



# Canterbury Mayoral Forum

## BOARD PACK

for

## Canterbury Mayoral Forum

Friday, 24 February 2023

8:45 am (NZDT)

Held at:

Commodore Hotel

449 Memorial Avenue, Burnside, Christchurch

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# AGENDA

## CANTERBURY MAYORAL FORUM



<b>Name:</b>	Canterbury Mayoral Forum
<b>Date:</b>	Friday, 24 February 2023
<b>Time:</b>	8:45 am to 11:30 am (NZDT)
<b>Location:</b>	Commodore Hotel, 449 Memorial Avenue, Burnside, Christchurch
<b>Board Members:</b>	Anne Munro, Craig Rowley, Dan Gordon, Gary Kircher, Marie Black, Neil Brown, Nigel Bowen (Chair), Peter Scott, Phil Mauger, Sam Broughton
<b>Attendees:</b>	Angela Oosthuizen, Bede Carran, David Ward, Dawn Baxendale, Hamish Riach, Hamish Dobbie, Jeff Millward, Stefanie Rixecker, Will Doughty, Amanda Wall, Maree McNeilly, Rosa Wakefield
<b>Apologies:</b>	Craig Mackle, Alex Parmley, Stuart Duncan
<b>Guests/Notes:</b>	Ben Clark, Regional Public Service Commissioner (item 2.3) Jim Palmer, Greater Christchurch Partnership Independent Chair (item 4.1)

### 1. Opening meeting

#### 1.1 Karakia, welcome, introductions and apologies

8:45 am (3 min)

Nigel Bowen

##### Canterbury Mayoral Forum karakia

Ko Ngā Tiritiri o te Moana ngā maunga

Ko ngā wai huka ngā awa i rere tonu mai

Ko Ngā Pākihi Whakatekateka o Waitaha te whenua Ko Marokura, ko Mahaanui, ko Araiteuru ngā tai

THei mauri ora!

The Southern Alps stand above

The snow-fed rivers continually flow forth

The plains of Waitaha extend out

To the tides of Marokura, Mahaanui and Araiteuru

Behold, there is life!

#### 1.2 Confirmation of agenda

8:48 am (2 min)

Nigel Bowen

#### 1.3 Minutes from the previous meeting

8:50 am (3 min)

Nigel Bowen

##### Supporting Documents:

1.3.a Minutes : Canterbury Mayoral Forum - 25 Nov 2022

8

**1.4 Action List**

8:53 am (10 min)

Nigel Bowen

Supporting Documents:

1.4.a	Action List	23
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**2. For discussion****2.1 Mayoral Forum's Plan for Canterbury 2023-2025**

9:03 am (30 min)

Nigel Bowen

Supporting Documents:

2.1.a	CMF Mayoral Forum's Plan for Canterbury 2023-2025 Feb 2023.docx	25
2.1.b	CMF Mayoral Forum's Plan for Canterbury 2023-2025 Feb 2023 attachment 1.docx	28

**2.2 Future for Local Government Submission**

9:33 am (30 min)

Hamish Riach

Supporting Documents:

2.2.a	CMF Future for Local Government draft submission Feb 2023.docx	42
2.2.b	CMF Future for Local Government draft submission Feb 2023 attachment 1.docx	44

**2.3 Regional Public Service Commissioner update**

10:03 am (10 min)

Ben Clark

Supporting Documents:

2.3.a	CMF Regional Public Service Commissioner update Feb 2023.docx	50
2.3.b	CMF Regional Public Service Commissioner update Feb 2023 attachment 1.docx	51

**3. Morning tea****3.1 Morning tea**

10:13 am (15 min)

**4. For discussion****4.1 Greater Christchurch Partnership**

10:28 am (15 min)

Jim Palmer

Urban Growth Programme (GCP Spatial Plan and Mass Rapid Transit)

Supporting Documents:

4.1.a	CMF Greater Christchurch Partnership Urban Growth programme Feb 2023.docx	55
4.1.b	CMF Greater Christchurch Partnership Urban Growth programme Feb 2023 attachment 1.pdf	57

**4.2 Canterbury Water Management Strategy update**

10:43 am (5 min)

Peter Scott

Supporting Documents:

4.2.a	CMF Canterbury Water Management Strategy update Feb 2023.docx	60
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**4.3 Chatham Islands standing invitation**

10:48 am (5 min)

Nigel Bowen

Supporting Documents:

4.3.a	CMF Chatham Islands standing invitation Feb 2023.docx	72
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**4.4 Climate Change Action Planning Reference Group update and ToR**

10:53 am (5 min)

Dan Gordon

Supporting Documents:

4.4.a	CMF Climate Change Action Planning Reference Group update and ToR Feb 2023.docx	76
4.4.b	CMF Climate Change Action Planning Reference Group update and ToR Feb 2023 attachment 1.docx	79

**5. For information****5.1 Three waters reform**

10:58 am (10 min)

Nigel Bowen

Supporting Documents:

5.1.a	CMF Three waters reform Feb 2023.docx	81
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**5.2 CREDS update**

11:08 am (5 min)

Craig Rowley

Supporting Documents:

5.2.a	CMF CREDS update Feb 2023.docx	82
5.2.b	CMF CREDS update Feb 2023 attachment 1 - The Food and Fibre and Innovation Programme Final Report.docx	84

**5.3 Chief Executives Forum report**

11:13 am (5 min)

Hamish Riach

Supporting Documents:

5.3.a	CMF Chief Executives Forum report Feb 2023.docx	99
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**5.4 Mayoral Forum activities and engagements**

Supporting Documents:

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## Supporting Documents:

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## 6. General business

**6.1 General business** 11:18 am (7 min)

## 7. Close Meeting

**7.1 Meeting review** 11:25 am (5 min)

## 7.2 Close the meeting

**Next meeting:** Canterbury Mayoral Forum - 2 Jun 2023, 8:30 am  
Lunch to follow

# MINUTES (in Review)

## CANTERBURY MAYORAL FORUM



<b>Name:</b>	Canterbury Mayoral Forum
<b>Date:</b>	Friday, 25 November 2022
<b>Time:</b>	8:30 am to 1:01 pm (NZDT)
<b>Location:</b>	Commodore Hotel, 449 Memorial Avenue, Burnside, Christchurch
<b>Board Members:</b>	Craig Rowley, Craig Mackle, Dan Gordon, Gary Kircher, Marie Black, Neil Brown, Nigel Bowen (Chair), Peter Scott, Phil Mauger, Sam Broughton
<b>Attendees:</b>	Anne Munro, Alex Parmley, Angela Oosthuizen, Bede Carran, David Ward, Dawn Baxendale, Hamish Dobbie, Hamish Riach, Jim Harland, Stefanie Rixecker, Stuart Duncan, Will Doughty, Amanda Wall, Maree McNeilly, Rosa Wakefield
<b>Guests/Notes:</b>	Dr Tim Davie; Chair Climate Change Working Group (Item 4.2) John Hutchings, Director, Hutch Consulting; and Leigh Griffiths; General Manager Operations, Environment Canterbury (Item 4.4) Caroline Hart, Nadeine Dommissie, Jennifer Hutcheon; Ministry for the Environment (Item 4.5) Ben Clark, Regional Public Service Commissioner (Item 4.6)

### 1. Opening meeting

#### 1.1 Karakia, welcome, introductions and apologies

Hamish Riach welcomed everyone to the first Canterbury Mayoral Forum meeting of the new triennium, with particular welcome to new members Anne Munro, Phil Mauger and Peter Scott.

Members joined in karakia.

#### 1.2 Confirmation of agenda

The agenda was confirmed with two items of general business:

- the AWA water bottling decision and the impact of this on councils and developers
- waste levies being applied to material being relocated from closed landfills, and whether the Forum can support advocacy around this.

#### 1.3 Minutes from the previous meeting

Canterbury Mayoral Forum 26 Aug 2022, the minutes were confirmed as presented.

#### 1.4 Action List

Due Date	Action Title	Owner
30 Nov 2022	Health NZ discussions <b>Status:</b> In Progress	Maree McNeilly

The actions were discussed; most are on the agenda for this meeting.



It was noted that Health NZ was discussed at LGNZ Rural and Provincial and that given the Forum's discussion with Rob Campbell it was surprising that Canterbury wasn't on the list of localities.

Rob Campbell has accepted an invitation to the Mayoral Forum working dinner on 23 February 2023. The secretariat is continuing for follow up with Health NZ around these actions, in particular the Wairoa localities framework, and will continue to chase this.

## 2. For discussion

### 2.1 Selection of chair and deputy chair

Hamish Riach led the selection of chair.



#### Decision

The Forum agreed:

1. to use first past the post voting procedure for the selection of Chair and Deputy Chair
2. that, in the event of a tie between the highest polling candidates, a coin toss will determine the successful candidate.

**Decision Date:** 25 Nov 2022

**Mover:** Dan Gordon

**Seconder:** Neil Brown

**Outcome:** Approved



#### Decision

The Forum selected Nigel Bowen as chair.

**Decision Date:** 25 Nov 2022

**Mover:** Sam Broughton

**Seconder:** Dan Gordon

**Outcome:** Approved

Nigel took the Chair and acknowledged Sam's input to the Forum. He also noted the Forum's various members' roles for LGNZ and the opportunity to influence direction in this space.

The chair led selection of the Deputy Chair.



#### Decision

The Forum selected Marie Black as deputy chair.

**Decision Date:** 25 Nov 2022

**Mover:** Dan Gordon

**Seconder:** Nigel Bowen

**Outcome:** Approved

### 2.2 Introduction to the Canterbury Mayoral Forum

Hamish Riach spoke to this introduction, noting that the Forum has a key role representing the interests of our region, in this time of change. He noted that central government likes to hear coordinated feedback from regions, and the Forum provides a key advocacy role. He also noted the Canterbury Water Management Strategy as a binding factor.



#### Decision

The Forum agreed to note the role and mandate of the Forum.

**Decision Date:** 25 Nov 2022  
**Mover:** Nigel Bowen  
**Seconded:** Sam Broughton  
**Outcome:** Approved

## 2.3 Canterbury Local Authorities' Triennium Agreement

Phil Mauger joined the meeting during this item.

Hamish Riach spoke to the paper, noting the Local Government Act requires us to adopt a triennial agreement and have this ratified by all councils within the region by 1 March next year.

The terms of reference for the Mayoral Forum include a section on engagement with Te Rūnanga o Ngāi Tahu – previously the forum extended a standing invitation to the Kaiwhakahaere of Te Rūnanga o Ngāi Tahu, however she advised that we should engage directly with the chairs of the ten Canterbury Papatipu Rūnanga.

Paragraph 5(c) need to be updated to reflect the arrangements to be endorsed by the Forum, which will then need to be confirmed with Ngāi Tahu.

It was noted that the kaiwhakahaere operates for the Takiwā, not for Canterbury, and that the terms of reference should note that the Forum will engage with Papatipu Rūnanga chairs, but should still recognise Te Rūnanga as they are still relevant under statute.

Monique Croon, Chatham Islands mayor, does not belong to a Mayoral Forum, and would welcome the opportunity to join the Canterbury Mayoral Forum. Members were supportive of investigating the possibility of the Chatham Islands joining the Forum.

Sam noted the need for the Forum to work together in a space that is for Canterbury, not just for our own districts, in order to realise the potential of this group.



### Action

Explore mechanisms (full membership, standing invitation, or other) for including the Chatham Islands Mayor in the Forum and bring a paper in February.

**Due Date:** 24 Feb 2023  
**Owner:** Maree McNeilly



### Decision

The Forum agreed to:

1. adopt the Canterbury Local Authorities' Triennial Agreement 2022-2025
2. arrange for the Triennial Agreement to be ratified by councils before 1 March 2023
3. explore the intent to invite the Chatham Islands Mayor to join the Canterbury Mayoral Forum.

**Decision Date:** 25 Nov 2022  
**Mover:** Dan Gordon  
**Seconded:** Sam Broughton  
**Outcome:** Approved

## 2.4 Regional Forums structure and 2023 calendar

Hamish Riach spoke to the paper, noting the proposed structure for regional forums for this term.

It is proposed that the climate change action planning reference group would be chaired by a Mayoral Forum member, and comprise a councillor from each local authority, similar to the councillor climate change group which met in the previous term. This group would provide

oversight of the regional climate change action plan (discussed in agenda item 4.2). All other climate change matters would come to the full Mayoral Forum.

The Climate Change Steering Group from last term would be disestablished, as most Forum members want to be across these matters so it is more efficient for these issues to come to the full Forum. Mayors could be nominated through council to be members of climate change action planning reference group. Environment Canterbury is coordinating the group but the group recognises the work all councils are doing in the climate change space.

During the previous term the Mayoral Forum supported the establishment of the Canterbury Biodiversity Champions councillor group.

The need for the Biodiversity Champions to be cognisant of biosecurity challenges was noted.

Dan Gordon was nominated as chair of the climate change action planning group.

Anne Munro was nominated as the Mayoral Forum member of the Biodiversity Champions group. Members considered that Anne should chair this group.



### **Advise councillor appointments to climate change action planning group and Biodiversity Champions**

Members to advise councillor appointments to the climate change action planning group and the Biodiversity Champions.

08/02: Councillors have been advised for all councils except Timaru. Timaru are meeting on 14 Feb.

**Due Date:** 14 Feb 2023  
**Owner:** Maree McNeilly



### **Decision**

The Forum agreed to:

1. establish a climate change action planning reference group for the local government term to support and provide governance-level input into the work of the Climate Change Working Group on regional action planning
2. subject to recommendation 1, select a chair for the reference group from its membership and advise the secretariat of the nominated councillor for the group from each council as soon as practicable
3. endorse the reinstatement of the Canterbury Biodiversity Champions councillor group for this local government term
4. subject to recommendation 3, select a member for the Canterbury Biodiversity Champions from its membership and advise the secretariat of the nominated councillor for the group from each council as soon as practicable
5. note the regional forums meeting calendar for 2023.

**Decision Date:** 25 Nov 2022  
**Mover:** Nigel Bowen  
**Second:** Marie Black  
**Outcome:** Approved

## **3. Morning tea & photos**

### **3.1 Morning tea**

### **3.2 Mayoral Forum and Chief Executives Forum photos**

## 4. For discussion

### 4.1 Regional Strategy (Mayoral Forum's Plan for Canterbury)

Hamish Riach spoke to the paper, noting that the CEs have discussed the existing document, and feel it is still a good document but have a couple of recommendations for enhancement.

CEs consider the document would benefit from an executive summary, and that its focus should be limited to three key areas to get real action.. A possible fourth area could be included around the Forum coming together to shape the future for local government.

Timing to complete the strategy is based on feedback from the Forum. Members' preference is to adopt the refreshed strategy by February 2023, so holding a workshop in January was the only way to facilitate this. It was noted that those who can't attend can still feed into the strategy.

Members confirmed the vision and values for the strategy.



#### Action

Ensure an online option is available for members to join the January Plan for Canterbury workshop.

5 December 2022: Spoken to Mayor Gordon re joining the workshop remotely and he advised is that he is happy to catch up after his return with the discussions at the workshop, so no online option is required now.

**Due Date:** 15 Dec 2022

**Owner:** Maree McNeilly



#### Decision

The Forum agreed to:

1. confirm the vision and values in the 2019-22 Plan for Canterbury remain relevant and appropriate for this local government term.
2. agree that the strategy should sit separately from the action plan, noting that:
  - i. the strategy would contain vision, values and strategic priority areas over the longer term
  - ii. the action plan would be developed and reviewed annually
3. agree to hold a workshop in January 2023 to determine strategic priority areas and key actions
4. note the finalised strategy for this local government term will be brought to the Forum for approval in February 2023.

**Decision Date:** 25 Nov 2022

**Mover:** Sam Broughton

**Second:** Marie Black

**Outcome:** Approved

### 4.2 Regional climate change action planning

Dr Tim Davie, chair of the Chair Climate Change Working Group joined the meeting and spoke to the paper. He noted since the Climate Change Risk Assessment was produced in 2021 the Working Group has conducted a stock take of climate change action across the region, and have initiated their own work into investing action planning options. They seek to leverage work across all councils, recognising that councils are at different stages with regard to climate change action planning. The framework seeks to collaborate on a strategic front end, while allowing councils to develop their own climate change goals, and supporting with back end work on funding and related matters.

Members discussed

- the tension on council spending given the likely recession, noting the framework allows councils to determine their own priorities
- the importance of this work adding value; Christchurch City Council are already well advanced with LTP planning so this needs to integrate with that
- the potential for climate change response to also add value in other areas, e.g. economic boost for local community
- concern around the impact of weather events on roading, and whether there is an opportunity here to advocate for additional funding for infrastructure resilience
- that leadership in this space doesn't always mean councils funding everything
- the significance of the Forum's role in advocating to government
- that there are opportunities for Canterbury and the South Island in hydrogen energy – the Regional Transport Committee has done some work around this
- complexities around the interactions between water supply and catchment, and the separate responsibilities councils hold in these spaces
- that perhaps there is an opportunity for private businesses with great examples of decarbonisation to talk to the Forum
- that the CDEM Joint Committee are doing some work around the true cost of these events, and the importance of using empirical evidence to advocate for a partnership for resilience-building.



### Action

Tim will discuss how best to ensure this work is adding value for all councils, and recognising their different positions, with the Working Group.

**Due Date:** 22 Dec 2022  
**Owner:** Maree McNeilly



### Decision

The Forum agreed to:

1. note the scope and approach for collaborating on climate action planning in Canterbury as endorsed by the Climate Change Steering Group on 16 September 2022
2. note requirements for individual councils (as outlined in Table 1 Approach) to integrate climate actions into 2024-34 Long-Term Plans
3. endorse proposed governance and signoff process for deliverables, including a Canterbury Climate Partnership Plan, from the collaboration on climate action planning in Canterbury as noted by the Chief Executives Forum on 31 October.

**Decision Date:** 25 Nov 2022  
**Mover:** Craig Rowley  
**Seconder:** Dan Gordon  
**Outcome:** Approved

## 4.3 Canterbury Water Management Strategy background and update

Taken at 9.18am.

Peter Scott spoke to the paper, noting this is a joint strategy between Environment Canterbury and the Mayoral Forum. There is now an opportunity to reevaluate how the strategy is positioned for the new triennium. The intent is to seek input from members then bring a paper back to the Forum in February.

Members discussed the value of water zone committees, and where these have worked to communities' advantage. In some areas these are no longer serving the communities so there is a need to explore the best way to achieve the desired outcomes going forward. Catchment collectives are one alternative option. Members noted:

- the need to have mana whenua at the table
- the value of committees that facilitate the work of those on the ground
- the importance for local councils to take responsibility for the CWMS in their districts and lean on Environment Canterbury for support, rather than Environment Canterbury taking the lead
- the importance of looking at this on a case-by-case basis
- whether the regional committee is still relevant
- challenges around applying for consents around managed aquifer recharge schemes. Environment Canterbury is actively working in this space
- that councils who do not wish for their Zone Committees to continue in this space will still need to nominate a liaison person for the interim.

The chair noted that Environment Canterbury has offered to provide a briefing on the Canterbury Water Management Strategy to each council, and that this is a valuable opportunity to ensure councillors understand the importance of the strategy.



## Decision

The Forum agreed to:

1. receive this report
2. note Environment Canterbury's offer to provide a Canterbury Water Management Strategy briefing to each Mayor and/or Council if requested
3. note that a key consideration for the Mayoral Forum this triennium will be how to reposition the Canterbury Water Management Strategy in the context of climate change and Te Mana o te Wai
4. note that Environment Canterbury and each territorial authority has a Councillor representative for each relevant zone committee.

**Decision Date:** 25 Nov 2022  
**Mover:** Dan Gordon  
**Seconder:** Phil Mauger  
**Outcome:** Approved

## 4.4 Central government co-investment in river management for flood protection

Taken at 10.55am.

Peter Scott introduced John Hutchings and Leigh Griffiths, noting the work being done around river management for flood protection.

John Hutchings addressed the Forum, noting that he is working with the Regional Sector seeking ongoing co-investment from central government for flood protection work.

Minister McAnulty has noted the need for policy around resilience funding and how it is allocated. Policy around this sits across several ministries and agencies, and getting prioritisation is challenging.

The impact of flooding on people and wellbeing is huge for communities.

This is a multi-decade approach; we need to start investment now to get to where we need to be in 50 years.

Rūnanga have been engaged and are supportive of ongoing projects.

Members noted:

- that they are keen to engage with Ministers Nash, McAnulty and Woods in the New Year
- the importance of looking at the cost of flooding events to the insurance industry, central and local infrastructure, and the impact on private business
- support for a river rating review, as a lot of communities are not covered by this
- that this should be discussed as part of strategic planning for the triennium
- that projects in this space should be factored into annual plans and long term plans now if councils have community support
- interest in how this might interface with immediate needs to reduce community risk.



## Decision

The Forum agreed to:

1. receives the information provided with this paper to support a discussion about central government co-investment in flood protection schemes
2. considers what action it wishes to take to ensure a Canterbury perspective is reflected in next steps from central government.

**Decision Date:** 25 Nov 2022  
**Mover:** Nigel Bowen  
**Seconder:** Dan Gordon  
**Outcome:** Approved

## 4.5 Resource Management Reform

Dan Gordon left the meeting at 12.08pm, during this item.

The chair welcomed Nadeine Dommissie, Jennifer Hutcheon and Caroline Hart from MfE to the meeting.

Nadeine noted that the RM reform legislation was introduced to parliament this week and is now before Select Committee, with submissions due by 30 January. She met with Minister Parker yesterday, and he noted his gratitude to the Forum for their input into the Local Government Steering Group. Feedback from this steering group has been instrumental in shaping design.

The Ministry is now working to ensure lessons learnt from the last reforms are incorporated into implementation and design. They are keen to work with Forum around what implementation might look like for Canterbury, and to ensure regions are well-prepared on how to realise opportunities.

The Minister has encouraged the Forum to explore being part of the first tranche as he recognises Canterbury as a leading region.

The Ministry for the Environment have some funding that can be made available to regions of interest for exploratory work. This could be granted to collective work between the Mayoral Forum and Ngāi Tahu, or separately to the two groups initially. The initial funding is \$400-500k per region. Funding to enable regions to be part of the first tranche will come through once the first three regions are confirmed.

Members noted the importance of the relationship with Ngāi Tahu around model regions. MfE advised that the Minister must provide protection to existing treaty settlements and is working with Post Settlement Groups (PSGs) to ensure that treaty settlements are followed. MfE are seeking to meet with Ngāi Tahu to discuss their views on model regions.



The legislation is expected to be enacted in late 2023, with model regions to be confirmed around the same time. Then the regional planning committee could be formed. There will be a tikanga based process around this; design still up for consultation currently.

In order to achieve the overall 10 year timeframe there will need to be staging within the programme; if legislation goes through as currently proposed all regions will be part of one of 3 tranches.

