er St
IT systems and digital services	Lead development of a 10-year plan for Canterbury councils to move to a common platform for IT systems and digital services (including valuation and rating functions) and secure cost savings through group licensing procurement, with specific concrete actions to be implemented in each year of the 10-year		Corporate Forum	Chief Information Officers Group (CIOs)	Conduct a stocktake of where everyone is at	13/12/2022	On track	CC st ar in a is ba
	Develop a business case (with value proposition and a request for funding) to go to member councils to test and build consensus on a collective vision, commitment and understanding of what it might mean over time for procurement and renewal cycles					30/06/2023	On track	0
Procurement	Develop a proposal for a joined-up procurement system/service for Canterbury councils, including legal services provisioning Develop a proposal for consideration by member councils		Corporate Forum	Canterbury Finance Managers Group		30/03/2023	On track	In pa cc Cf ev Cc M cc fo di
Implementing new Water Safety Plan format	Share advice and lessons between drinking water suppliers from implementing the new Water Safety Plan to improve compliance across the region		Operations Forum	Drinking Water Reference Group		15/11/2022	On track	1! re W Ta CC N SU

Regional Transport Committee and Mayoral Forum members travelled around some of Kiwirail's network on 15 August to gain understanding of issues and opportunities of the network.

Met with Minister Wood 27 May 2021. The Forum has written to Minister Wood to raise issues with funding for the RLTP, and in particular resilience, maintenance and timing of NLTP decisions. Working with RTC to continue to advocate with Ministers, Ministry and NZTA.

Details for this activity are to be developed. The CEs Forum will lead, with aspects of relevance to be handled by the relevant forums as they arise.

A Canterbury Regional Biodiversity Champions Group has been established by Environment Canterbury. In July 2022 the Mayoral Forum submitted on the Ministry for the Environment's exposure draft of the National Policy Statement for Indigenous Biodiversity.

CCF agreed 16 March 2020 that CIOs will conduct a stocktake of Canterbury councils' IT platforms, applications and procurement / licensing cycles and investment intentions to inform planning to move towards a common platform by 2030. Information collated for DIA is to be sent to the CIOs to analyse; they will then report back to the Corporate Forum.

Once the stocktake is complete this will proceed.

In late 2020 Deloitte were contracted to analyse thirdparty expenditure by Canterbury councils, to inform collaborative procurement options. In August 2021 the CEs Forum approved funding to engage a consultant to evaluate collaborative procurement options. The Corporate Forum agreed to a three-phase approach in March 2022; the third phase of this will incorporate the consultant to advise on the most appropriate model going forward for Canterbury. This will be a key agenda item for discussion at the September Corporate Forum.

15th Nov 2022 (a year after Taumata Arowai became the regulator) is the target date when all currently registered water safety plans need to have been submitted to Taumata Arowai through their Hinekorako portal. All councils are working towards this date to have all their WSPs and newly required source risk management plans submitted.

Resource	Engage with central government on the	Chief Executive	David Ward	Jim Harland nominated for Local Government Forum of	30/09/2022	On track	Co
Management	resource management reforms through	Forum		Chief Executives for resource management reform			fc
Reform	participation in the Local Government Forum			Policy Forum (through CPMG) keep watching brief on			Su
	of Chief Executives for resource management			exposure drafts of the Natural and Built Environment			Er
	reform, reviewing and preparing submissions			Act and prepare to draft a regional submission when			er
	on new legislation, participating in Select			released			M
	Committe processes						Pr
			Policy Forum	Policy Forum (with Climate Change Working Group &	30/09/2022	On track	
			-	Canterbury Planning Managers Group) keep watching			
				brief on drafts of Strategic Planning Act and Climate			
				Change Adaptation Act			
Future for Local	Engage with central government on the future	Mayoral Forum	Chief Executives	Progress actions from the Future for Local Government	01/04/2023	On track	W
Government	for local government by supporting		Forum	Workshop (April 2021) and actively participate in			ce
	development of a regional approach and			engagement with central government's Future for Local			20
	participating in the Future for Local			Government Review			e>
	Government Review						Α

Continuous engagement with Minister Parker and Ministry for the Environment on resource management reforms. Submissions made on Inquiry on the Natural and Built Environments Bill: Parliamentary Paper and MfE engagement discussion document Feb 2022. Meeting with Minister Parker and Ministry staff on the Model Regions Project August 2022.