Members noted concerns, including:

- Environment Canterbury has reservations around the regional planning committee replacing a key function of regional councils, but councils still holding the knowledge
- Christchurch City is looking at its spatial plan from regenerative perspective, and has had a conversation with MfE and Minister Parker around a subregional approach. Local authorities feel disappointed with the current approach to this.
- the timing of submissions to the Select Committee. Members agreed to strongly register their disagreement with the timeframe for submissions, and suggest an extension to the end of February.

MfE noted its deep appreciation for the complexity and criticality of the intersection of RM reform with freshwater plans and 2024 deadline. From the Minister's perspective freshwater plans are critical and are considered a strong foundation to build upon for RM reform. The MfE has been looking at a number of mechanisms to support this through the design of legislation, e.g. subcommittees. As part of the scoping phase it will explore what is already in place, including spatial plan, UDS. The first job for regional planning committees will be creating regional spatial strategies. The combined plan will come later and will pull through freshwater planning provisions. It is expected that aspects of this will be difficult, and the Ministry will work with regions to resolve these.

Analysis work has been done on potential efficiencies arising from reform. There are some upfront costs, which is why funding is being offered for first tranche. MfE is looking at how to do digital transformation work and sees a lot of opportunity for digital portals for example.

MfE is considering labour market costs and looking at specific constraints.

Central government has formed an interagency executive board to look at what can be done collectively across central government to tackle the capacity challenge everyone is facing. This will allow them to explore how sharing of roles between regions might work.

In terms of water availability and storage, and allocation of water, the new legislation considers both iwi rights and interests and allocation very important aspects. Within the current RMA the default has been first in, first served. The new legislation has process which includes the establishment of a working group between Crown and Māori/iwi. The current proposal allows the Crown to work with iwi and hapū around how allocation can be done within the region. This may take some time to implement. The Minister has been clear that RM reform is not to be held up by the process of resolving allocation plans.



### **Ministry for the Environment to provide responses on reform questions**

Nadeine took the following questions back to MfE and will report back to the Forum on these:

- How will the reforms work for districts split across two regions, like Waitaki, both in terms of boundaries and the practicalities of applying the legislation?
- Given the conversations needed with Ngāi Tahu, when might the Mayoral Forum be able to have a conversation with the Minister with regard to the iwi/Crown relationship and the implementation of the bills?

15/02: MfE response

- cross boundary issues can be worked through on a case-by-case basis by the district – in the same way as under the RMA. A district that is split across two regional boundaries may want to be part of two regional



planning committees directly, or it may choose to have staff involved in the secretariat but not be represented on the committee. The decision is likely to depend on the resource management issues, the amount of the district involved and the number of people living in an affected area.

- Regarding the Crown's relationship with Ngai Tahu, and implementation, a Heads of Agreement is being developed between Ngai Tahu and the Crown. Good progress is being made and we can let you know when it is finalised. MfE have decided that they should next engage with the Forum when the Heads of Agreement with Te Runanga o Ngāi Tahu is signed.

Additional information about the **First Tranche Regions programme** provided by MfE:

- The reform of the resource management system is well underway with two key pieces of legislation, the Spatial Planning Bill and the Natural and Built Environment Bill, currently before Parliament and expected to be passed in mid-2023.
- The Spatial Planning Bill requires the development of regional spatial strategies (RSS) and the Natural and Built Environment Bill requires the development of natural and built environment plans (NBE plans).
- The development of RSS and NBE plans will be undertaken by regional planning committees comprising representatives from local government and hapū, iwi and Māori.
- Implementing the new resource management system is expected to take up to 10 years to complete.
- The first tranche regions programme will be an opportunity for participating regions to lead from the front, transitioning as quickly as possible to the proposed new resource management system.
- Participating regions will provide valuable information, insights and learning to the regions that follow.
- First tranche regions will be provided support from central government. The level of support provided to first tranche regions will be informed by a scoping process undertaken by the Ministry for the Environment ahead of formally confirming the first tranche regions.
- Over the coming months, the Ministry for the Environment will be talking with local government, iwi, hapū, Māori and PSGEs to understand their interest and readiness in being part of the scoping exercise.
- PSGEs will be engaged with because some Treaty settlements require PSGEs, or other groups, to have a decision-making role in resource management matters, including plan making.
- The level of direct support provided to first tranche regions is not expected to be available to regions that implement the new resource management system later.
- While direct support will likely not be available to regions that implement the new resource management system later, ongoing funding will be available to support Māori participation in all regions.

**Due Date:** 16 Feb 2023  
**Owner:** Maree McNeilly



### Decision

The Forum agreed to write to the Select Committee requesting an extension to the deadline for submissions on the Natural and Built Environment and Spatial Planning Bills.

**Decision Date:** 25 Nov 2022

**Mover:** Marie Black  
**Seconded:** Nigel Bowen  
**Outcome:** Approved

## 4.6 Regional Public Service Commissioner update

Peter Scott left the meeting during this item.

Ben Clark, Regional Public Service Commissioner joined the meeting to speak to his paper. He noted that the Waitaha Priorities Group is working to identify underlying challenges for the community space in Canterbury. Dawn and Hamish Riach are Canterbury's CE reps on this group; the group still needs rūnanga representation.

One of the most pertinent priority areas is school attendance and this will be discussed by the group with the education lead for Canterbury next week. There is also an increase in youth crime; these issues affect the same tamariki, so a multi-agency response is needed for an effective outcome.

Ben noted the need to hone in on the highest priority areas as we can't address all areas at once. He is keen to hear the input of the group.

Members discussed key issues, including:

- how we can have an impact on placemaking / building communities for communities with communities. As Future for Local Government reform evolves it would be good to have Ben's support on how we can engage effectively with the right parts of government to build the right things in community plans.
- that the focus on attendance in education focuses on tamariki engaged with multiple agencies, but that there seems to be a trend around increasing acceptability of keeping children home. Are we putting some focus on improving this?
  - Ben noted that Tuesday's meeting will focus on this issue, and he noted there are multiple cohorts in need of attention; the critical 5% who are not registered with schools; those highly at risk of exclusion/multiple suspensions; and those without household deprivation but parents don't think critical if kids miss school. Ben will raise how we can ensure people understand impact of kids missing school on Tuesday.
- that the need for investment on youth crime is just as prevalent in Canterbury as elsewhere, and mental health needs have a greater impact in our region than other parts of the country. The lack of poverty indexing against mental health was noted
- that one of the strengths of local government is connectedness with community, and the potential for local government to become a filter of wellbeing for communities.

Ben noted the importance of ensuring we are evidence based for engagement with central government, and is happy to support the Forum in obtaining the right information and getting the right people around the Forum.

Members asked if there is an intent for the RSPC to be involved in the RM reform regional committee. Ben advised that he is not aware of any intent here.

Dawn noted to members that this is an opportunity to drill into issues we care about.



### Action

Ensure priorities noted here, particularly the strength of local government in having connectedness with communities, are discussed on strategy day.

**Due Date:** 23 Jan 2023  
**Owner:** Maree McNeilly

**Decision**

The Forum agreed to receive the Regional Public Service Commissioner update.

**Decision Date:** 25 Nov 2022  
**Mover:** Nigel Bowen  
**Second:** Sam Broughton  
**Outcome:** Approved

**5. Lunch****5.1 Lunch****6. For discussion****6.1 Future for Local Government update**

Hamish Riach spoke to the paper, noting that this is not a discussion of the review, but asking if the Forum would like to make a submission on the review.

**Decision**

The Forum agreed to:

1. develop a Mayoral Forum regional submission to the review into the Future for Local Government (2022) he mata whāriki, he matawhānui: Draft report
2. the Policy Forum developing key submission points for the Mayoral Forum submission
3. finalise the CMF regional submission at the February Mayoral Forum meeting.

**Decision Date:** 25 Nov 2022  
**Mover:** Nigel Bowen  
**Second:** Sam Broughton  
**Outcome:** Approved

**6.2 Three Waters Reform**

CEs noted issues discussed at the NTU meeting on 24 November, including:

- that the NTU has prioritised workstreams but these priorities do not align with councils, and timeframes are very tight, with significant staff inputs required
- engagement with the NTU is becoming intense for council staff
- that some councils are struggling to access resources to spend funding
- the need to draft LTPs with a separable portion
- the need to support staff in water-related roles who have uncertainty of role for the next few years.

Anne noted that Mackenzie District Council considers the approach being taken by central government is undemocratic.

It was noted that 'Better Off' funding is about to land, and members are not aware of any DIA approved changes yet to the original wording of the Funding Agreements despite many Councils requesting changes.

**Decision**

The Forum agreed to note the discussion on three waters.

**Decision Date:** 25 Nov 2022  
**Mover:** Nigel Bowen  
**Seconded:** Craig Mackle  
**Outcome:** Approved

## 7. For information

### 7.1 Mayoral Forum activities and engagements

The paper was taken as read.

**Decision**

The Forum agreed to receive the update on Mayoral Forum activities and correspondence since the Forum's last meeting of the triennium on 26 August 2022.

**Decision Date:** 25 Nov 2022  
**Mover:** Nigel Bowen  
**Seconded:** Craig Rowley  
**Outcome:** Approved

### 7.2 Chief Executives Forum report

Hamish Riach spoke to the paper, noting that the CEs Forum has been heavily focused on audit issues. The CEs will determine their forward work programme once the revised Plan for Canterbury has been confirmed.

**Decision**

The Forum agreed to receive the quarterly report from the Chief Executives Forum and note updates to the three-year work programme.

**Decision Date:** 25 Nov 2022  
**Mover:** Nigel Bowen  
**Seconded:** Gary Kircher  
**Outcome:** Approved

## 8. General business

### 8.1 General business

Taken at 10.50am.

AWA decision

This court decision has had significant impact on discharge consents in Waimakariri, Christchurch and Selwyn. Members discussed whether the Forum might support seeking clarity from the government at a political level if we reach a further impasse following the Supreme Court appeal

Stefanie noted that this impacts the whole country, and advised that while Environment Canterbury chose not to seek leave to appeal to the Supreme Court, Cloud Ocean did, and the Supreme Court agreed on 17 November to have this heard. The judiciary then needs to decide and determine the process. At the end of that process political questions may arise. Members noted there is some intersection with the two RM reform bills in the house currently.

Council staff are seeking a pragmatic path forward; Environment Canterbury has met with council staff a number of times to support this. As regulator Environment Canterbury does need to hold to the decision. Unintended consequences of the decision need to be fed back to Environment Canterbury.



### Action

Environment Canterbury to provide a summary note on status of the AWA decision.

9 December 2022 - Memo circulated to CMF and CEs from ECan on implications of AWA decision

**Due Date:** 22 Dec 2022

**Owner:** Stefanie Rixecker

Taken at 11.40am.

### Waste levy around landfills

Nigel sought the support of Mayoral Forum to advocate with central government for removal of the waste levy from dumping of material being transferred from closed landfills. It is costly to move landfills and having to pay the levy on top of other relocation costs is a disincentive to delivering desired environmental benefits. This is a national problem.



### Write to the Minister for the Environment on waste levies for relocated landfills

Write to the Minister for the Environment on waste levies for relocated landfills.

15/02: Maree has received information from Nigel and Waitaki; drafting has started and the letter will be sent in March.

**Due Date:** 1 Mar 2023

**Owner:** Maree McNeilly



### Decision

The Forum agreed to advocate for the waste levy to be removed from transfer of material from closed landfills.

**Decision Date:** 25 Nov 2022

**Mover:** Nigel Bowen

**Seconder:** Gary Kircher

**Outcome:** Approved

## 9. Close Meeting

### 9.1 Meeting review

Members agreed to invite Canterbury MPs to join the Mayoral Forum at future meetings, possibly in separate groups.

The chair closed the meeting with a karakia.



### Explore arrangements for inviting Canterbury MPs meet with the Mayoral Forum

The secretariat will explore arrangements for inviting Canterbury MPs meet with the Mayoral Forum.

22/02: Minister Woods' office has been in touch and we are working on arrangements for a potential meeting on 11 May.

**Due Date:** 16 Feb 2023

**Owner:** Maree McNeilly

**9.2 Close the meeting**

**Next meeting:** Canterbury Mayoral Forum - 24 Feb 2023, 8:45 am

**Signature:**\_\_\_\_\_

**Date:**\_\_\_\_\_

# Action List

## Canterbury Mayoral Forum



As of: 23 Feb 2023

### Health NZ discussions

**In Progress**

Rob Campbell to talk to his team about:

- providing protocols and expectations to LGNZ to support councils in engaging effectively in health reforms
- possibility of looking at adding some Canterbury localities to the initial roll out and will respond to the secretariat
- sharing information with the Forum, via the Secretariat, on the Wairoa locality pilot
- arranging a visit to Waitaki to understand the operation of their hospital and the established relationships which could form the basis for a locality.

8/02: Rob Campbell and Amy Adams are no longer able to attend the Mayoral Forum dinner as planned, but a follow up on actions has been sought.

**Due Date:** 30 Nov 2022

**Owner:** Maree McNeilly

**Meeting:** 8 Aug 2022 Mayoral Forum meeting with Health NZ Chair, 2.1 Update on transition process

### Ministry for the Environment to provide responses on reform questions

**In Progress**

Nadeine took the following questions back to MfE and will report back to the Forum on these:

- How will the reforms work for districts split across two regions, like Waitaki, both in terms of boundaries and the practicalities of applying the legislation?
- Given the conversations needed with Ngāi Tahu, when might the Mayoral Forum be able to have a conversation with the Minister with regard to the iwi/Crown relationship and the implementation of the bills?

15/02: MfE response

- cross boundary issues can be worked through on a case-by-case basis by the district – in the same way as under the RMA. A district that is split across two regional boundaries may want to be part of two regional planning committees directly, or it may choose to have staff involved in the secretariat but not be represented on the committee. The decision is likely to depend on the resource management issues, the amount of the district involved and the number of people living in an affected area.
- Regarding the Crown's relationship with Ngai Tahu, and implementation, a Heads of Agreement is being developed between Ngai Tahu and the Crown. Good progress is being made and we can let you know when it is finalised. MfE have decided that they should next engage with the Forum when the Heads of Agreement with Te Runanga o Ngāi Tahu is signed.

Additional information about the **First Tranche Regions programme** provided by MfE:

- The reform of the resource management system is well underway with two key pieces of legislation, the Spatial Planning Bill and the Natural and Built Environment Bill, currently before Parliament and expected to be passed in mid-2023.

- The Spatial Planning Bill requires the development of regional spatial strategies (RSS) and the Natural and Built Environment Bill requires the development of natural and built environment plans (NBE plans).
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- Over the coming months, the Ministry for the Environment will be talking with local government, iwi, hapū, Māori and PSGEs to understand their interest and readiness in being part of the scoping exercise.
- PSGEs will be engaged with because some Treaty settlements require PSGEs, or other groups, to have a decision-making role in resource management matters, including plan making.
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- While direct support will likely not be available to regions that implement the new resource management system later, ongoing funding will be available to support Māori participation in all regions.

**Due Date:** 16 Feb 2023  
**Owner:** Maree McNeilly  
**Meeting:** 25 Nov 2022 Canterbury Mayoral Forum, 4.5 Resource Management Reform

### **Explore arrangements for inviting Canterbury MPs meet with the Mayoral Forum**

**In Progress**

The secretariat will explore arrangements for inviting Canterbury MPs meet with the Mayoral Forum.

22/02: Minister Woods' office has been in touch and we are working on arrangements for a potential meeting on 11 May.

**Due Date:** 16 Feb 2023  
**Owner:** Maree McNeilly  
**Meeting:** 25 Nov 2022 Canterbury Mayoral Forum, 9.1 Meeting review

### **Write to the Minister for the Environment on waste levies for relocated landfills**

**In Progress**

Write to the Minister for the Environment on waste levies for relocated landfills.

15/02: Maree has received information from Nigel and Waitaki; drafting has started and the letter will be sent in March.

**Due Date:** 1 Mar 2023  
**Owner:** Maree McNeilly  
**Meeting:** 25 Nov 2022 Canterbury Mayoral Forum, 8.1 General business



# Canterbury Mayoral Forum

**Date:** 24 February 2023

**Presented by:** Nigel Bowen, Chair

## Mayoral Forum's Plan for Canterbury 2023-2025

### Purpose

1. The purpose of this paper is to invite the Forum to approve the process for finalisation of the *Mayoral Forum's Plan for Canterbury 2023-2025* (the Plan).

### Recommendations

**That the Canterbury Mayoral Forum:**

1. **provide any final feedback and comments on the content of the draft *Mayoral Forum's Plan for Canterbury 2023-2025***
2. **delegate the approval of the final *Mayoral Forum's Plan for Canterbury 2023-2025* to the Chair and Deputy Chair**
3. **note that the Chief Executives Forum will develop a detailed action plan to support the achievement of the objectives set out in the *Mayoral Forum's Plan for Canterbury 2023-2025*.**

### Key points

2. The Canterbury Mayoral Forum agreed at its November 2022 meeting that the Mayoral Forum's Plan for Canterbury 2020-2022 was fundamentally sound, with minor changes to the vision to include both social along with economic prosperity and a sharper focus on priority areas for the Forum.
3. The Forum agreed that the Plan needs to be more agile and able to be updated as the triennium progresses.
4. Priority areas for the Forum are sustainable environmental management, shared prosperity and climate change mitigation and adaptation.
5. Immediate priority actions include advocacy for permanent co-investment in flood protection; immigration and skills policies that work for Canterbury and increased levels of funding for Canterbury's transport networks.

## Background

6. At the November 2020 meeting the Mayoral Forum confirmed the vision for the Plan and proposed a workshop to develop the priority areas.
7. The Mayoral and Chief Executives Forums held a workshop on 23 January 2023 and identified a short-list of three priority areas and agreed a number of short- and long-term actions to address these priority areas.
8. The secretariat prepared an initial draft of the Plan, which was discussed at the Chief Executives Forum in January. The draft has been updated to reflect feedback from Chief Executives and is now being presented to the Mayoral Forum for final review and feedback.
9. Following final editing and design the Plan will be provided to Mayors Nigel Bowen (Chair) and Marie Black (Deputy Chair) for final approval.

## Engagement

10. Given the timing of development of the Plan it has not been possible to undertake any consultation or pre-engagement.
11. Following finalisation of the Plan, a draft council briefing paper will be prepared and circulated, with the final Plan, to all councils to socialise the Plan. For those councils that wish to have a briefing Mayor Nigel Bowen will be available.
12. A copy of the Plan along with an invitation to meet and discuss will be sent to Te Rūnanga o Ngāi Tahu and the chairs of the ten Canterbury Papatipu Rūnanga.
13. A copy of the Plan will be provided to all Canterbury MPs, the leaders of central government political parties and relevant Ministers.

## Launch

14. The Mayoral Forum may wish to consider how to launch and/or publicise the Plan once it is finalised.
15. The previous Plan was launched immediately following its approval at the Mayoral Forum meeting with a press release and uploading to the Mayoral Forum website.
16. Should the Forum wish to have a more formal launch the approach for this will need to be developed.

## Financial implications

17. Financial implications of implementing actions in the Plan have been taken into consideration by the Chief Executives Forum in adopting its regional forums budget for

2022/2023. Any additional funds required to implement actions in the Plan will be subject to consideration by the Chief Executives Forum. Most actions will primarily be implemented through the Forum's own leadership, facilitation and advocacy.

## Communication

18. Subject to the Mayoral Forum's decision today on how they wish to publicise the new Plan for Canterbury, a communications plan will be prepared, which will at a minimum include:
  - a media release to be prepared and sent to local media.
  - uploading to the Mayoral Forum website following formal launch.

## Next steps

19. The secretariat will update the draft plan to reflect the feedback received today.
20. The Plan will be designed – Plan on a Page, and the full web-based document.
21. The final draft plan will be provided to the Chair and Deputy Chair for final approval.
22. A draft council briefing paper will be prepared.
23. Subject to the Forum's decisions today a programme for the publication of the Plan will be prepared.
24. The Chief Executives Forum will develop a detailed action plan that will support the achievement of the objectives in the Plan and enable regular monitoring and progress reporting to the Mayoral Forum.

## Attachments

- Draft *Mayoral Forum's Plan for Canterbury 2023-2025*

# Mayoral Forum's Plan for Canterbury

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## Executive Summary

## Plan on a page

(Design Team: include photo(s), colour)

- Foreword
- Who we are
- Background to Plan
- Vision
- Priorities
  1. sustainable environmental management
  2. shared prosperity
  3. climate change mitigation and adaptation
- Priority actions
  1. ***Strongly advocate with Government for permanent co-investment in flood protection to protect local and national assets and contribute to more sustainable regional economies.***
  2. ***Strongly advocate with the Government for immigration and skills policies that work for Canterbury.***
  3. ***Seek to partner and collaborate with central government to develop an integrated approach to transport funding in Canterbury in order to increase the level of funding available for Canterbury transport networks.***

## Document

Web based, can be updated as required (annual basis), linked to other documents in particular Canterbury 2022 An Overview (work on making this a web-based document over this triennium)  
Include photos and diagrams

## Foreword

To be written once direction of document is clear/agreed

## About us – who we are – (Design Team: incl photo/map?)

The members of the Mayoral Forum are the Mayors of the ten territorial authorities in Canterbury and the Chair of the regional council (Environment Canterbury).

The Forum is mandated by the Canterbury Local Authorities' Triennial Agreement and is the primary mechanism for communication, co-ordination and collaboration between councils in New Zealand's largest region.

The Forum is supported by the Canterbury Chief Executives Forum, Policy, Corporate, Operations, Economic Development and Communications and Engagement Forums, regional working groups and a permanent secretariat hosted by Environment Canterbury.

For further information, see our website <https://canterburymayors.org.nz>

## **Background to the Plan for Canterbury 2023-2025**

In October 2019 the Canterbury Mayoral Forum agreed to:

- broaden its scope from economic development to sustainable development across the four interdependent aspects of wellbeing (environmental, economic, social and cultural) and the four 'capitals' that enable wellbeing (financial/physical capital, natural capital, human capital and social capital) – (*DESIGN TEAM: could include diagram – see page 4 of 2020 Plan*)
- narrow its focus to a handful of priority issues where the Forum can have the greatest impact through its leadership, facilitation and advocacy.

Planning was also informed by an overview of wellbeing in Canterbury prepared by the secretariat in August 2019 <sup>(Link)</sup>.

The Mayoral Forum's Plan for Canterbury 2020-2022 had five priority issues:

- sustainable environmental management
- shared economic prosperity
- better freight transport options
- climate change mitigation and adaptation
- three waters services

We have summarised achievements of the Mayoral Forum 2019-2022 on our website<sup>(link)</sup>.

## **Plan for Canterbury 2023-2025**

At the first meeting of the new triennium, the Mayoral Forum agreed that the Plan for Canterbury is fundamentally sound, with minor changes needed to the vision to widen 'shared economic prosperity' simply to 'shared prosperity' to ensure social prosperity is also captured, and a sharper focus on priority areas for the Forum. The Plan has also been informed by Canterbury 2022 An Overview <sup>(link)</sup>.

The Forum agreed that the Plan for Canterbury needs to be more agile and able to be updated (particularly the actions) as the triennium progresses. With this agility in mind – the plan includes both immediate priority actions, particularly in light of the upcoming general election, and longer-term priorities for the full three years of this term and beyond.

## **Our vision and values (*Design Team: create diagram/highlight?*)**

Our vision for Canterbury is sustainable development with shared prosperity, resilient communities and proud identity. Sustainable development meets the needs of the present, while safeguarding the wellbeing of current and future generations.

In this we echo the guiding whakataukī of Ngāi Tahu: *Mō tātou, ā, mō kā uri ā muri ake nei – for us and our children after us.*

To expand on this, our vision is that in Canterbury, all of us together:

- care for our natural resources to secure both present and future opportunities
- create shared prosperity so no one is left behind
- nurture caring, hope and kindness, standing strong together to withstand and adapt to challenges and change
- celebrate our diverse identities – and take pride in our common identity as Cantabrians.

We commit to prudent governance for the future that achieves balance between the four aspects of wellbeing. While we cannot tackle every aspect of wellbeing equally and everywhere at the same time, no single aspect of wellbeing (environmental, economic, social or cultural) is more important than any other.

Standing together for Canterbury, we celebrate a win for any part of the region as a win for the whole region. And during hard times and when disaster strikes, we all pitch in to help. A wise and balanced approach to sustainable development requires 'gifts and gains', recognition of our diverse interests and values, and reaching agreement where we can without pushing for consensus where it does not exist.

## **Our shared future**

The local government sector is going through a significant period of change. The next three years will likely see the greatest change to local authorities across New Zealand since the reforms of 1989, perhaps since the abolition of Provincial Government in 1877. Fundamentally, the current central government reforms will alter the shape and functions of local government, with impacts for local communities they service.

Collectively, the proposed reforms aim to deliver better outcomes for communities and the environment, drive efficiency improvements and give effect to the principles of Te Tiriti o Waitangi. Whether the proposed reforms deliver better outcomes will rely heavily on which ones proceed and how they are implemented. Ensuring a strong local voice through the change process and on into the design of the outcomes will be important to ensure the success of the reforms for local communities.

The reforms cover a broad range of services and respond to matters including water infrastructure, resource management, emergency management, health, climate change, and the future for local government. The proposed reforms will have significant impacts on the

composition of district and regional authorities, relationships within local government and the provision of services.

The Canterbury Mayoral Forum wants to take every opportunity to influence the reform programme to ensure its ability to continue to advocate for and support its local communities and to influence and shape the local government future for the Canterbury community. There is a willingness to work with neighbouring Mayoral Forums and groups to extend this to a Te Waipounamu collaborative governance future.

The Mayoral Forum has made submissions on government reform legislation to provide the Canterbury view, and will continue to do so. The submissions on the reform legislation and *He mata whāriki, he matawānui* (review into the future for local government draft report October 2022) are available on its website <sup>(link)</sup>.

A key priority for the Mayoral Forum this triennium is to work collectively on how the reform processes will play out for our communities. All of the reforms have a significant move towards regionalisation of activities and decision making – it is important for our communities that they can also see the ‘local’, and in particular ‘their local’.

Our priorities

To achieve its long-term vision, the Mayoral Forum has identified three priority issues for the Mayoral Forum’s leadership, facilitation and advocacy in this local government term:

Create icons for each priority and then use the icon (s) throughout the document against an action/priority to demonstrate which priority (s) are being addressed.

- **Sustainable environmental management** of our habitats (land, air, water and ecosystems – focusing on land use and freshwater management
- **Shared prosperity** for all our communities – focusing on building on our economic strengths and developing emerging sectors, growing, attracting and retaining a skilled workforce, improving the transport network and coordinating strategies for housing our communities
- **Climate change mitigation and adaptation** – reducing our carbon footprint, building community resilience and making our infrastructure as strong as it can be.

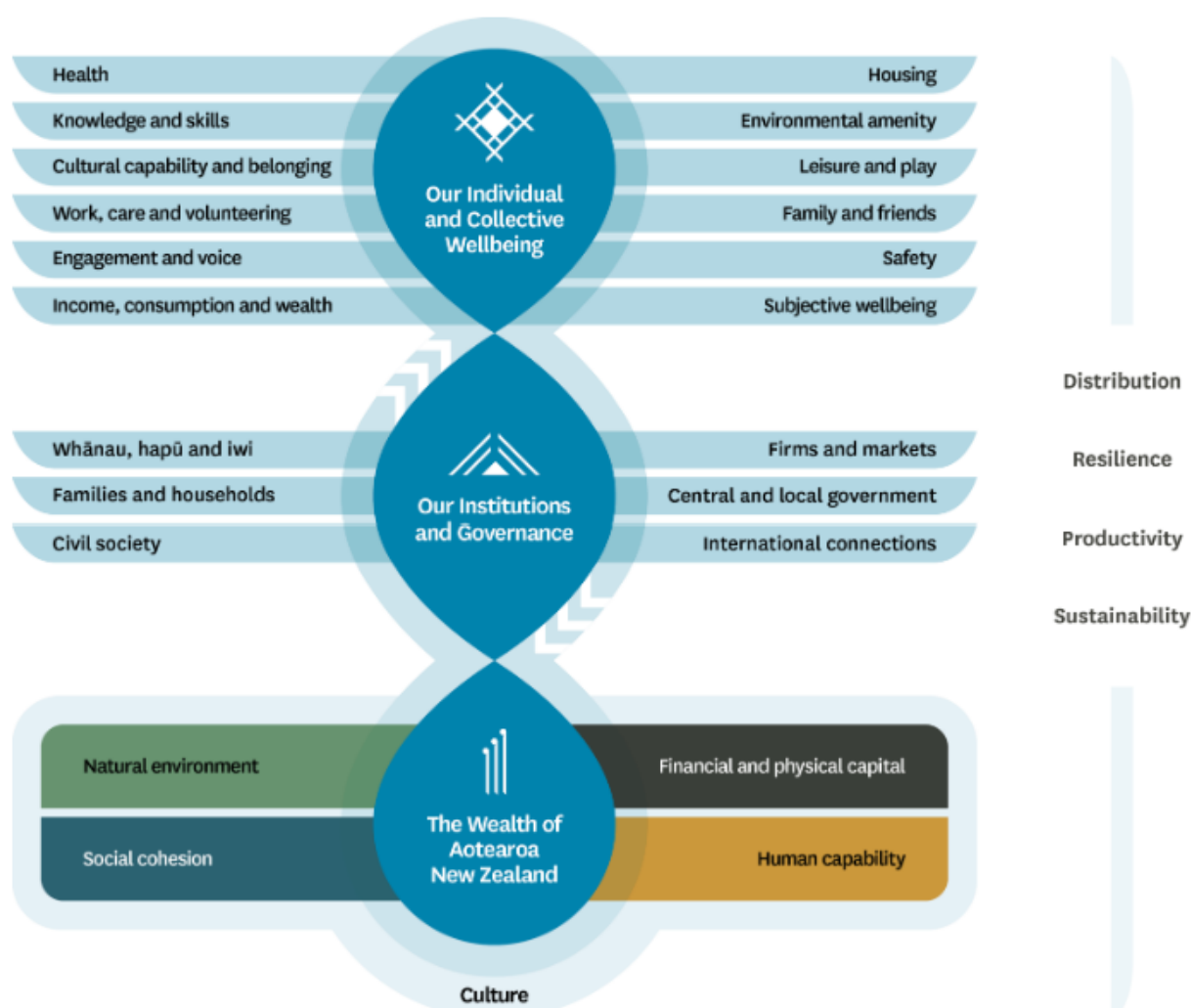
Selection of these three priority areas does not mean that other issues are unimportant. Some have greater sub-regional than regional significance (for example public and active transport is primarily an issue for the Greater Christchurch Partnership), some issues are well on the way to being addressed through other avenues, and there are a number of issues of importance that the Mayoral Forum care deeply about but have little or no ability to influence (for example mental health and suicide).

As in 2019, the Mayoral Forum used three sets of criteria to narrow a long list of issues.

Importance	<ul style="list-style-type: none"><li>• Is this issue critical to the wellbeing of the region in 5-10 years’ time? If we do nothing, will the issue still be important in 5-10 years’ time?</li></ul>
------------	---

	<ul style="list-style-type: none"> <li>Does this issue have sufficient scale, scope and complexity to require a regional focus?</li> <li>Is this issue already being managed effectively by another agency or organisation?</li> </ul>
Democratic mandate	<ul style="list-style-type: none"> <li>Is there strong public concern about the issue?</li> <li>Do our councils (elected members) care about the issue?</li> </ul>
Impact	<ul style="list-style-type: none"> <li>Can the Mayoral Forum influence outcomes in a measurable way and if so, how?</li> </ul>

In determining these priority areas, we have used Treasury's Living Standards Framework to prompt our thinking about wellbeing and policy impacts, and the interdependent nature of wellbeing across the four aspects that make up the wealth of Aotearoa New Zealand – the natural environment, financial and physical capital, social cohesion, and human capability. A copy of the framework is provided at Figure 1 below.





## Why these are our priority issues?

### Sustainable environmental management

Canterbury is New Zealand's largest region by land area. We have:

- 21% of New Zealand's highest quality soils
- 19% of the total area farmed in New Zealand
- Around 70% of New Zealand's groundwater
- 64% of the country's irrigated land area
- More than 4,700 lakes and tarns, over 78,000 km of rivers and streams, 800 km of coastline and 11,620 km<sup>2</sup> of coastal marine area.

Past land use decisions, agricultural intensification since the 1970s and increased urbanisation have, however, increased pressure on the region's rivers, streams and groundwater aquifers, and on indigenous biodiversity.

In 2009, the Mayoral Forum launched the Canterbury Water Management Strategy (CWMS)<sup>(link)</sup> and continues to oversee its implementation. In 2019, the Forum commissioned the Fit for Future project to develop 2025 and 2030 goals for the ten target areas of the CWMS and a regional work programme to support delivery of the strategy. The CWMS is currently undergoing review in light of the Government's Essential Freshwater Package.

The Mayoral Forum will continue oversight of the Canterbury Water Management Strategy.

One of the most pressing actions, which contributes to environmental sustainability, shared prosperity and climate change, is ongoing advocacy for permanent co-investment by central government in flood protection. Flooding is the leading most commonly occurring natural hazard in New Zealand – we only have to look across the country over the past few years to see this. Canterbury, with its more than 78,000km worth of rivers and streams, continues to be at huge risk of more events like those we saw in 2021. Future flood management solutions must consider ecological, environmental, whole of catchment and Te Mana o te Wai considerations, alongside spatial planning, managed retreat, building control and community preparedness responses.

The cost of improving the resilience of the protection provided by current schemes is significant, with regional councils estimating shortfall of investment to be in the order of \$150m per annum nationally. Flood protection schemes protect local and national assets and contribute to more sustainable regional economies. Permanent co-investment in flood protection shifts the focus from disaster relief and rehabilitation towards necessary 'top-of-the-cliff' mitigation of flood risks, with reduced long term costs.

We will continue to strongly advocate with Government on the regional councils' business case for permanent co-investment from the Government on this issue, an updated version of which was presented to the Government in 2022<sup>(link)</sup>.

A key part of sustainable environments is also enabling flourishing biodiversity. Native biodiversity in New Zealand is unique – many of our plants, birds, bats, insects, fungi,

reptiles and fish are only found on our islands. We have a collective responsibility to safeguard our biodiversity for present and future generations. As part of this, the Mayoral Forum supported the formation of the regional Biodiversity Champions in the last local government term, an elected member group with representatives from all Canterbury's councils, who work together to promote biodiversity and advocate for the role of councils and communities in weaving biodiversity through Canterbury's living and working landscapes.

The Forum will continue to support the Biodiversity Champions this term as the key conduit to facilitate work across the region on the revitalisation of the Canterbury Biodiversity Strategy, the development of a regional biodiversity monitoring framework and implementation of the National Policy Statement for Indigenous Biodiversity.

## **Shared prosperity**

We want to build on Canterbury's strengths and create shared prosperity for all our communities. In the last Plan for Canterbury, we focused on shared economic prosperity, but have now reframed this so that we reflect and include important social prosperity indicators and measures in this Plan.

Sharing prosperity amongst all of Canterbury's communities means all of us can benefit, ensuring better and more sustainable futures for ourselves and future generations.

Canterbury has many natural advantages, significant infrastructure, and a range of universities and research institutes. We are well-placed for research-informed innovation in sustainable primary production and high-value manufacturing that lifts productivity and the prosperity of our region.

Despite this, Canterbury's GDP per person still lags behind the country as a whole. To lift wages and incomes, we need more skilled jobs and skilled workers to fill them – through 'growing our own' but also by attracting and retaining newcomers through internal and external migration.

We will continue to engage with the Canterbury Regional Skills Leadership Group as it develops workforce plans for the region, and advocate with the Government for immigration and skills policies that work for Canterbury.

To build on our strengths, we need a sustained focus on the region's key industries, as well as an eye to transitioning the economy and developing emerging sectors. We know that agriculture plays a significantly more important role in Canterbury's economy than those of Auckland or Wellington, and generates a significant amount of economic activity from supporting industries including manufacturing, transport and warehousing, and financial and insurance services. Diversifying and adding value to our agricultural production improves market resilience and has potential to reduce environmental impact.

The Mayoral Forum will continue to encourage, support and advocate for research and investment in diversifying and adding value to our agricultural production.

We also need to be ready to pick up and support opportunities in emerging sectors. For example, there are opportunities to support new technologies in the energy sector, as renewable energies become a more and more an important part of responding to climate change impacts. In addition, Canterbury is home to a burgeoning aerospace industry because of its topography, infrastructure and proximity to international air- and sea- ports. There are exciting prospects ahead that will benefit us all.

Our region has a vast transport network. It is how we connect with each other, within Canterbury, the South Island, the rest of the country and internationally. Transport strongly influences economic development supporting supply chains that are critical for getting our exports to market and imports back to us. The system faces a number of challenges; an increase in the number of severe weather events around the country means that the transport network needs to be more resilient than ever. Climate change effects highlight the importance of reducing transport emissions and encouraging the use of sustainable modes of transport.

Maintaining and renewing our transport system to keep it fit for purpose requires significant investment. Current funding sources from local authorities and the National Land Transport Fund will not meet current needs, particularly when faced with resilience issues.

It is estimated that an additional \$1billion is required over the next 10 years to materially impact issues such as maintenance and emissions reductions. Although there is no simple solution, there are options to be investigated. The Mayoral Forum will continue to support the Canterbury Regional Transport Committee, and the Ministry of Transport, to investigate options to increase the level of funding available for the transport network in Canterbury.

The Mayoral Forum will seek to partner and collaborate with central government to develop an integrated approach to transport funding in Canterbury in order to increase in the level of funding available for Canterbury transport network.

Prosperity is also about looking after ourselves and each other, celebrating our diversity and taking pride in our common identity as Cantabrians. We know that the pandemic has exacerbated demand for mental health services in Canterbury, which were already elevated following the 2010-11 earthquakes and the 2019 terrorist attack. Hearteningly, in the 2021 General Social Survey, 85% of Cantabrians rated their overall life satisfaction between 7-10 (on a scale where zero is completely dissatisfied and 10 is completely satisfied). This was higher than the national average, as well as higher than those in Auckland and Wellington respectively.

The Mayoral Forum maintains close and regular engagement with the Regional Public Service Commissioner, who is leading a joined-up work programme across central government on the following social wellbeing priorities:

- all tamariki and rangatahi in Canterbury reach their full potential (including actions focused around school engagement and attendance)
- transitioning Canterbury to become a more highly productive and sustainable economy
- equitable access to services, safe housing and tenure

- addressing family violence and sexual violence
- ensuring whanau have access to services, resources and live in healthy environments that support mental wellbeing.

The Forum has much to contribute to this work programme given how close local government is to its communities. We will continue to support and monitor progress on these critical priority areas.

Relatedly, one of the priorities for the Forum this term will be developing a regional housing strategy. Many councils own and manage social housing, as well as supporting trusts and other community organisations to build affordable housing. Safe, secure and affordable housing are key to enhancing wellbeing and therefore prosperity. We know that in some parts of Canterbury, the key issue is the quantity and/or quality of social housing, while in others it is access to affordable housing, and in other areas the issue is the volume of housing stock available – and in some places, it is a mix of all three.

Housing shortages can cause significant issues for the ability of businesses to employ the staff they need, particularly in rural and regional areas. The tight accommodation puts off prospective employees and in some areas employers have given up advertising roles because they know even if they can find the labour, they cannot find housing for them. The labour market, particularly for seasonal workers, is an incredibly tight labour market, which in some instances, is driven by the lack of affordable worker accommodation.

The Mayoral Forum will develop a regional housing strategy that will identify the range of housing issues affecting communities across the region and a pathway forward to improve them.

The Forum also recognises we live in a landscape with a range of natural hazards, particularly floods, fires and earthquakes. There is a 75% probability of an Alpine Fault earthquake occurring in the next 50 years, and there is a 4 out of 5 chance that it will be a magnitude 8+ event. The Forum wants to ensure that our communities are as prepared as possible for such an event, and that people, homes, livelihoods and communities are protected from the worst impacts.

The Mayoral Forum will support the work of the Canterbury Civil Defence Emergency Management Joint Committee on preparing for major natural hazard incidents, including an Alpine Fault rupture.

## **Climate change mitigation and adaptation**

Climate change is the biggest challenge of our time and has systemic and intergenerational impacts. It affects our weather, health and wellbeing, natural environment, taonga species, mahinga kai, food production, biosecurity, infrastructure, and economy.

Responding to climate change is an urgent issue. We are already seeing its impacts in more frequent droughts, extreme weather events and flooding, coastal erosion, and increased fire risk. The May 2021 floods in Canterbury are a clear example of this.

As a region, we need to reduce our carbon emissions and do what we can to mitigate the effects of climate change. We also need to prepare for the changes that are ahead of us and respond to the social, environmental and economic effects of our changing climate.

The Government released its first Emissions Reduction Plan in 2022. It is the first statutory plan, under the Climate Change Response Act, to require the Government to act to reduce emissions right across the economy, support the transition, and seize the opportunity to lower the cost of living and improve living standards.

The Government also released the National Adaptation Plan in 2022. The Plan sets out how New Zealand will build resilience for an uncertain future. It contains more than 120 actions, and the Ministry for the Environment has published a summary of what the Plan will mean for local government more specifically.

In October 2022 the Ministry for the Environment published the Pricing Agricultural Emissions consultation document, and the Ministry for Primary Industries published National Direction for plantation and exotic carbon afforestation discussion paper.

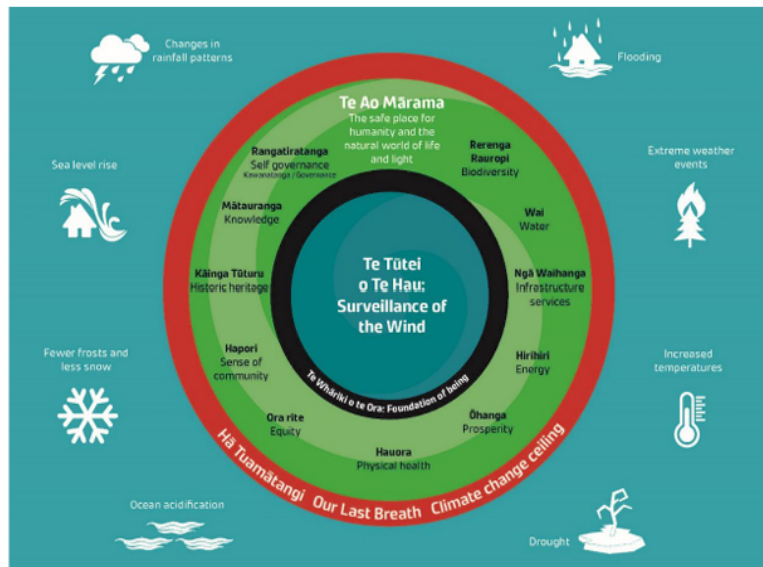
Further, as part of the suite of resource management changes, the Government intends to introduce a Climate Change Adaptation Bill in 2023. The legislation will seek to address complex issues associated with managed retreat, and funding and financing climate adaptation.

Responding to climate change underpins the priority we give to environmental management and extends to:

- measuring and reducing our own carbon footprint as individual councils
- contributing to the design of central government policy and regulation and advocating for strong central government leadership through multi-party agreements to minimise political short-termism
- planning ahead in our Long-Term Plans and 30-year Infrastructure Strategies to make our infrastructure as resilient as it can be.

### ***Regional response to climate change***

The Canterbury Mayoral Forum published the Canterbury Climate Change Risk Assessment in early 2022 [\[link\]](#), which has been designed to build a shared understanding of climate change risks across the region, and to help us prepare and respond effectively. The assessment centres around a framework that aligns both a Te Ao Māori worldview and the National Climate Change Risk Assessment (NCCRA) framework.



**Te Whāriki o te Ora:** The black ring represents whakapapa, or genealogical connection, that extends from the spiritual realm to that of the human domain. It recognises that humans cannot exist without basic needs and a social foundation.

**Te Ao Mārama:** The green ring represents the area in which humans can exist when we are functioning within the capacity of our ecosystems. Ngā pono (the values) identified within this circle are critical for us to understand and respond to when considering climate risk.

**Hā Tuamātangi:** The red ring represents the upper limit in which humans, environments and ecosystems can continue to exist. Beyond this boundary, it is no longer possible to respond to risks proactively.

Understanding the risks and opportunities from climate change now and into the future is a vital step in our efforts to curb its long-term impact in our region.

As a next step, the Mayoral Forum will oversee a Canterbury-wide climate change partnership plan, which will confirm a collaborative vision for regional adaptation planning, an 'urgency assessment' to support prioritising climate actions, and a funding plan laying out a regional/aligned approach for accessing finance for climate actions in Canterbury.

## **Relationship engagement and management – how we approach our work**

Building positive and enduring relationships with mana whenua, the business community, central government, and our wider communities will play a key part in achieving our goals this term.

In working alongside mana whenua, a joint understanding of what partnership means will be important. The Forum wants to grow its collaboration with Te Rūnanga o Ngāi Tahu as the Treaty partner in the region, as well as with the 10 Canterbury Papatipu Rūnanga. We are keen to explore what enabling mechanisms we have to assist the 10 Rūnanga with engaging and collaborating with us on the key issues for our region and communities.

We must also focus on strengthening our relationships with Ministers and Members of Parliament. We can do this by:

- leveraging our individual relationships for the benefit of the whole region
- actively making the most of opportunities to engage with Ministers and our local Canterbury-based MPs
- making better use of advocates through our relationships with regional public sector officials
- take opportunities, such as the Review into the Future for Local Government process, to demonstrate the value and importance of local government
- showcase our successes and the resulting benefits to NZ Inc.

Our relationship with the business community is also crucial to achieving some of our economic development and climate resilience aspirations. We need to work closely with industry groups and representative organisations to understand what the issues are so we can target our advocacy appropriately.