Workshops were held with papatipu rūnanga chairs and central government regional directors in March and May 2021. The May session also included the chair and executive director of the Local Government Review Panel. A health workshop was held in July 2021.

A highlighted cell indicates that this item has recently been updated.

Canterbury Mayoral Forum

Date: 26 August 2022

Presented by: Secretariat

Mayoral Forum activities and engagements – June to August 2022

Purpose

1. The purpose of this paper is to provide a summary of activities, engagements and correspondence since the Mayoral Forum on 27 May 2022.

Recommendation

That the Canterbury Mayoral Forum:

1. receive the update on Mayoral Forum activities and correspondence since the Forum's meeting on 27 May 2022.

Background

2. A number of activities, meetings, submissions and correspondence occur between Mayoral Forum meetings. Meeting notes, correspondence and copies of submissions are currently circulated to members throughout the quarter between meetings. This paper compiles these in one place for the Mayoral Forums' convenience.

Meetings and engagements

3. The Mayoral Forum has met with the following people or groups during the last quarter:

Date of meeting	Group/Individual	Purpose of meeting	Key actions or outcomes
8 July	Christchurch City Council staff and members of the Te Kaha Board	Briefing on proposed design and investment case for Te Kaha multi-use arena	-
25 July	Canterbury University	Visit to facilities and discussion on issues of mutual interest	Agreement to continue to build engagement
8 August	Chair of Te Whatu Ora Health New Zealand	Update on health transition process	Refer meeting notes
15 August	KiwiRail	Joint Mayoral Forum and Regional Transport Committee visit to KiwiRail	-
23 August	Minister Parker	Resource management reform transition and implementation	ТВС

4. A record of the meeting with Health New Zealand is provided at attachment 1.

Correspondence

- 5. Between June and August 2022 the Mayoral Forum wrote to:
 - Hon Kieran McAnulty, Associate Minister of Local Government
- 6. The Forum has also written thank you letters to:
 - the co-chairs of the Regional Skills Leadership Group
 - the National Transition Unit (Department of Internal Affairs)
 - the Ministry of Transport
 - the Vice-Chancellor of Canterbury University
 - the Chair of Te Whatu Ora Health New Zealand
 - KiwiRail.
- 7. Correspondence has been received from:
 - the Public Service Commissioner.
- 8. The correspondence is provided at attachment 2.

Submissions

9. During this period the Mayoral Forum has made the following submissions:

Submission date	Organisation	Consultation topic
3 June	Ministry for the Environment	Draft National Adaptation Plan
21 July	Ministry for the Environment	Exposure draft of the National Policy Statement fpr Indigenous Biodiversity
24 August	Health Committee	Smokefree Environments and Regulated Products (smoked tobacco) Amendment Bill

10. Copies of submissions are available via the links in the table above and on www.canterburymayors.org.nz.

Attachments

- Health NZ meeting minutes
- Correspondence

MINUTES (in Review) MAYORAL FORUM MEETING WITH HEALTH NZ CHAIR



Name:	Canterbury Mayoral Forum
Date:	Monday, 8 August 2022
Time:	12:30 pm to 2:00 pm
Location:	Environment Canterbury, 200 Tuam Street, Christchurch
Board Members:	Sam Broughton (Chair), Dan Gordon, Gary Kircher, Jenny Hughey, Lianne Dalziel, Marie Black, Neil Brown, Nigel Bowen
Attendees:	Amanda Wall, Angela Oosthuizen, Maree McNeilly, Rosa Wakefield, Sean Tully, Will Doughty
Apologies:	Craig Rowley, Craig Mackle, Graham Smith, Alex Parmley, Bede Carran, David Ward, Dawn Baxendale, Hamish Dobbie, Hamish Riach, Stefanie Rixecker, Stuart Duncan
Guests/Notes:	Rob Campbell, Chair, Health New Zealand; Sharyn Cain (Deputy Mayor, Waimate; for Mayor Craig Rowley)

1. Opening Meeting

1.1 Lunch

2. Transition to Health NZ

2.1 Update on transition process

Rob spoke to the reforms. A copy of his speaking notes has been provided.

Members raised issues, including:

- noting the work some PHOs have done around establishing progressive partnership models
- encouraging Health NZ to engage with the Mayoral Forum around localities to ensure we don't replicate work
- how pleasing it is to hear about the variation in the localities framework and how this will serve local need, as rural communities have been fearful they would not be served
- that councils would like to work closely with Health NZ but that it would be helpful to have guidelines on where to focus and what to promote
- that Waitaki has good relationships between the hospital, rūnanga and Stronger Waitaki among others, which could form a strong basis for a locality, and that they would welcome a visit from Rob
- concern that there are no Canterbury localities in the initial roll out
- the GCP's strong relationships with health and rūnanga, and thinking which has been done in that group on strongly integrated planning, and how this might support the locality model
- the focus on Health in All Policies in local government policy development

- · concern that the locality approach may result in additional bureaucracy
- the need for good information sharing to allay community concerns
- noting that ambulances are of concern, and further discussion around these would be good.

Rob responded to discussion, including:

- encouraging members wishing to engage on localities to talk to Peter Bramley (Health NZ's Interim Regional Director Te Waipounamu and Interim District Director Waitaha Canterbury and Te Tai o Poutini West Coast) in the first instance. Nick Chamberlain (Health NZ's National Director, National Public Health Service) may also be a useful contact as he gets people in place for local authorities, will be able to direct to local person
- noting that PHOs are an opportunity when there is only one PHO in a region, though this is more complex where there are multiple. He can't see a reason why a strong PHO couldn't flourish in a locality
- noting that Wairoa may be a good example of a small community which is quite far advanced on locality framework. He will share details of this with the Forum.
- noting that his team sharing stories of prototypes and what they are doing in community could be helpful more broadly
- advising that he will ask his team to look at developing protocols and expectations for local government, share this with LGNZ, and get feedback from LGNZ on what is practical for local government
- that Health NZ is trying benchmark the appropriate level of enabling function / overhead to ensure the locality approach won't add a layer of bureaucracy
- noting that members should feel free to liaise with Amy Adams, who is on the Health NZ Board and based in the South Island.

Action

Rob to arrange a visit to Waitaki to understand the operation of their hospital and the established relationships which could form the basis for a locality.

17 August - Health NZ actions combined

Due Date:	31 Aug 2022
Owner:	Maree McNeilly



Action

Rob to discuss with his team the possibility of looking at adding some Canterbury localities to the initial roll out and will respond to the secretariat.

17 August - Health NZ actions combined.

Due Date:	31 Aug 2022
Owner:	Maree McNeilly

Action

Rob to share information with the Forum, via the Secretariat, on the Wairoa locality.

17 August - Health NZ actions combined

Due Date:	31 Aug 2022
Owner:	Maree McNeilly



3-

Health NZ discussions

Rob Campbell to talk to his team about:

- providing protocols and expectations to LGNZ to support councils in engaging effectively in health reforms
- possibility of looking at adding some Canterbury localities to the initial roll out and will respond to the secretariat
- sharing information with the Forum, via the Secretariat, on the Wairoa locality pilot
- arranging a visit to Waitaki to understand the operation of their hospital and the established relationships which could form the basis for a locality.

Due Date:	2 Sep 2022
Owner:	Maree McNeilly



Health NZ actions

Recommend that the incoming Mayoral Forum invite Rob Campbell and Amy Adams to the Forum early in 2023 to continue the Health NZ discussions. It was suggested that Health NZ provide relevant briefing material ahead of this meeting to support the discussion.

Due Date:31 Aug 2022Owner:Maree McNeilly

3. Close Meeting

3.1 Close the meeting

Next meeting: No date for the next meeting has been set.