Finally, we don't underestimate the importance of the relationship with our communities. Engaging Canterbury's communities in our work, and the work of local government more widely, can only serve to strengthen local democracy. One of the key things we can do is highlight and promote the importance of local government to everyday lives – people use a range of council services each and every day, from when they turn on the shower in the morning, use the transport network to get to and from work or school, borrow a library book, use a swimming pool or simply walk around a park.

## What we will do – Action Plan

*to be flexible and able to be updated regularly throughout the triennium, detail will be worked through with Chief Executives Forum.*

*Create icons for each priority and then use the icon (s) throughout the document against an action/priority to demonstrate which priority (s) are being addressed.*

### Headline actions to address the priorities.

	PRIORITIES		
	<b><i>Sustainable Environment</i></b>	<b><i>Shared Prosperity</i></b>	<b><i>Climate Change</i></b>
We will continue to strongly advocate with Government on the regional councils' business case for permanent co-investment from the Government on this issue, an updated version of which was presented to the Government in 2022.			
The Forum will continue to support the Biodiversity Champions this term as the key conduit to facilitate work across the region on the revitalisation of the Canterbury Biodiversity Strategy, the development of a regional biodiversity monitoring framework and implementation of the National Policy Statement for Indigenous Biodiversity			
We will continue to engage with the Canterbury Regional Skills Leadership Group as it develops workforce plans for the region, and advocate with the Government for immigration and skills policies that work for Canterbury.			
The Mayoral Forum will continue to encourage, support and advocate for research and investment in diversifying and adding value to our agricultural production.			
The Mayoral Forum will seek to partner and collaborate with central government to develop an integrated approach to transport funding in Canterbury in order to increase in the level of funding available for Canterbury transport network.			
The Mayoral Forum will develop a regional housing strategy that will identify the range of housing issues affecting communities across the region and a pathway forward to improve them.			



The Mayoral Forum will support the work of the Canterbury Civil Defence Emergency Management Joint Committee on preparing for major natural hazard incidents, including an Alpine Fault rupture.			
As a next step, the Mayoral Forum will oversee a Canterbury-wide climate change partnership plan, which will confirm a collaborative vision for regional adaptation planning, an 'urgency assessment' to support prioritising climate actions, and a funding plan laying out a regional/aligned approach for accessing finance for climate actions in Canterbury.			
The Mayoral Forum will continue oversight of the Canterbury Water Management Strategy.			

# Canterbury Mayoral Forum

**Date:** 24 February 2023

**Presented by:** Hamish Riach, Chair Chief Executives Forum

## **Future for Local Government review draft submission**

### **Purpose**

1. The purpose of this paper is to provide the Forum a copy of the submission on the Future for Local Government review, seek any final feedback and approval of the final submission.

### **Recommendations**

**That the Canterbury Mayoral Forum:**

1. **provide feedback on the draft submission on the Future for Local Government review**
2. **subject to incorporation of feedback, approve delegation to the Chair to approve the final Mayoral Forum's submission on the Future for Local Government review.**

### **Background**

2. The Panel undertaking the Review into the Future for Local Government released a draft report for feedback in October 2022. Submissions are due by 28 February 2023.
3. The report makes 20 recommendations across 11 chapters, covering the following areas:
  - thriving local government is vital for Aotearoa New Zealand
  - revitalising citizen-led democracy
  - Tiriti-based partnership between Māori and local government
  - allocating roles and functions in a way that enhances wellbeing
  - local government as champion and activator of wellbeing
  - a stronger relationship between central and local government
  - replenishing and building on representative democracy
  - equitable funding and finance
  - system design
  - system stewardship and support
  - the pathway forward.

## Draft submission

4. At its November 2022 meeting, the Mayoral Forum agreed to make a regional submission on the draft report.
5. The Canterbury Policy Forum met in December to discuss an approach to drafting the submission. It was agreed that councils would take individual chapters and draft key submission points. The secretariat would then coordinate the points received into a full submission.
6. Feedback from individual councils was mixed, however the secretariat has prepared a draft submission for the Forum's consideration.

## Submission points

7. The draft submission, provided at attachment 1, has not addressed every chapter, recommendation or question posed by the Review Panel, rather commented on those aspects where here is likely to be regional agreement.
8. Key points in the submission include:
  - that the final report and recommendations from the Panel must be compelling, specific and prioritised so that it is clear to central government what is required to address the key issues, and in particular funding challenges and the relationship between central and local government.
  - local government and central government must see each other as equals
  - challenges associated with funding pressures and unfunded mandates
  - Tiriti based partnership between Māori and local government, including legislation and funding to improve capability and capacity for all parties
  - legislation to enable new funding mechanisms for local government
  - central government to pay rates and charges on their properties, like any other land owner
  - centralisation of local government election processes, with a consistent nation-wide voting system.

## Next steps

9. Subject to the feedback, the secretariat will update the draft submission for the Chair's approval before lodging with the Future for Local Government Review Panel.

## Attachments

- Draft CMF submission to Future for Local Government Review Panel

## CANTERBURY Mayoral Forum

A strong regional economy with resilient, connected communities and a better quality of life, for all.

28 February 2023

Future for Local Government Review

Futureforlg@dia.govt.nz

# Canterbury Mayoral Forum Submission to the Review into the Future for Local Government

1. The Canterbury Mayoral Forum thanks the Future for Local Government Review Panel (the Panel) for the opportunity to provide feedback on *He mata whāriki, he marawhānui*.

## Background and context

2. The Canterbury Mayoral Forum comprises the mayors of the ten territorial authorities in Canterbury and the Chair of the Canterbury Regional Council (Environment Canterbury), supported by our Chief Executives. The purpose of the Forum is to promote collaboration across the region and increase the effectiveness of local government in meeting the needs of Canterbury's communities.
3. The eleven local authorities are: Kaikōura, Hurunui, Waimakariri, Selwyn, Ashburton, Timaru, Mackenzie, Waimate and Waitaki District Councils, the Christchurch City Council and Environment Canterbury.
4. In this submission, the Canterbury Mayoral Forum provides high-level feedback on the Future for Local Government review (the Review) and addresses some of the specific chapters of *He mata whāriki, he marawhānui*.
5. We are aware that some Canterbury councils are making more detailed individual submissions and we ask that the Panel carefully consider each of these.

**Mayors standing together for Canterbury.**

Secretariat, E: [secretariat@canterburymayors.org.nz](mailto:secretariat@canterburymayors.org.nz) W: [www.canterburymayors.org.nz](http://www.canterburymayors.org.nz)  
C/- Environment Canterbury, PO Box 345, Christchurch 8140 T: 03 345 9323

Ashburton District Council • Canterbury Regional Council • Christchurch City Council • Hurunui District Council  
Kaikōura District Council • Mackenzie District Council • Selwyn District Council • Timaru District Council  
Waimakariri District Council • Waimate District Council • Waitaki District Council

## General comments

6. The Canterbury Mayoral Forum (CMF) strongly supports the statement that local government has a critical role to play in Aotearoa New Zealand's governance, building strong, healthy, and prosperous communities, now and into the future.
7. The CMF strongly advises the Panel to clearly articulate the importance and strengths of local government and what needs to change to ensure local governance and government systems are fit for purpose for the next 30 years.
8. We also acknowledge the significant reforms currently underway will have a direct impact on the role that local government will have in New Zealand's governance.
9. The CMF has serious concerns that the opportunity for positive and aspirational change through the Review is at risk due to the reform programme. We have advocated with Ministers, and most recently with Prime Minister Hipkins, that the reforms programme should be slowed down or paused until the Review is completed.
10. It is the CMF's view that the final report and recommendations from the Panel must be compelling, specific and prioritised so that it is clear to central government what is required to address the key issues, and in particular funding challenges and the relationship between central and local government.
11. As noted in other Canterbury council submissions, the final report should be seen as an opportunity to provide an evidence-based platform to progress what changes local and central government need to make in the short, medium and long-term to maximise the wellbeing and resilience of communities.

## Central and local government relationship

12. A genuine central and local government partnership, founded on mutual respect and trust is critical to how local government, central government and communities can best be integrated to deliver genuine wellbeing outcomes.
13. Local and central government must see each other as equals.
14. Whether our funding is via taxes or rates we are supporting the same people and the same communities.
15. Local government in Canterbury has demonstrated its capability in so many ways to deliver positive health care, education, housing and public safety outcomes based on a better understanding of our communities need. We seek to exploit our capability and experience in these areas with greater delegation of central government funding and responsibility to allow local government to deliver what is required, at the right level and at a faster pace than central government can deliver.
16. A better understanding across government of how the layers of local and central government work, and their different roles and functions, would lead to a more effective

and efficient local government – and one that both central government and the public understand.

17. As noted in the report the CMF agrees that the relationship between central and local government plays out at an interpersonal level – between people, however even though the relationships are interpersonal, they are affected and shaped at a structural level. It is critical that the structures of government support the ability to improve the relationships between all levels of government.
18. Wellbeing stands at the heart of local government work and this contribution needs to be better understood and integrated with national systems and services.
19. Council services and facilities do more than simply promote wellbeing, by addressing a wide range of social, cultural, environmental and economic issues we improve and protect wellbeing through our planning, investments and actions – all intended to enhance the lives of people who live, learn, work and play within our communities.
20. The challenges associated with funding pressures and the central and local government relationship should be addressed as a priority, particularly putting an end to unfunded or underfunded mandates. Central and local government should work together to co-invest in implementing agreed priorities for their communities (who are the same people).
21. Central and local government should agree on arrangements and mechanisms for co-investment to meet community wellbeing priorities, and central government should make funding provisions accordingly.

## **Tiriti-based partnership between Māori and local government**

22. The CMF acknowledges the weaving of the relationship between local government and Māori throughout the Report and the constructive discussions on a Tiriti-based partnership for local government. In Canterbury, we are in a unique and privileged position as the entire Canterbury region lies within the Ngāi Tahu takiwā, and within the Ngāi Tahu apology from the crown which acknowledges Ngāi Tahu rangatiratanga across their takiwā and promises a new age of cooperation.
23. The CMF supports the development of a new legislative framework for Tiriti-related provisions in the Local Government Act, however it is critical that the provisions need to enable the flexibility required so that councils and hapū/iwi can lead and develop arrangements most suitable to their local context.
24. The CMF supports recommendation 11 for central government to provide a transitional fund to subsidise the cost of building both Māori and council capability and capacity for a Tiriti-based partnership in local governance. To create a successful partnership considerable investment and resourcing, and a realistic transitional approach, will be required for both local government and Māori.

## Building an equitable, sustainable funding and financing system

25. The Report notes very clearly that the current funding system is not sufficient for the future. The continued reliance on rates, even following review and simplification, as the principle mechanism for funding local government is unlikely to address this issue.
26. As noted in the Report local government's share of overall tax revenue has stayed at around 2 percent of GDP over the past 70 years, despite it having a growing number of roles and responsibilities. Local government continues to have increased expectations from its communities and significant unfunded mandates from central government.
27. While rates collection may be relatively straight forward, and make sense from an economist point of view, and should likely remain as one of the key funding sources, opportunities for Council's to have access to other funding mechanisms should be expedited.
28. The CMF supports a review of the current legislation to enable new funding mechanisms, along with the redesign of the long-term plan and rating provisions to enable a more simplified and streamlined process.
29. Central government agencies should pay local government rates and charges on their properties, and the charges should include development contributions where necessary. Many local authorities have large tracts of Department of Conservation land that currently is non-rateable, but visitors to the land still consume council services (roading, public toilets etc). Those using the central government agencies are also consuming council services.
30. A key issue associated with the development of a long-term plan budget is the misalignment with other key planning and budget decisions and number of assumptions that must be made about central government funding decisions.
31. A very pressing example of this is the timing of Waka Kotahi's National Land Transport Fund decisions. These are released after the deadline for councils to publish their annual plans and long-term plans. The consequential impact of funding allocations impact on council's ability to deliver on their planned transport activities. Transport is a significant component of council expenditure and the assumptions of co-funding often do not hold true within weeks of the council plan being published, resulting in rework and variations.
32. We would like to see cross party agreed 30-year infrastructure plans, to avoid changing priorities with new leadership.
33. Initially the numerous instances of central government imposing additional responsibilities onto local government but without the commensurate funding or limited funding should stop.
34. Actively engaging local government as part of the process for undertaking regulatory impact assessments on central government proposals that impact on local government, including the assessment of the future funding impacts and making appropriate funding

allowance will encourage positive engagement from local government to proposals put forward by central government.

35. New policy developed in isolation from local government requires councils to pivot on their LTPs and focus resources (implementation, resourcing, administration, and associated communications) to deal with new legislation. Better consultation with local government will allow us to outline the costs/implications of policy change and seek financial assistance up from central government and to influence implementation timelines.

## **Replenishing and building on representative democracy**

36. The CMF would welcome approaches to encourage more diverse representation at the governance level, from all sectors of our communities. As noted in the report having a body of diverse elected representatives is likely to improve the quality of council decision making for the whole community by ensuring that decisions take into account the needs and preferences of people with different genders, ethnicities, socio-economic and cultural backgrounds, physical abilities and ages.
37. When people can see themselves reflected in the local council governing body they can also see the relevance of local government to them.
38. The CMF supports the centralised administration of local electoral processes. Centralisation will enable a more consistent approach to all aspects of the election processes for our communities.
39. A consistent nation-wide voting system is supported by the Mayoral Forum. STV is not a system that has Mayoral Forum support – it is poorly understood and complicated to explain and administer. There is a very real risk STV will only further alienate voters from local government elections regardless of who delivers the actual election.
40. Any change in the voting age should apply to all central and local government elections. . A number of councils in Canterbury have youth councils where young people are providing their voices to local issues. The CMF also supports the introduction of civics education into school curriculums.
41. Better remuneration and support for elected members is supported by the CMF. As noted in the report in many cases large sections of the community cannot “afford” to stand for council. Better remuneration will likely contribute to more diverse candidates putting themselves forward for election. In reviewing the level of remuneration comparisons should be made not only against parliamentary remuneration but also other governance roles and the local context.
42. The CMF supports the discussion on page 175 in relation to the argument for extending the election cycle to four years, however believes that this must be considered at the same time for central government. The same rationale for extending to four years for local government equally applies to central government.



## Designing the local government system

43. The CMF acknowledges that to ensure the country has a fit for purpose local government system to serve our communities over the next 30 years that there will need to be changes in the current system.
44. Some of these changes will occur as a result of the current government reforms in resource management and three waters, however further change may also be required.
45. While individual councils within Canterbury have their views on system design, the CMF is more concerned that with any re-design of local government the critical factors to take into account are the roles and functions of the different levels of local government.
46. Equally important will be ensuring that our communities are engaged prior to progressing with any redesign.

## Conclusion

47. Thank you once again for the opportunity to make a submission on *He mata whāriki, he marawhānui*.
48. Our secretariat is available to provide any further information or answer any questions the Review Panel may have about our submission. Contact details are: Maree McNeilly, Canterbury Mayoral Forum Secretariat, [secretariat@canterburymayors.org.nz](mailto:secretariat@canterburymayors.org.nz) , 027 381 8924.

Ngā mihi

Nigel Bowen  
Mayor, Timaru District  
Chair, Canterbury Mayoral Forum

# Canterbury Mayoral Forum

**Date:** 24 February 2023

**Presented by:** Ben Clark, Regional Public Service Commissioner

## Regional Public Service Commissioner Update

### Purpose

1. The purpose of this paper is to provide an update from the Regional Public Service Commissioner on regional public service priorities and next steps, and the activities of the Regional Leadership Group.

### Recommendations

**That the Canterbury Mayoral Forum:**

1. receive the Regional Public Service Commissioner update.

### Background

2. The Regional Leadership Group was established to ensure the region's system response to the COVID Protection Framework (CPF) is well prepared and has been meeting weekly. Given the lifting of the CPF the final meeting of this group was on 6 October 2022. Should the need arise the group is prepared to quickly reconvene.
3. The Regional Public Service Commissioner is also responsible to identify shared priorities that the public service can jointly work towards for Canterbury. The shared plans and priorities are to be locally-informed, regionally-led and centrally-supported.

## Regional Public Service Commissioner Update

4. A written report is attached.

### Attachments:

- Regional Public Service Commissioner update

## Regional Public Service Commissioner (RPSC) Update:

### Mayoral Forum 24.02.2023

#### Purpose

The purpose of this paper is to provide a brief update from the Regional Public Service Commissioner (Ben Clark) on:

- The Waitaha Priorities Group (WPG) - Regional Leaders operating under the Regional Systems Leadership Framework (RSLF). This framework is intended to improve how the public service works in regions and ultimately support improvements in the wellbeing of New Zealand's communities

Note: The Regional Leadership Group (RLG) - established to ensure the region's system response to the COVID Protection Framework (CPF) was well prepared, was 'retired' in October 2022. This group, however, is still used to seek feedback on proposed Health measures (via Dept of Prime Minister and Cabinet) or to disseminate information as required. If needed, (due to any significant pandemic developments), we will re-convene.

**Waitaha Priorities Group (WPG)** – previously known as the Canterbury Public Service Leadership Group

The current role of WPG is threefold:

- To define and progress regional priorities
- Oversee the regional coordination of the national strategies where RPSC has been identified to support, identify further opportunities to collectively respond, and identify how the national strategies align with regional priorities
- Convene to resolve localised issues as they arise

#### A. Refine and progress regional priorities

The approach to refining our regional priorities comprises the following:

- *Defining a clear outcome statement for each priority area*
- *Defining focus area(s) under each outcome statement*
- *Defining action(s) under each focus area that contribute towards achieving the outcome statement.*

As part of the refinement work, we are also interested in a place-based focus to keep any intervention manageable and targeted.

The actions most relevant to WPG are those requiring a level of collective impact for improved outcomes.

Smaller working groups have been formed for 2 priority areas, with others to follow. These groups are made up of those agencies directly involved in each priority area to refine as above, gather data and insights to support the focus, while also noting existing strategies, work programmes and plans in place and connections across wider stakeholders (in order to avoid duplication of effort).



As data and insights are gathered, it is envisaged that stakeholders including rūnanga and territorial authorities may wish to:

- Contribute additional data or scenarios
- Consider representation on the relevant working group if needed (and if the area of focus resonates)
- Identify gaps where further partnering opportunities should be explored

These opportunities can be presented for discussion at the CE forum, and/or be followed up by discussions with individual territorial authorities.

**The broad priorities noting current activities are as follows:**

### **All tamariki and rangatahi in Canterbury reach their full potential**

#### Attendance and Engagement:

WPG is currently working with Ministry of Education as the regional plan is developed. The next workshop is expected to focus on identifying activities in the regional plan that requires a collective response. WPG will support Ministry of Education by convening other agencies as required to promote a holistic approach to addressing the current issues in this area.

#### Oranga Tamariki Action Plan:

WPG to continue to support Oranga Tamariki (OT) to identify relevant actions required across agencies to contribute to the Oranga Tamariki Action Plan (OTAP)

#### Early intervention (first 1000 day):

Further exploration of this focus area is underway. DPMC is looking to transfer national ownership of the Child and Youth Wellbeing Strategy to another agency better positioned to strengthen implementation.

### **Workforce Development – transitioning Canterbury to become a more highly productive and sustainable economy**

A working group has convened and is working through a collation of employment action plans, identifying which focus areas would be those which could benefit for a more joined up approach across agencies for better outcomes – ones backed by evidence, to ensure we are targeting our collective efforts in the right space.

This exercise will also lend itself to identifying agencies that could be included in the working group.

Next steps are being discussed late February 2023.

### **Equitable access to services, safe housing and secure tenure (updated)**

#### Initial focus areas:

- Support people with complex issues, where housing alone will not meet their needs
- Wrap around, cross-agency support for whānau with tamariki transitioning through emergency housing (will also align with the Engagement and Attendance strategy)

A working group, co-led by MSD and Kāinga Ora, is completing a continuum of agency responsibilities around the focus areas, while also gathering scenarios and data. This exercise will identify 'pain points' (disconnect between agencies/services). This group will consult and seek input from wider stakeholders. Next meeting late February 2023.

### **Mental wellbeing of whānau is supported by healthy environments that support mental wellbeing (*updated*)**

An initial meeting with Health colleagues resulted in consensus to reframe the priority as above. It was identified that we need to strengthen the multi-agency response needed to support people with mild to moderate mental health problems (including early signs of distress). Discussions are continuing, which includes a presentation to WPG end of February on how agencies are supporting the Kia Manawanui strategy (long-term pathway to mental wellbeing).

### **Addressing family violence and sexual violence**

The Regional Public Service team is keeping connected to Te Puna Aonui (previously known as Joint Venture) to determine how best the team can support regional implementation of Te Aorerekura (The National Strategy to eliminate Family Violence and Sexual Violence)

#### **Other:**

#### **Mayoral Forum Priorities**

The Regional Public Service Team, alongside WPG will seek opportunities to actively support priorities and associated actions identified in the upcoming review of the Mayoral Forum plan – particularly where a more joined up agency response will result in improved outcomes for communities.

#### **B. Oversight: regional coordination of the national strategies where RPSC has been identified to support**

The RPS team is overseeing how agencies are regionally supporting the national strategies. In doing so, identifying further opportunities to convene, and confirming the level of alignment of national strategies with our regional priorities. Regional agency leads in Waitaha are identifying interagency synergies that exist across the range of current national strategies.

The first national strategies the group focused on were the Oranga Tamariki Action plan, the Ministry of Education's Attendance and Engagement Strategy, Child Youth Wellbeing Strategy. These will be followed by Kia Manawanui Aotearoa: long-term pathway to mental wellbeing and Te Aorerekura (National Strategy to Eliminate Family Violence and Sexual Violence) early in 2023.

#### **C. Convene to resolve localised issues as they arise**

An example is the recent focus at WPG on youth crime given the recent media attention and increase in car related crime across the city.

WPG provides an opportunity for agencies to work together to understand the data and insights available, but more importantly to ensure a collective response to mitigate these issues.

To support cross agency collaboration the RPSC and Director will attend the newly established Christchurch Mayoral Taskforce on Community Safety

Following an update on our work programme to the local government Chief Executive Forum for Canterbury, there was interest to explore what housing opportunities are available to work better together on. A meeting will be convened between Ministry of Housing and Urban Development, Kainga Ora and 5 Chief Executives for local government (Hurunui, Christchurch, Ashburton, Timaru, Waitaki) to start this conversation.



# Canterbury Mayoral Forum

**Date:** 24 February 2023

**Presented by:** Jim Palmer, Chair Greater Christchurch Partnership

## **Greater Christchurch Partnership Urban Growth programme**

### **Purpose**

1. The purpose of this paper is to provide an update on the Greater Christchurch Partnership Urban Growth Programme.

### **Recommendation**

**That the Canterbury Mayoral Forum:**

1. **note the update on the Greater Christchurch Partnership Urban Growth Programme.**

### **Background**

2. The Greater Christchurch Partnership is a partnership of the three territorial authorities of Greater Christchurch (Christchurch City, Selwyn and Waimakariri), the regional council (Environment Canterbury), mana whenua, health and central government (represented currently by Waka Kotahi).
3. The partnership has been in existence since 2007 and is focused on integrated urban and transport planning in the context of the four well-beings.

### **Greater Christchurch Partnership update**

4. The purpose of this briefing is to provide an overview of the Whakawhanake Kāinga Komiti's (Urban Growth Partnership for Greater Christchurch) work on the Greater Christchurch Spatial Plan and Mass Rapid Transit (MRT) Investigations.
5. Community engagement on this work is being held from 20 February – 19 March which will inform the development of the draft Spatial Plan that will go out for consultation later this year.
6. The engagement will also inform finalising the MRT Indicative Business Case for consideration by the Whakawhanake Kāinga Komiti, Partner Governance and the Waka Kotahi Board in May.
7. I will speak to the three attachments provided.

## **Attachments**

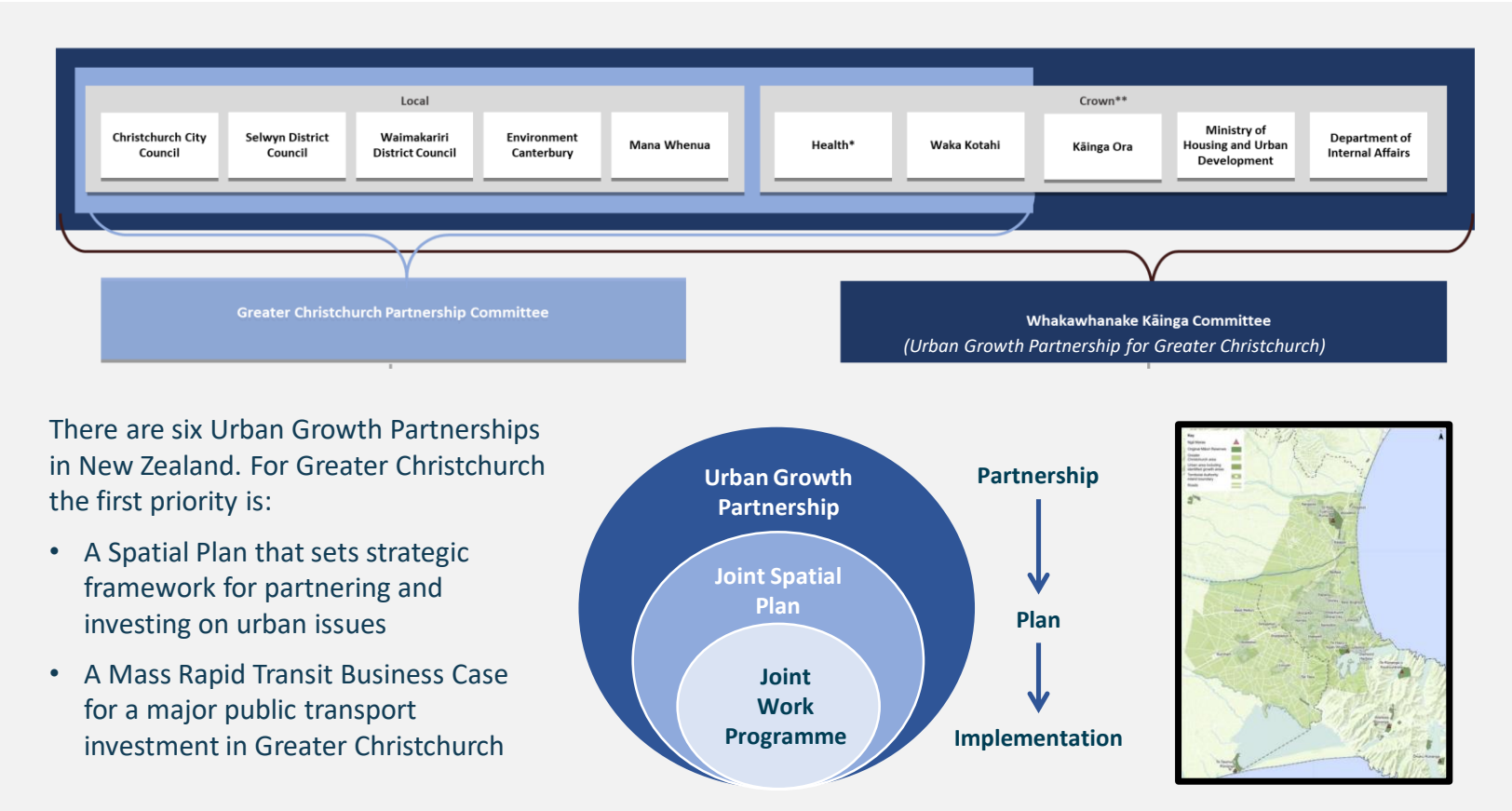
- Greater Christchurch Partnership / Whakawhanake Kāinga Komiti
- Mass Rapid Transit
- Greater Christchurch Spatial Strategy



# Greater Christchurch Partnership / Whakawhanake Kāinga Komiti

Leading the urban growth strategy for Greater Christchurch

## Urban Growth Partnerships



There are six Urban Growth Partnerships in New Zealand. For Greater Christchurch the first priority is:

- A Spatial Plan that sets strategic framework for partnering and investing on urban issues
- A Mass Rapid Transit Business Case for a major public transport investment in Greater Christchurch

## Urban Growth Context

Greater Christchurch is the main urban centre, logistics & service hub for Canterbury with 80% of Canterbury’s population.

The Greater Christchurch economy is highly inter-dependent with the regional economy.

Greater Christchurch Size (km2)	1,403
Greater Christchurch Population (2021 est.)	536,880
Projected Population in 2051	705,600
Projected Population growth (2021 – 2051)	31%
Projected Household growth (2021 – 2051)	77,000
Recent population growth (2006 – 2021)	20%

*\*We have sufficient housing and business capacity to accommodate projected growth over the next 30 years*

## Strengthening partnership with mana whenua is a key priority

- Recognise the foundation framework of Te Tiriti o Waitangi and mana whenua’s rangatiratanga over its takiwa
- Committed to supporting mana whenua to achieve their priorities and expectations through the work of the Partnership

Community engagement, 20 February – 19 March 2023

All engagement material, online survey and registration for webinars & stakeholder workshops at [www.greaterchristchurch.org.nz](http://www.greaterchristchurch.org.nz)



# Mass Rapid Transit

## A city shaping opportunity for Greater Christchurch

The Indicative Business Case aims to identify whether a future investment in MRT in Greater Christchurch is justified, with the most suitable route being very dependent on intensification occurring along the corridors/around the stations.

The objectives of MRT are to increase the proportion of the population along identified PT corridors; improve journey times & reliability relative to the car; and, reduce transport emissions.

### Proposed Route for Christchurch



Moving people out of cars and onto public transport in Greater Christchurch protects key arterial and freight routes from congestion, and contributes to the reduction in Canterbury's transport carbon emissions.

### Connections to the Districts

Options have been investigated for connecting to the Districts. This has included extending the street running MRT to the townships, enhancing the existing direct/express bus services or introducing a complimentary heavy rail service.

Early indications are that the bus services will provide a quicker and more direct route to central Christchurch than the turn up and go service.

Improvements to this service may well prove to be the best option for central city commuters from the regions.

#### Phasing

##### Phase 1

- MRT from the city to Church Corner and Papanui
- Realign / improve bus services from Church Corner and Papanui to towns

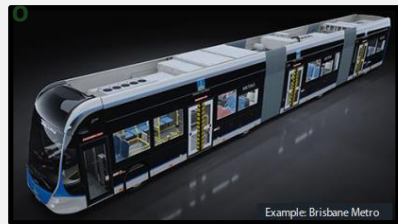
##### Phase 2

- Extend MRT to Hornby and Belfast
- Reinforce the future role and function of Hornby
- Realign / improve bus services from Hornby / Belfast to towns



### Mode Options

#### Bus Metro (Bus metro avoids the need for tracks)



- Trade-offs**
- Lower capital costs; easier implementation
  - Flexibility
  - Stage implementation
  - Resilient

Capacity: 150-180 people per vehicle

#### Light Rail (Runs on steel tracks)



- Trade-offs**
- Proximity of depot from route
  - Grade separation of mode from heavy rail
  - Catalyst for development.
  - Higher capacity

Capacity: 210-300 people per vehicle

#### Why not heavy rail?

- Existing railway line does not go through the central city
- Current rail infrastructure limits the number of trains that can operate.
- Existing railway line is not as well integrated with existing land uses and future growth patterns

Heavy rail continues to form part of the strategic transport network; remains key for freight. Still leaves opportunity for passenger rail in Canterbury in the future.



# Greater Christchurch Spatial Plan

Accommodating 700,000 – 1 million people successfully

## Our challenge...

Building of Urban Development Strategy, 2007 and post-earthquakes development

Our challenges are:

- How to accommodate growth in a way which protects productive land, maintains affordability, accessibility and competitiveness (including the protection of freight routes), responses to climate change and protect the environment.
- How to reduce dependency on private vehicles and reduce transport emissions
- How to make better use of our economic assets and make the most of the opportunity associated with redevelopment of the central city

## Addressing our challenges...

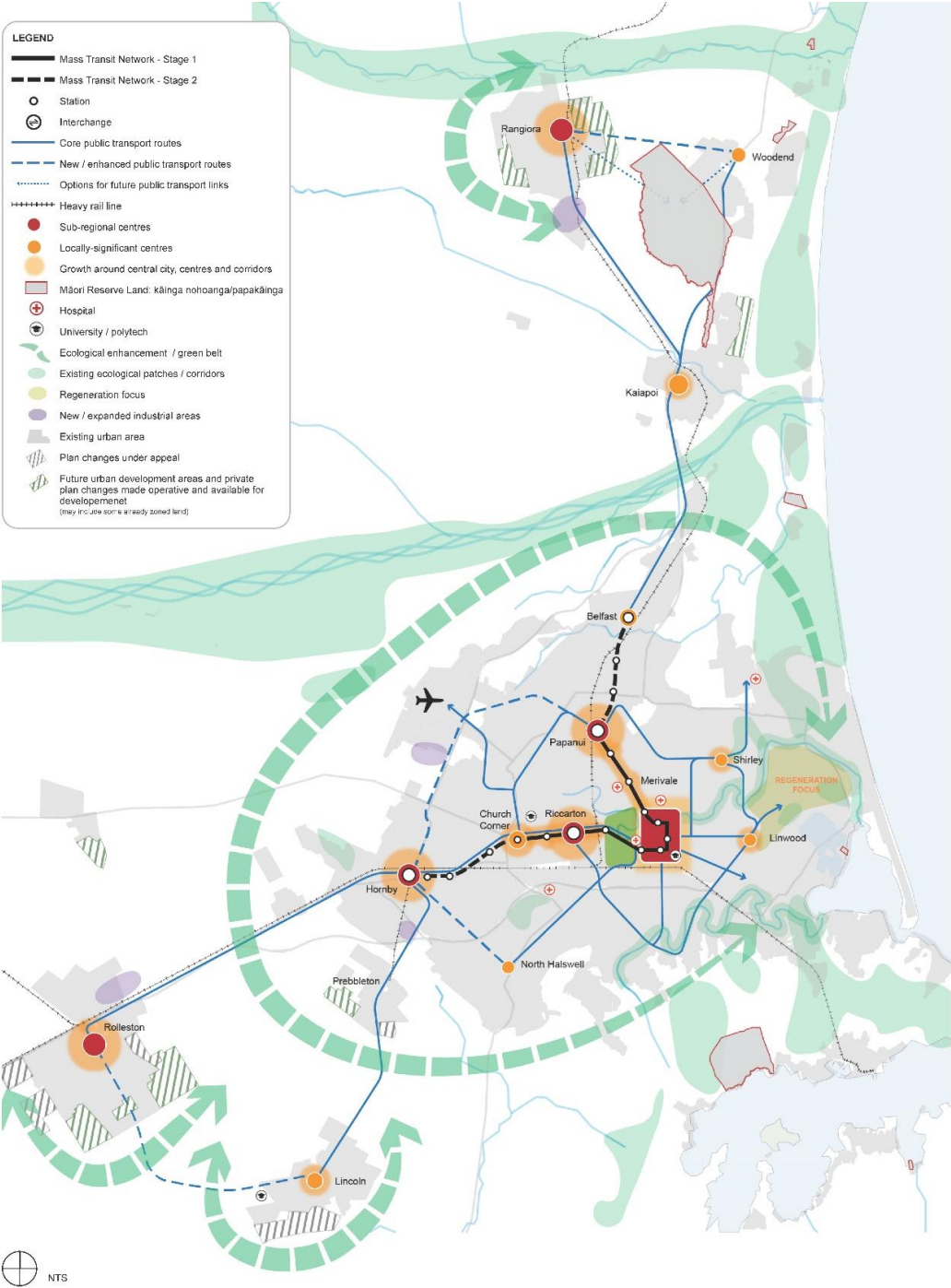
Targeted intensification in centres and along public transport corridors to achieve:

A vibrant central city that attracts people & business	An efficient & sustainable transport system
Concentration of activities in key centres	More housing choices
Kāinga nohoanga on Maori Reserve Land and in urban areas	Regenerated natural environment integrated into our urban form

Targeting growth into higher density development minimises the lose of highly productive land.

Greater Christchurch’s Spatial Plan will feed into an integrated Canterbury’s regional spatial plan as the RMA reforms are finalised.

## Spatial Strategy - to 700,000



# Canterbury Mayoral Forum

**Date:** 24 February 2023

**Presented by:** Chair Peter Scott, Environment Canterbury

## Canterbury Water Management Strategy update

### Purpose

1. This paper provides the Canterbury Mayoral Forum with an update on region-wide progress of Canterbury Water Management Strategy (CWMS) partners' work towards implementing the CWMS for October to December 2022.

### Recommendation

**That the Canterbury Mayoral Forum:**

1. **receive this report on the update on region-wide progress of Canterbury Water Management Strategy (CWMS) partners' work towards implement the CWMS for October to December 2022.**

### Update on region-wide progress

#### Zone and Regional committee updates

2. The 2022 CWMS Zone Committee Refresh was conducted from May to August with the refreshed committee appointments approved by councils between July and September. Following the local government elections, Environment Canterbury publicly released the names of the new appointments to the CWMS committees at its 14 December Council meeting.
3. All territorial authorities have nominated their councillor representative to serve on their local zone committee(s) and some zone committees have held their first meeting.
4. Hurunui District Council continues to lead the establishment of a new Hurunui Water and Land Committee in conjunction with Environment Canterbury, and Kaikōura and Ngāi Tūāhuriri rūnanga.
5. Zone committees continue to focus on implementing actions on the ground to support the delivery of the CWMS Targets and goals. Over the last year zone committees funded 48 projects through their CWMS Action Plan Budget of \$50,000 per zone (established through Environment Canterbury's Long-Term Plan 2021-2031). Work is underway to develop refreshed Action Plans for the 2022-2023 year. Attachment 1 provides a summary of the last three months' progress of zone committee projects.

6. Zone Committee 2021-2022 Annual Progress Reports are available online via the zone committees' respective [homepages](#)<sup>1</sup>. These reports will be provided to territorial authorities in early 2023.

### **Future direction of the CWMS**

7. In the context of the Essential Freshwater Package, Three Waters Reform and development of a new regional planning framework in partnership with Ngāi Tahu, consideration is being given to how the CWMS and its water management committees can continue to drive freshwater outcomes in Canterbury.
8. Environment Canterbury is exploring how the CWMS zone committees can support implementation of the Essential Freshwater package and engagement with the community in how Te Mana o te Wai is applied through a new planning framework in Canterbury. Additionally, while the CWMS Regional Committee is not yet formally established, it is envisaged that the Committee will be able to begin its work in the first quarter of 2023. Environment Canterbury is exploring how the committee can best inform the future direction of the CWMS. Further advice will come to the Mayoral Forum as this work develops.

### **RMA planning and implementation**

9. Environment Canterbury continues to work through the two remaining appeals on Plan Change 7, which were made to the High Court on points of law. Two appeals were withdrawn by the appellants, and one has been resolved. Provisions not under appeal can now be treated as operative. Further information can be found on the Environment Canterbury [website](#)<sup>2</sup>.

### **Key regional projects/campaigns**

10. The CWMS is implemented throughout the Canterbury region by the CWMS partners through a range of statutory and non-statutory obligations and working with a number of agencies and community groups.
11. As noted in the November 2021 CWMS reports to the Chief Executives and Mayoral Forums, this section of the update provides information on the delivery of actions by CWMS partners to meet the 2025 goals under the ten targets, although not all ten target areas are intended to be covered each quarter.
12. Progress against the CWMS Targets is reported on Environment Canterbury's [website](#)<sup>3</sup>.

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<sup>1</sup> <https://www.ecan.govt.nz/your-region/your-environment/water/whats-happening-in-my-water-zone/>

<sup>2</sup> <https://www.ecan.govt.nz/your-region/plans-strategies-and-bylaws/canterbury-land-and-water-regional-plan/change-7/>

<sup>3</sup> <https://www.ecan.govt.nz/your-region/your-environment/water/measuring-cwms-progress/>

13. The Supreme Court has now granted leave for Cloud Ocean Water's (one of the water bottling companies whose consent was overturned in July 2022) appeal to be heard, with a hearing to be held in March 2023. Environment Canterbury is awaiting further directions from the Court.
14. Key agencies, organisations and landowners continue to work together to directly address the health of the **Ōtūwharekai (Ashburton) Lakes** which supports progress towards the Ecosystem Health and Biodiversity Target.
15. The Ōtūwharekai Working Group presented its bi-monthly progress update on the range of activities undertaken to the Ashburton Water Zone Committee in November 2022. This information is also provided on the [Ōtūwharekai Ashburton Lakes webpage](#)<sup>4</sup> and shared with local hutholders in their newsletter.
16. The Working Group held two hui in November and December to discuss the detailed research prepared by scientists and agricultural experts on further changes needed to reduce nutrients in this catchment to acceptable levels for lake health. This research will inform the long-term action planning for the Ōtūwharekai catchment. Once the group has considered the research and its implications, and drafted an action plan, it will share the next steps on the journey for restoring the Ōtūwharekai Lakes with the community.
17. The Working Group is also working with the Ashburton Water Zone Committee to host a public information day on Saturday 25 February 2023 at Te Puna a Taka / Lake Clearwater.
18. More projects in the **Whaka-Ora Healthy Harbour Programme** (supporting progress towards the Ecosystem Health and Biodiversity Target) are underway with landowners at the head of the harbour and Purau, and there is growing community involvement with a focus on trapping, as identified within the Strategic Biosecurity Plan. Highlights from this quarter continue to include the Kai Mahi for Nature project led by Ngāti Wheke at Living Springs and Rāpaki and identified supplementary sites across the harbour.
19. In November 2022, the Chief Executives of the five agencies (Environment Canterbury, Land Information New Zealand, Department of Conservation, Mackenzie District Council and Waitaki District Council) met with Manawhenua (Te Rūnanga o Arowhenua, Te Rūnanga o Waihao, and Te Rūnanga o Moeraki) to discuss the progress of the various workstreams in the **Te Mōkihi Programme** (supporting progress towards the Ecosystem Health and Biodiversity Target), including the co-governance research and Rūnanga-led priority projects.
20. Papatipu Rūnanga expressed their satisfaction with how Te Mōkihi was progressing. The Chief Executives' hikoi to Te Manahuna (originally planned for January 2023) has been postponed to April to allow key personnel to attend. The hikoi is an opportunity to

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<sup>4</sup> <https://www.ecan.govt.nz/your-region/your-environment/water/whats-happening-in-my-water-zone/ashburton-water-zone/action-on-the-ground/o-tu-wharekai-ashburton-lakes/>

further cement Treaty relationships within the Programme, and to create an opportunity for genuine and effective dialogue between the Treaty partners, mana ki te mana.

21. In the current financial year, there are 14 projects in the **Whakaora Te Waihora Programme** (supporting progress towards the Ecosystem Health and Biodiversity and Kaitiakitanga Targets), which are delivering:
  - investigations into the establishment of a wetland/mahinga kai park for Te Waihora; wetland restoration (Whakaora Te Ahuriri project, and support for the work of the Weed Strikeforce around the lakeshore and for the Coe's Ford constricted wetland)
  - river restoration (the Whakaora Te Waikēkēwai project, and riparian restoration along the Huritini/Halswell River)
  - in-lake actions (water monitoring, and the trial establishment of macrophyte beds)
  - strategic alignment with partners and stakeholders (the Whakakōhanga Kōrero, which is an operational form of organisations delivering projects around the lake).
22. Currently, the largest project in the Programme is the **Whakaora Te Waikēkēwai project**. This is a \$4.16 million project, led by Te Taumutu Rūnanga, co-managed by Te Taumutu Rūnanga and Environment Canterbury, and funded by the Government's Freshwater Improvement Fund and Environment Canterbury to restore the mid-lower reaches of Te Waikēkēwai/Waikēkēwai Stream.
23. Over the last six months **Soil Conservation and Revegetation (SCAR) Programme** (supporting progress towards the Ecosystem Health and Biodiversity Target) delivered:
  - five Land Use Capability maps across four farms, covering 2,635 ha of land
  - four reversions across three farms during this milestone, covering 74.2 ha of erodible land in total. This included grants for fencing off land to exclude stock and grants for native planting to encourage regeneration and revegetation of the fenced area.
  - 7635 poles were delivered to nearly 100 farms across the Kaikōura and Hurunui districts this season.
24. The Ministry for Primary Industries has yet to announce the successful applicants to its Hill Country Erosion fund. If successful, the fund of \$1.9M over four years will ensure the continuation of the SCAR programme in Canterbury.
25. **Water infrastructure projects** (supporting progress towards the Ecosystem Health and Biodiversity Target) such as the Waikirikiri/Selwyn Near River Recharge (NRR) scheme and Hekeao Hinds Managed Aquifer Recharge (MAR) project to improve water quality, increase river flows and groundwater levels continue to be trialled in the region.

## Update on a new planning framework

26. Environment Canterbury continues to review its land and water plan framework to give effect to the National Policy Statement for Freshwater Management 2020. Environment Canterbury is undertaking this review alongside the review of the Regional Policy Statement and Coastal Environment Plan, with the aim of creating an integrated planning framework to manage the region's resources.
27. Environment Canterbury has agreed with Ngā Papatipu Rūnanga to work together in the development of a planning framework by way of a Protocol under the Tuia Relationship Agreement to provide joint strategic direction. Te Rōpū Tuia, the Governance group comprising all Environment Canterbury Councillors and the Chair (or nominee) of each Papatipu Rūnanga, will act as the partnership body for the governance oversight of the pre-notification phase (Phase 1) of the regional planning programme.
28. Environment Canterbury, in discussion with Ngā Papatipu Rūnanga, agreed to adopt the Protocol at Te Rōpū Tuia in December 2022 to provide joint strategic direction on Environment Canterbury's regional planning programme.
29. Consultation with the community is expected to commence in early 2023 on current state of the environment and long-term visions, and consultation on methods to achieve those visions expected in late 2023 and early 2024. Further information is provided on the Environment Canterbury [website](#)<sup>5</sup>.