Date:



20 June 2022

Hon Kieran McAnulty Associate Minister of Local Government Parliament Buildings Wellington

By email: <u>k.mcanulty@ministers.govt.nz</u>

Tēnā koe Kieran

Ministerial appointment

On behalf of the Canterbury Mayoral Forum, congratulations on your recent ministerial appointments, in particular your appointment as Associate Minister for Local Government. As you will know, the local government portfolio is a challenging one given the range of reform programmes on which the sector is currently engaging with the Government.

The Forum would also like to take this opportunity to introduce ourselves and our work, and invite you to meet with Forum members at our next meeting scheduled for Friday 26 August 2022.

The Canterbury Mayoral Forum comprises the mayors of the ten territorial authorities in Canterbury and the Chair of the Canterbury Regional Council (Environment Canterbury) supported by our Chief Executives. The eleven local authorities are: Kaikōura, Hurunui, Waimakariri, Selwyn, Ashburton, Timaru, Mackenzie, Waimate and Waitaki District Councils; the Christchurch City Council and Environment Canterbury.

The purpose of the Forum is to promote collaboration across the region and increase the effectiveness of local government in meeting the needs of Canterbury's communities.

In 2020 we launched the *Mayoral Forum's Plan for Canterbury 2020-2022¹*, which builds on our experience of collaborative community governance of the Canterbury Water Management Strategy, which the Mayoral Forum initiated and continues to oversee.

Mayors standing together for Canterbury.

Secretariat, E: secretariat@canterburymayors.org.nz W: www.canterburymayors.org.nz C/- Environment Canterbury, PO Box 345, Christchurch 8140 T: 03 345 9323

¹ <u>https://www.canterburymayors.org.nz/wp-content/uploads/Mayoral-Forums-Plan-for-Canterbury_AUG-2020.pdf</u>

To achieve our long-term vision the Mayoral Forum has identified five priority issues for the Forum's leadership, facilitation and advocacy in this local government term:

- sustainable environmental management of our habitats (land, air, water and ecosystems) focusing on land use and freshwater management.
- shared economic prosperity through sustainable, value-added primary production, high-value manufacturing, high-value tourism and growing, attracting and retaining a skilled workforce, investment and new businesses
- better freight transport options mode shift to optimise movement of long-distance freight by rail and coastal shipping to improve road safety, decrease carbon emissions and reduce wear and tear on the region's roads
- climate change mitigation and adaptation reducing our carbon footprint, building community resilience and making our infrastructure as strong as it can be
- Three Waters services securing safe drinking-water supplies, and ensuring that infrastructure, institutional arrangements and regulation enable the sustainable management of drinking water, wastewater and stormwater in Canterbury.

We understand your appointments will have a focus on regional issues. The Mayoral Forum would be happy to brief you on the key issues for the Canterbury region should this be helpful as you settle into your associate local government portfolio.

Once again, congratulations on your appointment. Our secretariat will be in touch with your office about the invitation to attend our August meeting. The Forum looks forward to engaging with you.

Ngā mihi

LA

Sam Broughton Mayor, Selwyn District Council Chair, Canterbury Mayoral Forum



1 June 2022

Liz Brown Karena Brown Co-Chairs, Canterbury Regional Skills Leadership Group By email: <u>CanterburyRSLG@mbie.govt.nz</u>

Kia ora korua

Canterbury Mayoral Forum May meeting

Thank you very much for presenting to the Canterbury Mayoral Forum on Friday 27 May about the Regional Skills Leadership Group (RSLG).

The Forum appreciated hearing about the role and functions of the RSLG, and the progress made on its first Regional Workforce Plan.

I am aware that you are both meeting with Mayor Dan Gordon and Dawn Baxendale later this month to further earlier discussions about how the Mayoral Forum may add value to the work of the RSLG, and what the relationship between the two groups could look like going forward. The Forum looks forward to discussing these matters further at our next forum in August.

Once again, thank you for making the time to meet with us.

Ngā mihi

LA

Sam Broughton Mayor, Selwyn District Council Chair, Canterbury Mayoral Forum

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1 June 2022

Marlon Bridge Head of Strategy National Transition Unit Department of Internal Affairs

by email: marlon.bridge@dia.govt.nz

Kia ora Marlon

Canterbury Mayoral Forum May meeting

Thank you to you and Jason for attending the Canterbury Mayoral Forum on Friday 27 May to discuss the three waters transition process with us. These are valuable conversations and we appreciate you taking the time to engage with us as the reform programme progresses.

As discussed with you, we would like to continue the dialogue between the Forum and the National Transition Unit. The Forum next meets in August, which may be a useful opportunity to discuss Canterbury's approach to the transition and a regional and/or subregional approach to the new entity prior to any discussion at the wider South Island level. Our secretariat will be in touch to discuss this opportunity further.

Thank you once again for attending the Forum last week.

Ngā mihi

LA

Sam Broughton Mayor, Selwyn District Council Chair, Canterbury Mayoral Forum

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1 June 2022

Allan Prangnell Deputy Chief Executive, System Performance and Governance Ministry of Transport

by email: a.prangnell@transport.govt.nz

Kia ora Allan

Canterbury Mayoral Forum May meeting

Thank you for attending the Canterbury Mayoral Forum dinner and meeting last week. Please also pass on our thanks to Richard for attending the Forum on Friday.

The Forum appreciated hearing from you about the Ministry's thinking on the key strategic issues, challenges and opportunities ahead for the transport system, as well as discussing with you some of the key issues from a local government perspective. As you know, one of the ongoing concerns the Forum has is the timing of funding from Waka Kotahi, as this does not fit well with local government timing requirements for producing annual and long term plans. Thank you for agreeing to discuss this matter with Waka Kotahi officials.

As we discussed, the Forum would appreciate continuing to engage with you on the range of matters raised at the meeting. Our Forum next meets in August, and our secretariat will be in touch to provide you with the details.

The Forum looks forward to meeting again with you in a few months' time.

Ngā mihi

LA

Sam Broughton Mayor, Selwyn District Council Chair, Canterbury Mayoral Forum

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1 August 2022

Cherly de la Rey Vice-Chancellor University of Canterbury

By email: cheryl.delarey@canterbury.ac.nz

Tēnā koe Cheryl

Canterbury Mayoral Forum visit to University of Canterbury

Thank you for hosting the Forum on Monday 25 July. We very much appreciate the thought that went in to designing the visit, and sincerely thank you and your staff for making yourselves available to present to us and show us around the campus. Visiting the HIIT lab was a particular highlight for the Forum.

As we discussed, the Forum considers it would be valuable to engage more regularly with the University going forward. As a starting point, we propose to invite the University to attend a Mayoral Forum once each year. Subject to the view of the incoming Mayoral Forum on this, our secretariat will be in touch you to arrange this at the beginning of the next local government term.

In the interim, please find attached a directory with contact details for Canterbury's mayors and chief executives should you wish to engage with individual councils.

Once again, thank you for hosting us on Monday. We look forward to our continued engagement with the University.

Nga mihi

LA

Sam Broughton Mayor, Selwyn District Chair, Canterbury Mayoral Forum

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12 August 2022

Rob Campbell Chair Te Whatu Ora Health New Zealand By email: <u>hnzboard@health.govt.nz</u>

Kia ora Rob

Meeting with Canterbury Mayoral Forum

Thank you for taking the time to travel to Christchurch to meet with the Canterbury Mayoral Forum on 8 August. The Forum appreciated you making the time to meet with us in person to discuss the transition and the range of questions we had about the process, the locality framework, and the role of local government in health going forward. A copy of the meeting notes is attached for your reference.

We were heartened to hear that the approach taken with the framework for localities thus far is not one-size-fits-all, as this has been a major concern for many of Canterbury's rural communities in particular. We are pleased Health New Zealand appreciates that locality boundaries and plans must serve local needs.

The Forum considers it important that the dialogue between us continues. We will recommend to the incoming Mayoral Forum in November that it invite representatives from the Health New Zealand Board to attend a Mayoral Forum in the first half of 2023.

In the interim, thank you for agreeing to provide us with more information on the proposed locality framework for Wairoa, and discussing with your team the possibility of including some Canterbury localities in the next tranche of the locality pilot process.