## Central government policy

30. As part of the Government's reform of the resource management system, the Government introduced the **Spatial Planning Bill** and **Natural and Built Environment Bill** into Parliament on 15 November 2022. The third piece of legislation, the Climate Adaptation Bill, is expected to be introduced in the second quarter of 2023.
31. The **National Policy Statement for Highly Productive Land (NPSHPL)** was released on 18 September and took effect on 17 October 2022. The goals of the NPSHPL are to protect highly productive land from inappropriate use and development (including subdivision). Regional councils will need to identify and map highly productive land and include mapped areas within Regional Policy Statements by 17 October 2025. Territorial authorities must amend their district plans to include mapped areas within six months of changes to the Regional Policy Statement being made.
32. Technical guidance for local authorities on giving effect to the NPSHPL is expected in early 2023.

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<sup>5</sup> <https://www.ecan.govt.nz/your-region/plans-strategies-and-bylaws/regional/>



33. The Minister for the Environment has amended provisions in the **National Policy Statement for Freshwater Management (NPSFM), National Environmental Standard for Freshwater (NES-F) and Stock Exclusion Regulations** relating to the protection and management of wetlands. The changes enable restoration and maintenance activities in wetlands, establish a consent pathway for specified activities in natural wetlands, clarify NES-F provisions for wetlands do not apply in the coastal marine area, and correct errors in the “low slope” maps for stock exclusion. The changes came into effect on 5 January 2023.
34. Ministry for the Environment officials are working through the submissions and feedback received on the exposure draft of the **National Policy Statement for Indigenous Biodiversity (NPSIB)**. Policy changes will be provided to Minister Shaw (Minister for Climate Change and Associate Minister for the Environment) before the final NPS goes to Cabinet to consider for gazettal in 2023.
35. Government is considering the amended **National Environmental Standards for Sources of Human Drinking water (NES-DW)**. No further public consultation is being sought.

### **Essential Freshwater implementation**

36. The “Supporting Land Use Adaption for a Climate Changed Future” report led by Ashburton District Council is now available [online](#)<sup>6</sup>. The Resilient Business proposal is now with Ministry for Primary Industries for funding consideration.
37. Alongside reviewing the regional land and water planning framework, Environment Canterbury continues to develop its approach to implementing the new requirements of the Essential Freshwater package and provides regular updates on the Environment Canterbury website<sup>7</sup>. This includes developing campaigns (including key messages, factsheets and resources) for wetland protection, synthetic nitrogen cap and intensive winter grazing to help landowners understand the requirements of the Essential Freshwater National Environmental Standards.

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<sup>6</sup> <https://ourlandandwater.nz/outputs/supporting-land-use-adaption-for-a-climate-changed-future/>

<sup>7</sup> <https://www.ecan.govt.nz/your-region/your-environment/water/essential-freshwater-package>

38. Dairy farmers are now required to report their annual synthetic nitrogen fertiliser use to Environment Canterbury by 31 July annually. Farmers can submit this data via the National Online Reporting tool or via the Ballance and Ravensdown external reporting tool. Environment Canterbury's Synthetic Nitrogen Cap [webpage](#)<sup>8</sup> has been updated with a FAQ section and downloadable calculator tool for farmers to calculate their nitrogen use. Five hundred dairy farms in Canterbury (approximately 35% of the dairy farms that need to report) reported their use in 2022, and further support is being provided to farmers reporting over 200kg/ha or who reported with key information missing.
39. From 1 November 2022, new national rules around winter grazing came into force. Under these rules, Canterbury farmers who cannot meet the Permitted Activity rules need to apply for resource consent for intensive winter grazing (IWG) by 1 May 2023. A suite of information for farmers around IWG is now available at the [Environment Canterbury website](#)<sup>9</sup>. Environment Canterbury will also undertake a wider implementation campaign over the next 12 months which includes advertising, drop-in support sessions for farmers and a prioritised focussed work programme that will concentrate on education, advice and compliance in high priority areas (environmental, cultural, etc.) to support farmers in becoming compliant.
40. Environment Canterbury restarted Farm Environment Plan (FEP) auditing and associated compliance monitoring across Canterbury following the Government's review of the OVERSEER nutrient management tool. Auditing has resumed in central and far southern parts of the region. Auditing has not resumed north of the Hurunui River nor consenting in the far south where discussions with the local Rūnanga are still taking place.
41. Freshwater Farm Regulations (part of Essential Freshwater Package) are expected to be released in early 2023 with implementation expected to occur in a staged manner nationally between 2023-2025. Environment Canterbury staff have begun planning the regional implementation approach.

## Correction to earlier CWMS update report

42. In the August 2022 CWMS update report it was incorrectly stated under **Fish screens improvement project** that there were approximately 10,000 intakes across Canterbury. It should have stated that there were approximately 1,000 intakes across Canterbury.

## Attachments

- Attachment 1: Zone Committee Action Plan overview October to December 2022

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<sup>8</sup> <https://www.ecan.govt.nz/your-region/farmers-hub>

<sup>9</sup> <https://www.ecan.govt.nz/your-region/farmers-hub/essential-freshwater-package-farmers-guide/intensive-winter-grazing/>

## Attachment 1: Zone Committee Action Plan overview October to December 2022

<b>Regional Committee</b>		
<b>Target</b>	<b>Focus of the Action Plan</b>	<b>Highlights of practical work underway</b>
	To be developed once Committee established	TBC
<b>Kaikōura Zone Committee</b>		
<b>Target</b>	<b>Focus of the Action Plan</b>	<b>Highlights of practical work underway</b>
<p>Natural Character of Braided Rivers Target</p> <p>Ecosystem Health and Biodiversity Target</p> <p>Kaitiakitanga Target</p>	<p>Supporting “ki uta ki tai” projects and identifying future projects</p> <p>Enhance biodiversity, and improve amenity and recreation values</p> <p>Facilitate understanding of catchment systems within our zone, build community knowledge and connection to these systems and increase public participation</p>	<ul style="list-style-type: none"> <li>The Committee made recommendations to support three initiatives using their Action Plan Budget which support the implementation of their Action Plan:</li> <li>Hāpuku Catchment Collective (Year 2) (\$35,000) – following on from a successful year one, this project continues to enable collaborative and coordinated community actions within the Hāpuku catchment which support the CWMS and environmental outcomes. A “coalition of the willing” has been established upon last year’s mahi, encouraging a catchment group and empowering the community to lead action.</li> <li>Waiau Toa/Clarence River Rafting Trapline (\$4,415) - an initiative led by Clarence River Rafting which sees the establishment of a trapline in one of the country’s unique braided river systems. Through this mahi, predator numbers will be reduced to help protect the catchment’s rare and threatened biodiversity and complements existing efforts in the catchment undertaken by rūnanga, stakeholders and landowners. Traps are currently being constructed by the Kaikōura Men’s Shed for deployment in March-April.</li> <li>Waikōau Stream and Beach Clean-up and Planting Day funding (\$2,000) – funding to support the Waikōau Lower Lyell Stream and Beach Clean-up community event alongside planting days which support the health of the waterways and engage the community.</li> </ul>
<b>Hurunui Waiau Zone Committee</b>		
<b>Target</b>	<b>Focus of the Action Plan</b>	<b>Highlights of practical work underway</b>
	To be developed once Water & Land Committee established	TBC

<b>Waimakariri Zone Committee</b>		
<b>Target</b>	<b>Focus of the Action Plan</b>	<b>Highlights of practical work underway</b>
Ecosystem Health and Biodiversity Target	Improved monitoring of water resources	<ul style="list-style-type: none"> <li>Environment Canterbury briefed the Committee on the review of the current groundwater monitoring network in the Zone. The monitoring network comprises of 103 wells, which are part of either the water level or water quality networks.</li> <li>The Sefton Saltwater Creek Catchment Group confirmed funding from NZ Landcare Trust to support the Group's monitoring of two intermittent hill fed streams and three spring fed streams in the catchment. This funding adds to the Zone Committee's Action Plan Budget support in 2021/22 with the aims of providing long term 'current state' monitoring data to support a better whole of catchment understanding to identify issues and mitigation options.</li> <li>The newly formed Waimakariri Biodiversity Trust was supported in 2021/22 by the Zone Committee's Action Plan Budget to host a visioning workshop for the district, which was held on 16 November 2022.</li> <li>Environment Canterbury provided an update on the Ashley/Rakahuri Braided River Revival draft strategy to the Committee in September, followed by two further workshop sessions in October and November to discuss early 2023 community engagement on the draft strategy.</li> <li>The Zone Committee's December field visit went through Tūhaitara Coastal Park and included Pines Beach wetland, where the committee had supported a project through the 2021/22 Action Plan Budget to undertake willow control work and extend the Tūhaitara Coastal Park Trust vision for this area.</li> <li>Environment Canterbury provided an update to the committee on the watercress project underway in the Zone in conjunction with Ngāi Tūāhuriri Rūnanga. The overall aim of this project is to increase the abundance, use and access to Watercress in the Cam and to propose a long-term management programme for Mahinga kai ki Tuahiwi (food gathering at Tuahiwi) regarding watercress.</li> </ul>
Drinking Water Target	Biodiversity improvements	
Natural Character of Braided Rivers Target	Braided Rivers	
Recreation and Amenity Opportunities Target	Recreation resources	
Kaitiakitanga Target	Mahinga kai improvements	

Christchurch-West Melton		
Target	Focus of the Action Plan	Highlights of practical work underway
Ecosystem Health and Biodiversity Target	Enhance mahinga kai	<ul style="list-style-type: none"><li>The Committee awarded the Champion Stormwater Superhero Award to Tunnel Wash and Stormwater Superhero Award to Christchurch Ready Mix Concrete.</li><li>The Committee participated in a Community Waterways Partnership workshop to learn about measuring impact.</li></ul>
	Engage community	
Kaitiakitanga Target	Enhance ecosystem health	
Banks Peninsula Zone Committee		
Target	Focus of the Action Plan	Highlights of practical work underway
Ecosystem Health and Biodiversity Target	Enhance ecosystem health	<ul style="list-style-type: none"><li>The Committee had a display at the Little River A&amp;P Show on 21 January about mahinga kai, fish passage and climate change.</li><li>The Committee supported a number of community initiatives in Wairewa Catchment involving planting, fencing and maintenance and a project to survey for bat populations on the Peninsula.</li></ul>
	Engage community	
Kaitiakitanga Target		
Selwyn-Waihora Zone Committee		
Target	Focus of the Action Plan	Highlights of practical work underway
Ecosystem Health and Biodiversity Target	Healthy Waikirikiri/Selwyn River	<ul style="list-style-type: none"><li>The Zone Committee received updates on the Action Plan Budget funding provided to support the establishment of a catchment group in the Waikirikiri/Selwyn River Catchment. This led to a further Action Plan Budget project supporting a focus in the upper catchment of the Waikirikiri/Selwyn River, and specifically on the establishment of a biodiversity corridor. The Zone Committee received the project report at its 28 November meeting. This report provides options for how the community could engage on this corridor concept, which the committee will look to advance in 2023.</li><li>The Boat Creek Reserve Native Restoration project, which has local volunteers being supported by the Water and Wildlife Habitat Trust, is another Action Plan project now underway. Information panels are currently being developed to tell the history of the Reserve, and profile the project’s vision and progress.</li><li>Muriwai o Whata/Coopers Lagoon is an area of cultural, natural, historic and recreational importance located within the Selwyn District. The Zone Committee’s</li></ul>
	Enhance mahinga kai, recreation and amenity values	
Drinking Water Target	Catchment nutrient targets and water quality outcomes	
Natural Character of Braided Rivers Target	Healthy Te Waihora	

Recreation and Amenity opportunities Target		Action Plan Budget has provided support to Te Taumutu Rūnanga, who oversees this project, to fund initial plantings with the aim of enhancing mahinga kai, biodiversity and recreation opportunities at Muriwai o Whata. The committee received an update on this project which included an overview of the impact of coastal inundation, particularly how it impacts fish passage.
Kaitiakitanga Target		
Ashburton Zone Committee		
Target	Focus of the Action Plan	Highlights of practical work underway
Ecosystem Health and Biodiversity Target	Focus on the Hekeao Hinds Catchment	<ul style="list-style-type: none"><li>The Committee received an update from the newly formed Hekeao Hinds Science Collaboration Group outlining its draft priorities and seeking feedback. A key purpose of the group is to coordinate technical workstreams of relevance to resource management across the Hekeao Hinds Plains.</li><li>The Ōtūwharekai Working Group presented its bi-monthly progress update on activities undertaken to address the health of the Ōtūwharekai (Ashburton Lakes) to the Ashburton Water Zone Committee in November 2022. The Ashburton Water Zone Committee and the Ōtūwharekai Working Group collaborating to host a public information day on Saturday 25 February 2023 at Te Puna a Taka / Lake Clearwater.</li><li>The Mid Canterbury Catchment Collective (MCCC) updated the Committee on the MCCC's successful application to MPI's Essential Freshwater Fund. The grant of \$950,000, through until year-end June 2025, will be committed to a range of activities including improving long-term capability and capacity, delivering on the ground action, improved land use practice, and healthier freshwater, and creating momentum for improvement and resilience within catchment communities. (In 2022 the Committee recommended \$30,000 start-up funding for MCCC which increased their capacity and capability and enabled them to apply to the MPI Essential Freshwater Fund.)</li></ul>
Drinking Water Target	Focus on Ōtūwharekai/Ashburton Lakes	
Natural Character of Braided River Target		
Recreation and Amenity opportunities Target	Supporting on the ground actions	
Kaitiakitanga Target		
Orari-Temuka-Opihi-Pareora Zone Committee		
Target	Focus of the Action Plan	Highlights of practical work underway
Drinking Water Target	Raise awareness of impacts of human activities on land and water	<ul style="list-style-type: none"><li>The Committee welcomed five new members bringing the total members in the committee to ten. These include newly elected councillors from the Mackenzie, Waitaki district councils and Environment Canterbury.</li><li>In October Committee members participated in a field trip to discuss the range of environmental impacts on the Horseshoe Lagoon and its biodiversity values, including</li></ul>
Kaitiakitanga Target		

		Giant kōkopu. As part of that trip, they also visited the Waitarakao Lagoon and the Seadown and Ring Drains.
<b>Upper Waitaki Zone Committee</b>		
<b>Target</b>	<b>Focus of the Action Plan</b>	<b>Highlights of practical work underway</b>
<p>Ecosystem Health and Biodiversity Target</p> <p>Recreation and Amenity opportunities Target</p> <p>Kaitiakitanga Target</p>	<p>Gaining insight into cultural values and areas of significance relating to mahinga kai</p> <p>Engaging with schools and youth to illustrate the importance of mahinga kai and the local history</p> <p>Increasing engagement with Ngāi Tahu regarding enhancement of Nohoanga sites;</p> <p>Hosting hāngī for stakeholders and local schools.</p>	<ul style="list-style-type: none"> <li>The committee welcomed six new members bringing the total members to 11. These included newly elected councillors from the Mackenzie, Waitaki district councils and Environment Canterbury. The committee also includes an observer from the Waimate District Council.</li> <li>The annual Hāngī planned for December 2022 was postponed due to resourcing issues. This has now tentatively been pushed out to May 2023 and will include both Omarama and Twizel Area schools.</li> </ul>
<b>Lower Waitaki Zone Committee</b>		
<b>Target</b>	<b>Focus of the Action Plan</b>	<b>Highlights of practical work underway</b>
<p>Ecosystem Health and Biodiversity Target</p> <p>Recreation and Amenity opportunities Target</p> <p>Kaitiakitanga Target</p>	<p>Investigating the urban impact on Wainono Lagoon and working with the Waimate District Council to develop and deliver an educational programme and community engagement</p>	<ul style="list-style-type: none"> <li>In December the Zone committee hosted a site at Strawberry Fare in Waimate to educate the community on stormwater. Utilising the <a href="#">Stormwater Superheroes trailer</a> and other games the committee spoke with more than 70 children and around 40 adults throughout the day. The majority of visitors indicated their support and approval of the information provided. Many also said they were likely to change their behaviour to improve stormwater quality.</li> </ul>

# Canterbury Mayoral Forum

**Date:** 24 February 2023

**Presented by:** Nigel Bowen, Chair

## Chatham Islands standing invitation

### Purpose

1. The purpose of this paper is to explore mechanisms for including the Chatham Islands Mayor in the Canterbury Mayoral Forum.

### Recommendation

**That the Canterbury Mayoral Forum:**

1. **extend a standing invitation to the Mayor of the Chatham Islands to attend Canterbury Mayoral Forum meetings.**

### Key points

2. At the November Mayoral Forum meeting the option of inviting the Mayor of the Chatham Islands to join the Canterbury Mayoral Forum was raised. Members were generally supportive and asked the secretariat to explore mechanisms available for including the Chatham Islands Mayor in the Forum.
3. Options available to the Forum to include the Chatham Islands Mayor include full membership, or a permanent or issues-based standing invitation.
4. It is proposed that the Canterbury Mayoral Forum extend a standing invitation to the Mayor of the Chatham Islands to attend Mayoral Forum quarterly meetings.

### Background

5. Membership of the Canterbury Mayoral Forum is outlined in the Canterbury Local Authorities' Triennial Agreement 202-2025 – as required by section 15 of the Local Government Act 2022, which requires local authorities within a regional council area to enter into a triennial agreement.
6. The triennial agreement is to be ratified by all the local authorities within the region by 1 March following the local government election. The agreement may be varied by agreement between all the local authorities within the region.



7. The primary mechanism to implement the triennial agreement is the Canterbury Mayoral Forum, which meets quarterly and operates in accordance with its agreed terms of reference.
8. The terms of reference provide for the Mayoral Forum to invite people to attend and participate in its meetings on a permanent and/or issues basis.

## **Chatham Islands Council**

9. The Chatham Islands Council is a member of Local Government New Zealand Zone 5 (along with Canterbury, West Coast, Nelson, Tasman and Marlborough councils). It does not sit within either the Canterbury or Wellington regional councils' boundaries, although Canterbury Regional Council does provide operational and asset management services to the council.
10. The Chatham Islands Mayor is not a member of any Mayoral Forum.
11. Several central government departments support the Chatham Islands from their Canterbury offices, and the Regional Public Service Commissioner covers both Canterbury and the Chatham Islands. The central government general electorate is Rongotai, and the Māori electorate is Te Tai Tonga.
12. The Chatham Islands was included in the three waters analysis carried out by PWC on behalf of the Canterbury Mayoral Forum and Ngāi Tahu. However, the Chatham Islands is included in Entity C for three waters.

## **Options**

### **Full membership of Canterbury Mayoral Forum**

13. The Canterbury Mayoral Forum can choose to vary the Local Authorities' Triennial Agreement to include full membership for the Chatham Islands Mayor.
14. Inclusion of the Chatham Islands Mayor as a full member of the Mayoral Forum would require both the Triennial Agreement and the terms of reference to be updated to reflect both Canterbury and Chatham Islands.
15. Full membership would also require the Chatham Islands Chief Executive to support its Mayor and likely also attend the Chief Executive Forum meetings. Whether the Chatham Islands wanted to be represented on the other forums which support the Chief Executives Forum would be a decision for them.
16. One of the principles of the Mayoral Forum terms of reference is to exercise its functions with due regard to the tangata whenua and cultural diversity of the Canterbury community. All Canterbury councils sit within the takiwā of Ngāi Tahu. The Chatham Islands iwi are Ngāti Mutunga o Wharekauri and Moriori.

17. Renaming the Mayoral Forum to the Canterbury and Chatham Islands Mayoral Forum, to provide full membership to the Chatham Islands' Mayor, may impact on the relationship that the forum is hoping to grow with Ngāi Tahu. It would also necessarily change the focus of the Forum to an area broader than Waitaha/Canterbury.
18. Extending the Forum's membership may also set a precedent. If membership is extended, there may be equally valid reasons for other South Island councils to request joining the Canterbury Mayoral Forum (which would by default not then be the Canterbury Mayoral Forum).
19. It is not clear what advantage there would be for either Canterbury or the Chatham Islands Mayor in changing the name and structure of the Canterbury Mayoral Forum.

### **Standing invitation**

20. The terms of reference for the Mayoral Forum provides for the ability to invite people to attend and participate in its meetings on a permanent and/or issues basis.
21. Extending an invitation to the Chatham Islands Mayor to attend and participate in all its meetings would not require any changes to the Canterbury Local Authorities' triennial agreement or associated terms of reference. This would also allow the Chatham Islands Mayor to attend meetings when the agenda is of interest only, ensuring their attendance is a good use of their time.
22. The Chatham Islands Mayor can easily be added to the Mayoral Forum mailing lists and BoardPro, which would result in them receiving all relevant materials for both quarterly and other meetings.

### **Cost, compliance and communication**

#### **Financial implications**

23. Should the Chatham Islands Mayor choose to attend Mayoral Forum meetings in person there will be no specific costs to the Mayoral Forum as attendance costs for meetings sit with individual members.
24. If the Mayor was to attend meetings remotely there will be cost associated with establishing the technology required. Currently this is in the region of \$1200 per meeting. Given that this cost would be to support a non-Canterbury member to join the meeting, it could not be funded from Canterbury regional rates and the cost would fall to the Chatham Islands council.
25. If the Chatham Islands was to become a full member of the Mayoral Forum there would be a levy charge in the order of \$1000 per annum.

## **Risk assessment and legal compliance**

26. It is considered that there are no specific risks to the Forum in extending a standing invitation to the Mayor of the Chatham Islands to attend Mayoral Forum meetings.
27. There may be an impact on the focus of the Forum with the inclusion of Chatham Island issues (that do not have any particular relevance to Canterbury), however these will be able to be managed through agenda and meeting management.
28. A standing invitation to the Mayor of the Chatham Islands should not negatively impact on the Forum's ability to progress its relationship with Ngāi Tahu.
29. A standing invitation to the Mayor of the Chatham Islands should not be seen as precedent setting for extending Forum membership outside of Canterbury.

## **Engagement**

30. I have spoken to Monique Croon (Mayor Chatham Islands) to discuss the proposed approach and will provide a verbal update at the meeting.
31. The secretariat has discussed this proposal with DIA and they do not see any specific issue with the proposal of a standing invitation from a Canterbury perspective. They did note that there may be additional costs for the Chatham Islands Mayor to attend meetings in Christchurch.

## **Next steps**

32. Subject to the decision of the Forum, a standing invitation to the Chatham Islands Mayor will be extended from the Canterbury Mayoral Forum Chair and the secretariat will include the Chatham Island Mayor in mailing lists and BoardPro for meeting information and packs.

# Canterbury Mayoral Forum

**Date:** 24 February 2023

**Presented by:** Mayor Dan Gordon, Chair, Climate Change Action Planning Reference Group

## **Climate Change Action Planning Reference Group update and Terms of Reference**

### **Purpose**

1. To provide an update on the activities of the newly established Canterbury Climate Change Action Planning Reference Group and seek approval of the Group's terms of reference.