We would also like to thank you for agreeing to discuss with your team the possibility of developing protocols and expectations to provide to Local Government New Zealand to support councils to engage with the transition effectively. Councils would like to work more closely with Health New Zealand, but we are lacking guidelines and expectations on how to best engage as well as what to focus on and when.

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Thank you once again for taking the time to meet with the Forum. We look forward to your continued engagement in the months ahead.

Ngā mihi

LA

Sam Broughton Mayor, Selwyn District Chair, Canterbury Mayoral Forum



17 August 2022

Mark Heissenbuttel General Manager, South Island Operations KiwiRail PO Box 593 **Wellington 6140**

By email: Mark.Heissenbuttel@kiwirail.co.nz

Kia ora Mark

Tour with the Canterbury Mayoral Forum and Regional Transport Committee

Thank you very much for hosting the Mayoral Forum and Regional Transport Committee (RTC) on 15 August. We appreciate the significant amount of work that your team put in to arranging the day's excellent programme and speakers, and their support on the day. We would particularly like to thank John Gousmett, who was very helpful, proactive and responsive as our secretariats worked with your team on arranging the tour for us.

The Forum and RTC found the tour incredibly valuable. As you know, in 2021 we jointly visited Lyttelton Port, PrimePort Timaru, the inland port at Rolleston, and Christchurch International Airport. Understanding the rail freight network was the final piece in our freight tour of the region and has given us a huge range of insights into KiwiRail's operations and the rail freight task across Canterbury and the South Island.

We particularly appreciated being able to see the development at the Waltham hub and the private siding at Synlait. Viewing both of these infrastructure projects first-hand and hearing directly from those involved with them gave us some very useful insights into the impact of these investments.

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Once again, thank you very much for the tour. We look forward to our continued engagement with KiwiRail into the next local government term.

Ngā mihi

LA

Rehran

Sam Broughton Mayor, Selwyn District Chair, Canterbury Mayoral Forum

Councillor Peter Scott Deputy Chair, Environment Canterbury Chair, Regional Transport Committee



Te Kawa Mataaho Public Service Commission

9 August 2022

His Worship Sam Broughton Mayor, Selwyn District Council Chair, Canterbury Mayoral Forum By email: c/- <u>secretariat@canterburymayors.org.nz</u>

Dear Sam,

Re: Correspondence from Canterbury Mayoral Forum

Thank you for your letter dated 13 May 2022. I apologise for the delay in responding to you.

First, let me say that I appreciate your concerns. The current skills shortage is creating hiring and retention issues across the labour market. The Public Service is not immune from this.

As you may be aware, the Government has issued expectations of the Public Service in respect of remuneration, and I have recently issued guidance to agencies, including Crown entities, asking them to ensure their pay structures recognise the challenges of the COVID-19 response and recovery by targeting pay increases to low paid roles and holding the pay for higher earners and senior employees.

At the same time, the Public Service has had to grow to meet the Government's work programme, and the tight labour market and historically low unemployment rate, are placing pressure on many roles and sectors. I am comfortable that the level of growth in the size of the Public Service workforce, and the trends we are seeing across agencies in remuneration and attrition are giving effect to the Government's expectations. However, that does not mean there will not be exceptions and pressure points and I am keen to understand those impacts, particularly where they have a detrimental impact on public services.

While I am conscious that impacts are being felt across the economy, I also share your and the chief executives' concern that local government be able to attract and retain the talent needed to deliver services to New Zealanders.

Alex Chadwick, Deputy Commissioner, Workforce, Employment & Equity is responsible for the Commission's role in respect of the Public sector workforce. I have asked her to contact you directly to discuss your concerns further. I have asked Alex to keep me informed of your discussions.

Thank you again for writing to me directly.

Yours sincerely

Peter Hughes (he/him) Te Tumu Whakarae mō Te Kawa Mataaho Public Service Commissioner I Head of Service

Level 10, RBNZ Building | 2 The Terrace | PO Box 329 Wellington 6140 | New Zealand Phone +64 4 495 6600