### **Recommendation**

**That the Canterbury Mayoral Forum:**

1. **approve the terms of reference for the Climate Change Action Planning Reference Group.**

### **Background**

2. The Canterbury Mayoral Forum agreed to the formation of a Climate Change Action Planning Reference Group (CCAPRG) in November 2022 to support and provide governance-level input into the work of the Canterbury Climate Change Working Group (CCWG) on regional climate action planning.
3. Membership will include one elected member from each local authority in Canterbury, chaired by a member of the Mayoral Forum and supported by a Chief Executive and the convener of the CCWG (see list below).
4. Mayor Dan Gordon was selected as Chair for the CCAPRG at the November 2022 Mayoral Forum. Hamish Dobbie agreed to be the group's Chief Executive representative, given his role as Canterbury Policy Forum Chair.
5. The CCAPRG will work closely with the CCWG to help develop a Canterbury Climate Partnership Plan (working title) and provide a draft Plan to the Chief Executives and Canterbury Mayoral Forum for approval and endorsement.
6. The CCAPRG will maintain political oversight of regional climate action planning, while the CCWG will continue to provide technical advice to councils and the Canterbury regional forums.

## Membership

7. The CCAPRG's membership is set out below:

<b>Climate Change Action Planning Reference Group</b>	
Canterbury Mayoral Forum representative	Mayor Dan Gordon (Chair) (Waimakariri)
Canterbury Chief Executives Forum representative	Hamish Dobbie (Chief Executive, Hurunui and Chair of the Canterbury Policy Forum)
Waimakariri DC	Niki Mealings
Selwyn DC	Sophie McInnes
Christchurch CC	Sara Templeton
Ashburton DC	Liz McMillan
Hurunui DC	Dave Hislop
Mackenzie DC	Murray Cox
Timaru DC	Michelle Pye
Waimate DC	John Begg
Kaikoura DC	Kevin Heays
Environment Canterbury	Craig Pauling
	Tim Davie (convener CCWG)

## Initial meeting and terms of reference

8. The CCAPRG is holding its first meeting on 16 February. At this meeting, members will introduce themselves, review proposed terms of reference, and have a preliminary discussion about their work programme.
9. As the February Mayoral Forum meeting pack will be distributed at the same time the meeting is taking place, I will provide a verbal update on the outcomes of the first meeting of this group at the Mayoral Forum.
10. The proposed terms of reference for the CCAPRG are attached. The terms of reference provide information on the CCAPRG's proposed meeting frequency, format and scope.
11. The scope of the CCAPRG is proposed to include:
  - inform and support the Canterbury CCWG in the development and drafting of the Canterbury Climate Partnership Plan (working title)
  - look for collaborative solutions and recognise the 'necessity of the commons' whereby it is in our common interests and needs to act together to mitigate and adapt to climate change in Canterbury

- contribute insights from around Canterbury and provide strong buy-in from each council at every step of regional climate action planning
  - keep the Canterbury CCWG informed about political dimensions of climate change and ensure a no-surprises policy
  - provide consistent Canterbury-specific messaging across territorial authorities and the regional council with regards to regional climate change action planning
  - advocate for climate change action planning initiatives, providing a united voice from Canterbury Councils at a local, regional and national level.
12. Subject to the discussion at the meeting on 16 February on any changes to the proposed terms of reference, the Forum's approval of the attached terms of reference is sought.

## **Next steps**

13. The CCAPRG will be supporting the work of the Canterbury CCWG on regional climate action planning according to the Terms of Reference.
14. The CCAPRG is next meeting on 30 March to discuss vision, outcomes and objectives for a Canterbury Climate Partnership Plan.

Terms of Reference

Canterbury Climate Change Action Planning Reference Group

To be agreed by the Canterbury Mayoral Forum on 24 February 2023

Background and purpose

1. The Canterbury Mayoral Forum agreed to the formation of a Climate Change Action Planning Reference Group (CCAPRG) in November 2022 to support and provide governance-level input into the work of the Canterbury Climate Change Working Group (CCWG) on regional climate action planning.
2. The CCAPRG will work closely with the Canterbury CCWG to help develop a Canterbury Climate Partnership Plan (working title) and provide a draft Plan to the Canterbury Mayoral Forum and Chief Executives Forum for approval and endorsement.
3. The CCAPRG will terminate with the completion of the Canterbury Climate Partnership Plan. The Canterbury CCWG will be responsible for the implementation and monitoring and evaluation of the plan and will report to the Mayoral Forums as per the usual reporting structure.
4. The CCAPRG will provide a clear link to the Mayoral Forum through the group being chaired by a member of that Forum and supported by the convenor of the Canterbury CCWG. Membership will also include a member of the Chief Executives Forum. Figure 1 portrays the reporting line between the CCWG, the CCAPRG and the Canterbury Chief Executives and Mayoral Forums, which is specific to climate action planning.

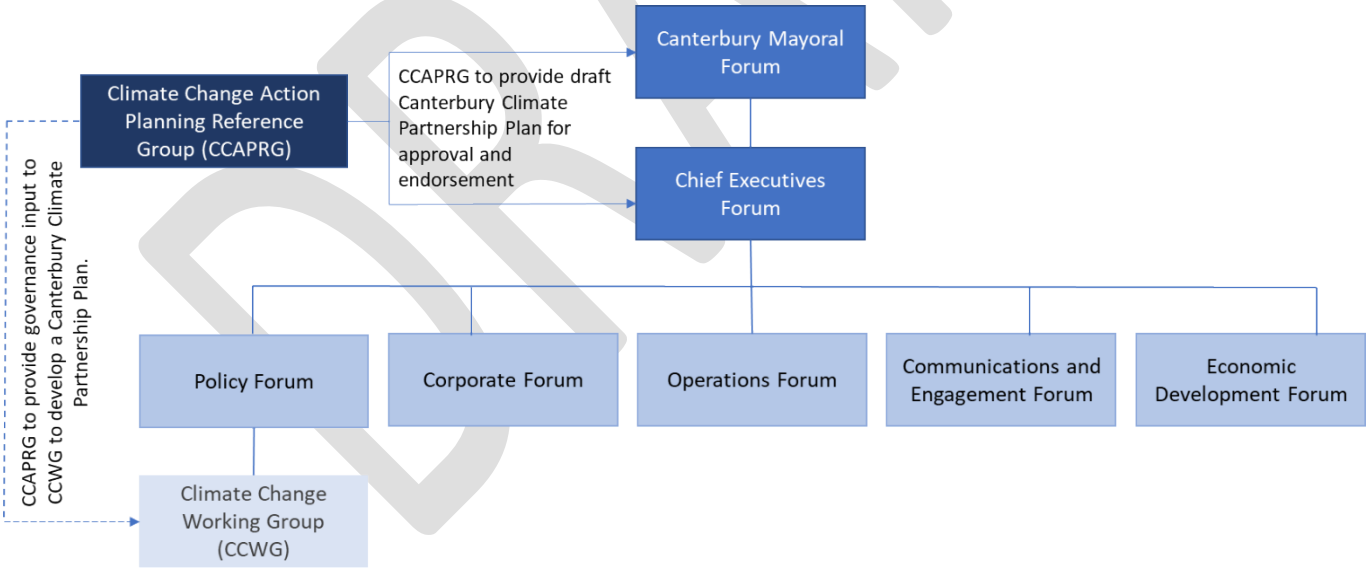


Figure 1: Climate Action Planning Reference Group reporting line, specific to climate action planning.

Scope

4. The scope of the CCAPRG is to:
- inform and support the Canterbury CCWG in the development and drafting of the Canterbury Climate Partnership Plan (working title)

• look for collaborative solutions and recognise the ‘necessity of the commons’ whereby it is in our common interests and needs to act together to mitigate and adapt to climate change in Canterbury

- contribute insights from around Canterbury and provide strong buy-in from each council at every step of regional climate action planning
- keep the Canterbury CCWG informed about political dimensions of climate change and ensure a no-surprises policy
- provide consistent Canterbury-specific messaging across territorial authorities and the regional council with regards to regional climate change action planning
- advocate for climate change action planning initiatives, providing a united voice from Canterbury Councils at a local, regional and national level.

## **Membership and operation of the Climate Change Action Planning Reference Group**

1. Membership will include one elected member from each local authority in Canterbury, chaired by a member of the Mayoral Forum and supported by the convener of the Canterbury Climate Change Working Group. Membership also includes one representative of the Canterbury Chief Executives Forum.
2. Members need to have the necessary mandate to provide feedback on behalf of their council.
3. Members may send alternates in their place if they are unable to attend a meeting and are expected to notify the secretariat beforehand.
4. The Chair of the CCAPRG will be appointed by the Canterbury Mayoral Forum.
5. The Canterbury CCWG secretariat (provided by Environment Canterbury) will provide secretariat support for the group, maintain relationships and ensure that the group is functioning under these Terms of Reference.
6. The CAPRG will meet four times annually, or when deemed necessary by the Canterbury CCWG, meeting as and when required, to progress regional climate action planning and the development of the Canterbury Climate Partnership Plan.
7. The CCAPRG will maintain political oversight of regional climate action planning, while the CCWG will continue to provide technical advice to councils and the Canterbury regional forums.
8. The CCAPRG and the Canterbury CCWG Chair will provide a draft Canterbury Climate Partnership Plan to the Canterbury Chief Executives Forum and the Mayoral Forum for approval and endorsement.

## **Changes to the Terms of Reference**

9. The CCAPRG may recommend changes to the Terms of Reference to the Mayoral Forum for its consideration and approval.
10. The CCAPRG will review these terms of reference on a needs basis and inform the Mayoral Forum of any substantive recommended changes.



# Canterbury Mayoral Forum

**Date:** 24 February 2022

**Presented by:** Nigel Bowen

## **Three waters reform**

There is no paper for this item.

# Canterbury Mayoral Forum

**Date:** 24 February 2023

**Presented by:** Craig Rowley, FFIP and Digital Connectivity lead mayor

## CREDS update

### Purpose

1. The purpose of this paper is to note the completion of the Food and Fibre Innovation Programme (FFIP), which is the final CREDS workstream, and provide the final report from ChristchurchNZ.

### Recommendations

**That the Canterbury Mayoral Forum:**

1. **receive the final report on the Food and Fibre Innovation Programme from ChristchurchNZ**
2. **note that the Canterbury Regional Economic Development Strategy is now complete.**

### Background

2. The CREDS programme comprised several projects funded by the Provincial Growth Fund.
3. The Food and Fibre Innovation Programme (FFIP) is the final part of the CREDS programme to complete, and the final report attached here provides details of what the programme has achieved over the past five years.
4. The delivery of this report marks the completion of this programme.

### Next steps

5. ChristchurchNZ will continue to leverage the foundational work laid by this programme to:
  - a. work with the FFA Cluster to further support growth of employment and revenue
  - b. work with the Food and Beverage Industry Transformation Plan (ITP) to continue the commercialisation and R&D activity completed under FFIP
  - c. work with Manawatu to continue the national FFA Challenge linking into incubators, accelerators, and investors to support further growth in jobs

- d. facilitate a regional Agritech strategy and operational plan.

## **Attachments**

- Attachment 1: The Food and Fibre Innovation Programme final report

# The Food and Fibre Innovation Programme

Final Report – February 2023

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## Purpose of the Food and Fibre Innovation Programme (FFIP)

The Food and Fibre Innovation Programme (FFIP) was a \$1.45m project delivered by ChristchurchNZ and the University of Canterbury. This Programme encompassed two of four Projects that Environment Canterbury managed, with the Ministry of Business, Innovation and Employment (MBIE) as the funder.

The FFIP had two arms, High-Value Manufacturing led by the University of Canterbury, and Improving Productivity led by ChristchurchNZ. ChristchurchNZ was to be the technical lead on both projects.

The period of the contract was to be between May 2018 and 31 July 2022, although this was altered to June 30, 2023, by agreement.

The high-level deliverables of the programme were:

- Identify specific opportunities to generate additional value;
- Increase value-added exports from Canterbury's traditional and emerging market strengths, recognising that environmental limits place constraints.

The MBIE project's purpose was to:

- Detect emerging trends in global Food and Beverage (F&B) and consumer preferences that align with Canterbury's areas of competitive strength, particularly in primary production;
- Define Canterbury's value chains and participants in the short and medium term to satisfy emerging trends, preferences and needs;
- Work with industry partners to realise specific domestic and export opportunities.

## Executive Summary

The Food and Fibre Innovation Programme (FFIP) has been very successful for Canterbury, leading to significant advancements in innovation, business support, and commercialisation in the region.

**Clustering.** The programme has resulted in the creation of a strong Agri Biotech Cluster in Canterbury. This clustering effort provides numerous benefits including resource sharing, partnerships, a shared vision, talent and investment attraction to the region. ChristchurchNZ continues to operate, support and facilitate the cluster.

**Business Growth.** Several businesses that were created and supported through the FFIP are on track to be future stars of Canterbury's food and fibre industry. For example, [MenuAid](#) is expanding into Australia and the United States, while [Berkano](#) and [Grater Goods](#) have set up new manufacturing facilities.

**Stimulate.** The two successful Food and Fibre Challenges (2021 and 2022) held as part of the programme have generated an unprecedented amount of technology, growing the pipeline of food and fibre technology. These challenges have raised the profile of food and fibre innovation and built awareness amongst researchers at Canterbury research institutes.

**Impact.** Technologies with potential to create global impact have been discovered. For example, the University of Canterbury's soluble protein technology will improve digestion for millions of people in the future. Karbonfibre and related follow-up technologies will support future plant-based battery technology.

The FFIP started with a limited budget for academic research, but this approach did not prove effective. In response, the focus of the program was changed to prioritise more applied, immediate and practical outcomes. This change has been successful in delivering tangible benefits from the investment made by the Crown.

- 87 FTE growth in Agritech, creating increased revenue of \$23m+
- 77 start ups incubated and supported
- \$1,590,000 capital investment for start-ups secured
- 2.5m marketing reach promoting the programme
- 2488 people and businesses engaged

The program leveraged funding from various sources, including COVID, Sustainable Food and Fibre Futures (SFFF), and Sustainable Land Use (SLU) funding programs offered by the Ministry of Primary Industries (MPI). This shift allowed the program to make more of an impact and deliver greater value to its stakeholders.

The Food and Fibre Innovation Programme in Canterbury has garnered tremendous success, as evidenced by the independent review carried out by Price Waterhouse Coopers (PwC).

ChristchurchNZ and the University of Canterbury take immense pride in what they have achieved through the program and are eager to collaborate with the Mayoral Forum, Ministry of Business, Innovation and Employment (MBIE), and Callaghan Innovation to tap into the potential opportunities identified.

## Four key themes of the Food and Fibre Innovation Programme

Four themes acted as pillars for delivery throughout the programme, with specific workstreams and tasks aligned to these.

- Theme 1 - Collaborative Leadership - Development of clusters and innovation centres to support the growth of emerging leaders.
- Theme 2 - Open Information - Enhance the sharing of data insights and networking across industry groups to support future innovation.
- Theme 3 - Instruments for integrated Land Use - Focused awareness of systems and services to support investment within sustainable land use.
- Theme 4 - Talent and Capability - Collaboration of tertiary institutions and industry to strengthen future sector economic prosperity.

### Theme 1 – Collaborative Leadership

**Development of clusters and innovation centres to support the growth of emerging leaders.**

#### Agri Biotech Cluster Network

The ongoing development of the cluster networks has added value to the region. The Agri Biotech cluster has cemented itself as a growing and well-connected group of Businesses, Research and Government agencies.

We have seen real examples of the clustering network building stronger relationships which have led to increased engagements, innovation and productivity, this improved competitiveness has increased jobs created for the region.

The clustering work has also improved external communication, and aligned the focus of our regional brand and image that attracts both business investment and talented individuals.

The FFIP funding was used to create a strong cluster, which is now being continued by ChristchurchNZ's (local government) resources. The Agri biotech cluster was identified through a thorough process of 40 in-depth interviews and desktop research. The group is facilitated by ChristchurchNZ but is led by the cluster itself, meaning the focus is determined by the cluster members.

The 6 key areas of focus for the cluster in 2022 included networking with other Agri biotech businesses to foster collaborations and partnerships, connecting with biotech researchers to explore potential opportunities, working together to access new markets, creating a directory of businesses and support agencies to support the sector, collaborating on research funding bids and R&D initiatives, and networking with government agencies to stay informed and engaged with the latest developments and regulations.

These focus areas aim to support the growth and success of the Agri biotech sector.



Some examples of cluster networking include a Lincoln event connecting the Crown Research Institutes and supported by Selwyn District Council, and a Canterbury University event working closely with Callaghan Innovation to showcase capability and funding options.

### Measure of Success

There were numerous collaborative leadership outcomes from the Agri Biotech clustering initiative.

- Sharing of resources and expertise among businesses and organisations to optimise operations and improve efficiencies.
  - *Keraplast leveraged the connections that ChristchurchNZ facilitated to enhance their industry capacity around exports and freeze-drying as well as hiring employees (See Appendix 1: ChristchurchNZ Food and Fibre Innovation Programme Review).*
- Collaborating on research and development initiatives to bring new products and services to market faster.
  - ChristchurchNZ didn't contribute as a funder, however, they contributed largely as an enabler by getting people together. For example, they organised a meeting at the University of Canterbury with the food and fibre cluster. This led to ongoing business relationships that Lincoln University is developing with the Canterbury Engineering Department (See Appendix 1: ChristchurchNZ Food and Fibre Innovation Programme Review).
- Building partnerships and alliances to access new markets and expand business opportunities.
- Developing a shared vision and strategic plan to drive innovation and growth in the region.
- ChristchurchNZ has connected with the Agritech ITP and arranged for 65 local Agritech experts to attend the first AgritechNZ ITP gathering, aligning with national goals. The endorsement of the Canterbury Agritech Cluster by NZTE lead, David Downs, was fully ratified. Robyn Cox, the Agritech lead at the time, conducted six extensive interviews with industry leaders on behalf of AgritechNZ.

### Food and Fibre Innovation Centres

The innovation centres of Te Ōhaka and ThincLab/FoodSouth have provided support that attracted startups and entrepreneurs to the region and supported them with the resources they need to succeed.

The successful incubation and acceleration of 77 Food and Fibre businesses in Christchurch highlight that the region is a leading hub for innovation and entrepreneurship in New Zealand. The presence of successful Food and Fibre businesses highlights a strong ecosystem for entrepreneurship and innovation exists, including support from local government, academic institutions, and investors. The knock-on effect we are seeing is the increased visibility and reputation both nationally and internationally attracting more talented individuals and investment to the region.

Christchurch made a remarkable leap in November of 2022 rising 168 places in Startup Blink's Global Start-Up Ecosystem index, to secure a place among the top 250 globally. This impressive jump is the largest ever recorded in the report, which ranks 1000 cities across 100 countries and is widely used around the world to inform decisions related to relocation, investment, and research. The success of the innovation ecosystem in Christchurch speaks to its thriving start-up scene and growing reputation as a hub for innovation and entrepreneurship.

### Measure of success

- A strong network of mentors and advisors from various industries provided the startups with guidance and advice.
  - Access to 85+ mentors, 40 of which are not based in NZ (Appendix 5: Te Ōhaka MoA FFA Incubation Report 2022)
- Increased number of young and emerging leaders in the Food and Fibre sector.
- Increase the number of innovative solutions, and businesses start-ups that respond to agricultural problems and opportunities.
  - A total of 89 Start-Ups entered the Food, Fibre and Agritech Challenge (FFA) in 2021 and 2022. (See Appendix 2: FFA Report 2021 and Appendix 3: FFA Report 2022)
- Te Ōhaka has fostered a collaborative community of startups, entrepreneurs, and business leaders, who work together to solve common challenges and create new opportunities.
  - *MenuAid has raised \$1.05 million from Sprout Agritech which led the team to grow from 2 members to more than 6 members at the time of moving into their own space. (See Appendix 1: ChristchurchNZ Food and Fibre Innovation Programme Review).*

## Theme 2 – Open Information

### Enhance the sharing of data insights and networking across industry groups to support future innovation

#### Enhanced Sharing of Information

The generation of thought leadership reports provided access to accurate and reliable data so that stakeholders can better target their resources and efforts to address specific issues or needs.

The reports provide stakeholders with the data and information they need to make informed and evidence-based decisions, leading to a better understanding of the challenges and opportunities facing a region.

### Measure of success

- 5 Food and Fibre report were completed from FFIP funding by Agri and Economic Research Unit (AERU) and Left Innovations.
  - Agri and Economic Research Unit (AERU) to produce the Canterbury Food and Fibre Innovations Economic Report, September 2020. The report captured many opportunities available to unlock science and innovation within the Food and Fibre sector. The Berryfruit and Canterbury Durable Vegetable reports identified clear financial ongoing opportunities. *(See Appendix 1: ChristchurchNZ Food and Fibre Innovation Programme Review).*
- Leverage and promote successes, innovative business solutions and models which make the most of Canterbury's agricultural production.
  - Examples of FFA marketing <https://keanewzealand.com/from-copenhagen-to-christchurch/>

## Future Innovation

Collaborating with stakeholders in the Food and Fibre Ecosystem (including the University Centre of Entrepreneurship, Canterbury and Lincoln University, BLinc Innovation, KiwiNet, businesses, and researchers) to formulate problem statements that challenge and inspire innovators, researchers, and students to tackle issues in the food and fibre sector has provided new and innovative perspectives to address these complex challenges.

Start-up events served as a launchpad for future innovation outcomes and their success led to the attainment of significant economic development performance indicators for the region.

The E Tipu Boma Agri Summit in 2022 was a standout gathering that showcased the exceptional strengths and leadership of Canterbury in the food and fibre sector. With a focus on shaping the future of the industry, this summit elevated the achievements of previous years and delivered an even greater impact by revealing innovative perspectives and igniting crucial debates. This event added immense value to the region for several reasons. Firstly, events like these are critical for solidifying Canterbury's reputation as a leader in the food and fibre industry. Secondly, it showcases the region's commitment to advancing the sector and shaping its future trajectory. Thirdly, it provides a platform for local businesses and organisations to network and share ideas with their peers from around the world. Lastly, the summit reinforces the region's focus as a hub of excellence in the food and fibre industry.

The summit highlighted the finest local food and implemented a comprehensive sustainability plan. Additionally, virtual attendees were offered a comprehensive media experience and the summit actively involved the local community.

## Measure of success

- The Food, Fibre and Agritech Challenge (FFAC), a judging and prize event included in the Boma E Tipu Agri Summit in both 2021 and 2022, was a highlight on the calendar.
  - The FFAC enabled ventures to build commercialisation capabilities through the ThinLab accelerator programme (See Appendix 1: ChristchurchNZ Food and Fibre Innovation Programme Review).
  - The overall winner of the FFAC 2022 and winner of the Research Stream Grand prize SuperPro (a highly soluble and nutritional pea protein for the growing plant-based food market) won \$25,000. This money enabled access to a mentor and support in developing a SuperPro prototype. (See Appendix 1: ChristchurchNZ Food and Fibre Innovation Programme Review).
  - The Clarospec team emerged as the winners of the Food Fibre and Agritech Challenge in 2021, and their success can be attributed to the thriving commercialization ecosystem in Canterbury. The Clarospec™ system, which is undergoing trials in two commercial operations, aims to revolutionize the meat processing industry by providing real-time measurement of meat quality. The integration of this cutting-edge technology into meat processing plants across New Zealand is expected to bring significant benefits to the local economy. With its continued growth and positive media coverage, Clarospec is poised to play a vital role in the future of the food and fibre industry in New Zealand (See Appendix 6: Food, Fibre and Agritech Challenge 2021 - Clarospec).

- The FFAC provides an opportunity to connect CRIs, universities, and industry within the food and fibre ecosystem via raising the profile of the research ventures through networking events e.g. showcasing the top 12 ventures at E Tipu: the Boma Agri Summit and commercialisation capability building (See Appendix 1: ChristchurchNZ Food and Fibre Innovation Programme Review).
- E Tipu Boma Agri Summit 2022 was a remarkable achievement, bringing together 31 renowned speakers, 75 partners, and over 756 participants from the food and fibre industry worldwide. (See Appendix 8: Boma E Tipu Ari Summit Event Summary 2022, Appendix 7 E Tipu Media Examples)
- These events and challenges elevated the profile of Canterbury's food and fibre sector as a hub of innovation, success, and collaboration, with businesses and institutions collaborating to drive growth and enhance productivity in the region.

### Theme 3 – Instruments for Integrated Landuse

#### **Focused awareness of systems and services to support investment within sustainable land use.**

##### *Focused Awareness of Systems and Services*

By utilising regional data and information and involving stakeholders, a strong and informed conversation grounded in the principle of Kaitiakitanga was established, which emphasized the significance of responsible land management and encouraged a more sustainable and equitable utilisation of the land for future generations.

By holding workshops that brought together a variety of stakeholders, including farmers, landowners, government agencies, and conservation organisations, the dialogue was strengthened. These workshops aimed to raise awareness and understanding about various topics, including the opportunities for engagement in carbon farming, sustainable land use practices, and the impact of air and water environmental contaminants. These workshops helped to bring together a diverse range of perspectives and expertise, allowing for a more comprehensive understanding of these complex issues. The goal was to promote sustainable land use and environmental protection in Canterbury, through informed and collaborative decision-making.

The development of the Innovation Ecosystem Map for the Canterbury Food and Fibre ecosystem is a valuable tool for the region, bringing together various stakeholders from business, institutional, investment, and entrepreneurial communities. This map creates a platform for these groups to exchange ideas, collaborate on projects, and explore new investment opportunities.

The map helps to foster a strong sense of community and collaboration by enabling stakeholders to better understand the opportunities and challenges facing the region. It will also be an important tool for promoting innovation, economic growth and development in the region.

#### **Measure of success**

- Successful workshops that engaged with stakeholders, such as farmers, landowners, government agencies, and conservation organisations, helped strengthen the dialogue by bringing together a range of perspectives and expertise.
- A deeper understanding of the various systems and services available to support sustainable land use practices, and the ability to utilise these resources effectively
- The Innovation Ecosystem Map for the Canterbury Food and Fibre ecosystem brings together businesses, institutions, investors, and entrepreneurs to exchange ideas, collaborate on projects, and support new investment opportunities (See Appendix 8: Food, Fibre and Agritech Ecosystem Map)

## Theme 4 – Talent and Capability Building

### **Collaboration of tertiary institutions and industry to strengthen future sector economic prosperity.**

#### Collaboration of Tertiary Institutions

The collaboration between tertiary institutions and the agricultural industry is vital to securing the sector's economic prosperity in the future. The focus on cluster networks has greatly improved productivity by fostering communication and collaboration between businesses, universities, and researchers. The collaboration has also enhanced education relevant to the business sector, both at the tertiary and continuing education levels.

ChristchurchNZ appointed Maui Studios to create talent stories for use on the CareersNZ website that promoted Canterbury's food, fibre, and agritech careers across New Zealand. Tertiary Education Commission (TEC) then distributed these via their website and in schools (The links to the videos are in Appendix 10).

The University of Canterbury's Hopara programme, funded by ChristchurchNZ but initiated under FFIP, aimed to support Māori and first-generation students in pursuing careers in the food and fibre industry through National Certificates of Educational Achievement (NCEA) outcomes and Science, Technology, Engineering, the Arts and Mathematics (STEAM) education. With 80 mentors in place to guide the students, the program creates hands-on activities such as eco-planting and exploring native plants, natural fibres, and fauna. The program equips students to contribute to the industry, which recognizes the importance of incorporating Māori worldviews. The mentors used the Notion app to log their interactions with students and met with them every two weeks. The future steps for this program will be to continue supporting students and promoting food, fibre, and agritech careers to ensure the industry's future success.

#### **Measure of success**

ChristchurchNZ, Te Pukenga and the University of Canterbury have continued this industry-led programme and are currently in discussions to embed this as a 6-year, \$2m programme supporting 6 low decile schools. There are no short-term metrics, as the students in the first year are only now looking to tertiary transition in 2024.

## The Food and Fibre Innovation Programme Key Outcomes

Price Waterhouse Coopers (PWC) was tasked to conduct an independent review of the FFIP fund by interviewing key stakeholders. This was to gather valuable insights and feedback on the positive outcomes achieved as well as areas that require improvement in the future. The interview content was carefully crafted in collaboration with ChristchurchNZ to determine the immediate impact areas and identify actionable improvements for future funding opportunities. The credibility of PWC added weight to the findings of the review.

For the Full Report (See Appendix 1: ChristchurchNZ Food and Fibre Innovation Programme Review).

Improving productivity and capability along with value-add services to support an innovation centre were key goals of the programme, with funding and related programmes of work certainly helping to deliver against these, notably the Food, Fibre and AgriTech Challenge (FFAC). Funding has enabled the growth of a centre of excellence within the food and fibre (F&F) sector, which was seen as important for ongoing growth.

FFIP funding has generated new commercialisation and collaborative business opportunities, with input from industry and NZ Inc to enable this to progress.

### Key outcomes identified from stakeholder interviews

- Delivery of the Food, Fibre and AgriTech Challenge for 2 consistent years.
- The FFIP has supported the food and fibre ecosystem growth and raised the profile of food and fibre innovation in Canterbury and beyond.
- Enabled key programme graduates to secure future funding post the FFA Challenge.
- Sustainable Agriculture Aerospace Challenge spawned start-ups such as Kea Aerospace (now 30 FTE) and a business unit now core to Seequent (Canterbury's first Unicorn)
- Te Ōhaka incubation accelerator programme was able to take on 5 additional participants.
- Retention of events such as the Boma Agri Summit, Food, Fibre and AgriTech Challenge, BLinc, and Carbon Farming Workshops within the region generating positive economic impact.
- Generated new commercialisation and collaborative opportunities across the sector to generate new value, for example, KiwiNet engaging with Crown Research Institutes (CRIs), universities and MPI.
- A successful ThincLab-FoodSouth partnership has enabled the growth and pipeline development of key tenants who have since moved to a bigger facility, employed more staff, bought equipment and enabled GDP growth for Christchurch.
- The ThincLab-FoodSouth programme filled a gap by allowing startup food and beverage companies space to prototype and experiment in a low-risk/capital-intrusive environment.
- The funding enabled Agri and Economic Research Unit (AERU) to produce the Canterbury Food and Fibre Innovations Economic Report, September 2020. The report captured many opportunities available to unlock science and innovation within the Food and Fibre sector.
- The FFIP funding enabled Leftfield innovation to write the Berryfruit and Canterbury Durable Vegetable reports which identified clear financial ongoing opportunities.

## The Food and Fibre Innovation Programme - Return on Investment and Impact

The Food, Fibre and Agritech Challenge (FFIP) has supported the growth of the food and fibre ecosystem and raised the profile of innovation in Canterbury and beyond. Key program graduates have secured future funding, the Te Ōhaka incubation accelerator program took on 5 more participants, and events such as the Boma Agri Summit generated positive economic impact. The FFIP funding has also enabled the growth and development of startups in the food and beverage industry and produced important reports on the economic opportunities within the food and fibre sector.

The Food and Fibre Innovation Programme produced substantial returns and impacts, as highlighted in the benefits table from ChristchurchNZ's perspective. The success of start-up incubation, clustering, and innovation challenges were driven by growth, productivity, and sustainability in the region.

Incubated agritech start-ups at Te Ōhaka raised \$1.38m, with one securing a place in a Deep Tech Incubator and another setting up a manufacturing facility in Rangiora. ThinLab and FoodSouth incubated start-ups grew to create manufacturing facilities in Kaiapoi and Christchurch with company growth exceeding \$3M in annual recurring revenue. (See Appendix 4 ThinLab Foodsouth Summary Report 2022)

Food, Fibre, and Agritech Challenges delivered a strong pipeline and culture of commercialization with the University of Canterbury, Lincoln University, and the community. The second challenge had a quarter of the prize money, but almost twice the science and IP, which will now be funded by ChristchurchNZ.

A robust Canterbury Agri Biotech cluster was created, with FFIP pilot funding supporting Robyn Cox in designing and implementing the cluster. From July 2021, ChristchurchNZ took on the responsibility to fund and manage the Cluster with city funding under David Tayler and then Hamish McGowan. The cluster has been attributed to the growth of 39 jobs in Agri-biotech, through the increased use of equipment sharing made possible by the collaborative opportunities.

Food and Fibre Innovation Programme (FFIP) Commercial Metrics	Capital Raised \$NZD	FTE Increase	Increased revenue to the economy through those new salaries (AgritechNZ data)	Applications	Incubated & Accelerated Start Ups	Marketing Reach (from vendors)	Engaged People & Businesses
<b>Cluster Network</b>							
Agri Biotech Cluster 2022		39	11,551,683				88
<b>Food and Fibre Innovation Programmes</b>							
Te Ohaka - Incubation 2022	\$1,380,000	10	2,961,970	10	5		
ThinLab & FoodSouth Incubation 2022	\$210,000	6	1,777,182	10	5		
<b>Future Innovation</b>							
Boma ETipu Agri Summit 2021						400,000	644
Boma ETipu Agri Summit 2022						504,000	756
Sustainable Agriculture Aerospace Challenge 2019		7.5		58	15	1,135,587	
Food, Fibre and Agritech Challenges 2021 and 2022		24.5		89	49	356,566	1,000
Long term jobs created estimate from Challenges			7,256,834				
FoodStarter Canterbury entrants (all went into an innovation programme)				217	3	160,000	
<b>Total</b>	<b>\$1,590,000</b>	<b>87</b>	<b>23,547,669</b>	<b>384</b>	<b>77</b>	<b>2,556,153</b>	<b>2,488</b>



## Legacy (Qualitative)

The Food and Fibre Innovation Programme has left a lasting impact on the region, with several key legacies from the investment.

The annual Food, Fibre and AgriTech Challenge continue to be held and funded by ChristchurchNZ on a rotating basis between Christchurch and Manawatu.

A well-established Canterbury Agri Biotech Cluster is maintained and operated by ChristchurchNZ.

The FFIP investment also resulted in the incubation of 10 high-growth companies that are thriving in export, growth, investment, and manufacturing. Furthermore, 40 innovative ideas have been commercialised through the Challenge, with 15 of them being from Deep Tech Research.

The programme also contributed to desktop research on land use changes in Canterbury, which will inform future decision-making. Lastly, a Food and Fibre Charter was adopted by the Mayoral Forum, reinforcing the importance of responsible and sustainable practices in the industry.

## Areas of consideration to grow food and fibre innovation in the region

Develop a long-term strategic plan for fostering sector innovation and growth in ChristchurchNZ, including defining a vision for its role, co-designing the approach with key stakeholders, and evaluating the current themes for relevance.

Continue to identify the best approach to aid the commercialisation of Food and Fibre in Canterbury. Investment in locally-led innovation challenges has proven to deliver strong results in terms of economic growth, job creation, talent retention and community building. By fostering a supportive and inclusive innovation ecosystem, these challenges can help to drive positive change and create a bright future for the local community.

Establish methods to strengthen and grow the connection between ventures in the innovation ecosystem and utilise the ecosystem map to create a more integrated support system between local and central government.

We need to support regional clustering networks, as they can provide a range of benefits to New Zealand that can't be managed by the central government, including, attracting investment, encouraging knowledge sharing, supporting SMEs, and promoting collaboration between the public and private sectors.



## Recommendations

- ChristchurchNZ to work with the Food and Beverage Industry Transformation Plan (ITP) to pick up and continue the commercialisation and R&D activity completed under FFIP, that aligns with many of the ITP action points.
- ChristchurchNZ to continue the FFA Cluster given the clear benefit shown to Christchurch that value added production offers under FFIP, with the significant growth in employment and revenue.
- ChristchurchNZ to facilitate a regional Agritech strategy and operational plan, similar to the Manawatu Agritech Strategy.
- ChristchurchNZ to work with Manawatu to continue the national FFA Challenge linking into incubators, accretors, and investors given the strong growth in jobs from the last two.
- MBIE Innovation Policy consider aligning their investment in the Food Innovation Network (developing products) via Callaghan Innovation with their Founder Programme via Callaghan.
- MBIE Innovation Policy to consider working with regional EDA's and Universities on regional commercialisation partnerships that would incorporate Callaghan's founder programme, EDA funding, the F&B ITP and many of the successful programmes completed here under the FFIP.
- MBIE Te Ara Paerangi to consider the implications that the number one area of interest for the cluster through survey and workshops is collaboration with public research. The cluster went some way building bridges with Universities, but not Crown Research Institutes. In that light, our industry supports the intention of Te Ara Paerangi.
- MBIE Industry Policy consider a wholistic approach to attracting conferences with local government as a catalyst for ecosystems. They have been identified and funded under ITP's including Agritech, and research from Business Events Sydney shows the clear benefit to an ecosystem from attracting conferences such as E Tipu or iFama. At present they are funded through a patchwork of institutions and levels of government.
- That MBIE Skills Policy and their Regional Skills Leadership Groups consider the implications of rapidly growing value added production firms in Canterbury, and their need for related food and other scientists, automation designers and operators and bioengineering. These should be considered in the Canterbury Regional Workforce Plan.

## Appendixes

### 1. ChristchurchNZ Food and Fibre Innovation Programme Review



ChristchurchNZ  
Food & Fibre Innov:

### 2. FFA 2021 Report



FFA 2021  
Report.pdf

### 3. FFA 2022 Report



FFA 2022  
Report.pdf

### 4. ThincLab Foodsouth Summary Report 2022



ThincLab Food  
South Summary Rep

### 5. Te Ōhaka MoA's FFA Incubation Report 2022



Te Ohaka MoA's  
FFA Incubation Rep

### 6. Food, Fibre and Agritech Challenge 2021 – Clarospec

- [Clarospec and Sprout](#)
- [Food and Fibre Challenge 2021](#)

### 7. Boma E Tipu Media Example

- [Watch: Five powerful E Tipu 2021 talks - NZ Herald](#)
- [Setting the compass to value](#)

### 8. Boma E Tipu Ari Summit Event Summary 2022



E Tipu 2022 Event  
Summary.pdf

### 9. Food and Fibre Agritech Ecosystem Map

- [Food and Fibre Agritech Ecosystem Map](#)

### 10. TEC Food and Fibre Videos

- [Watch Ash-Leigh Campbell's Film Here](#)
- [Watch Logan Williams Here](#)
- [Watch Angus Hawkins Film Here](#)
- [Watch Jamie Macalister Here](#)

# Canterbury Mayoral Forum

**Date:** 24 February 2023

**Presented by:** Hamish Riach, Chair, Chief Executives Forum

## Chief Executives Forum report

### Purpose

1. The purpose of this paper is to report on the work of the regional forums since November 2022.

### Recommendation

**That the Canterbury Mayoral Forum:**

1. receive the quarterly report from the Chief Executives Forum
2. note that the three-year work programme will be developed once the refreshed Plan for Canterbury is complete.

### Regional forums activity since June 2022

2. Since the Mayoral Forum's first meeting of the new triennium in November 2022:
  - the Chief Executives Forum met on 30 January 2023
  - The Corporate and Operations Forums met on 12 December 2022
  - The Communications and Engagement Forum met on 2 December
  - The Policy Forum and the Economic Development Forum met on 16 December 2022.

### Chief Executives Forum

3. The Forum held its regular quarterly meeting on 30 January 2023. Key agenda items included:
  - considering draft content for the refreshed Plan for Canterbury, following the Mayoral Forum's strategic planning session on 23 January
  - considering draft regional submissions on the two resource management reform bills currently before Parliament and approving these for presentation to the Mayoral Forum
  - receiving an update on the updated strategic framework and funding options for the Regional Land Transport Plan 2024-2034 (RLTP) review

- discussing the three waters transition process with the National Transition Unit's Entity D Council Interface Manager, including agreeing to invite the new chief executive of Entity D (once they have been appointed) to a regular slot on Chief Executives Forum agendas
  - receiving an update from the Regional Public Service Commissioner, and agreeing that a subgroup of chief executives would meet with Ben Clark's team to discuss housing issues and potential areas for regional partnership
  - receiving updates on December 2022 meetings of the Corporate, Operations, Communications and Engagement, Policy, and Economic Development Forums
  - receiving an update on the CWMS strategy
  - discussing a draft Mayoral Forum agenda for the February meeting.
4. The Chief Executives Forum will next meet on 1 May.
5. The next meetings of the regional forums will be in mid- to late-March.

### **Three-year work programme**

6. The work programme will be developed once the Mayoral Forum has agreed its refreshed Plan for Canterbury.

# Canterbury Mayoral Forum

**Date:** 24 February 2022

**Presented by:** Secretariat

## **Mayoral Forum activities and engagements – November 2022 to February 2023**

### **Purpose**

1. The purpose of this paper is to provide a summary of activities, engagements and correspondence since the last Mayoral Forum meeting on 25 November 2022.

### **Recommendation**

**That the Canterbury Mayoral Forum:**

1. **receive the update on Mayoral Forum activities and correspondence since the Forum's last meeting of the triennium on 25 November 2022.**

### **Background**

2. A number of activities, meetings, submissions and correspondence occur between Mayoral Forum meetings. Meeting notes, correspondence and copies of submissions are currently circulated to members throughout the quarter between meetings. This paper compiles these in one place for the Mayoral Forums' convenience.

### **Meetings and engagements**

3. The Mayoral Forum did not have any additional meetings in the last quarter.

### **Correspondence**

4. Between November 2022 and February 2023 the Mayoral Forum wrote to:
  - the Environment Committee, to request an extension to the submission timeframe for the Natural and Built Environment and Spatial Planning Bills
  - the new Prime Minister and Deputy Prime Minister to offer congratulations on their appointment
  - the Canterbury-based MPs who have been promoted through the recent Cabinet reshuffle, and the new Minister for Local Government, to offer congratulations on their new roles.

5. A letter of response was received from the Environment Committee. We received email acknowledgements from the offices of the Prime Minister and Deputy Prime Minister.
6. The correspondence is provided at attachment 1.

## **Submissions**

7. During this period the Mayoral Forum made submissions on the National direction for plantation and exotic carbon afforestation discussion paper, the National and Built Environment Bill and the Spatial Planning Bill. Copies of these submissions are on the Canterbury Mayoral Forum website: [www.canterburymayors.org.nz](http://www.canterburymayors.org.nz).

## **Attachments**

- Attachment 1 - Correspondence

## CANTERBURY Mayoral Forum

*A strong regional economy with resilient, connected  
communities and a better quality of life, for all.*

30 November 2022

Hon Eugenie Sage MP  
Chair, Environment Committee  
Parliament Buildings  
Wellington

By email: [en@parliament.govt.nz](mailto:en@parliament.govt.nz)

Kia ora Eugenie

### **Submission timeframes for Natural and Built Environment and Spatial Planning Bills**

We are writing to the Environment Committee to express our deep concern and disappointment at the Committee's decision to provide a very short timeframe to make submissions on the above bills. The 30 January 2023 timeframe is wholly and utterly inadequate, and will prevent local government from having considered and informed input on these complex pieces of legislation that affect all our councils and communities enormously.

We request the Committee urgently revisit its decision and extend the submission timeframe to at least the end of February 2023.

The Canterbury Mayoral Forum comprises the mayors of the ten territorial authorities in Canterbury and the Chair of the Canterbury Regional Council (Environment Canterbury) supported by our Chief Executives. The eleven local authorities are Kaikōura, Hurunui, Waimakariri, Selwyn, Ashburton, Timaru, Mackenzie, Waimate and Waitaki District Councils; the Christchurch City Council and Environment Canterbury.

The purpose of the Forum is to promote collaboration across the region and increase the effectiveness of local government in meeting the needs of Canterbury's communities.

We note that when the Minister for the Environment published the exposure draft Natural and Built Environment legislation in 2021, he said about resource management reform that "this is a once in a generation opportunity to get this right, so we want to make sure we do get it right"<sup>1</sup>. We simply

<sup>1</sup> <https://www.beehive.govt.nz/release/first-look-new-law-replace-rma>

### ***Mayors standing together for Canterbury.***

Secretariat, E: [secretariat@canterburymayors.org.nz](mailto:secretariat@canterburymayors.org.nz) W: [www.canterburymayors.org.nz](http://www.canterburymayors.org.nz)  
C/- Environment Canterbury, PO Box 345, Christchurch 8140 T: 03 345 9323

Ashburton District Council • Canterbury Regional Council • Christchurch City Council • Hurunui District Council  
Kaikōura District Council • Mackenzie District Council • Selwyn District Council • Timaru District Council  
Waimakariri District Council • Waimate District Council • Waitaki District Council

will not get it right if the submission timeframe remains as it is – legislation of this significance and consequence is too important to rush.

As members must be aware, much of the submission timeframe covers the Christmas and New Year period. Most councils will have their last meeting of the year in early or mid-December, and do not reconvene until later in January. Indeed, Parliament itself closes for a similar timeframe. In addition, the current Resource Management Act excludes 20 Dec to 10 Jan as working days. It is a time of year when it is accepted that processes slow or sometimes just stop, and people take a deserved break.

If the holiday period is taken out of the current submission timeframe, this leaves very little time to properly consider what are very significant pieces of legislation. Comprehensive and effective submissions will not be able to be completed, even if our chief executives ask staff to work over the holiday period to prepare submissions. 2022 has been a challenging year for all New Zealanders, building upon the challenges already faced from the previous two years, and we consider council staff wellbeing would be put at risk should they be asked to work over this period to meet the Committee's current timeframes.

We cannot reiterate enough just how significant the change in resource management legislation is, and the impact on local government. This is well-articulated in all our submissions on the reform, including submissions on the exposure draft Natural and Built Environment legislation in 2021, which came through your Committee.

We strongly urge you to give communities adequate time to consider and provide feedback on these two incredibly important pieces of legislation by extending the submission period to the end of February.

Ngā mihi



Nigel Bowen  
Mayor, Timaru District  
Chair, Canterbury Mayoral Forum





## ENVIRONMENT COMMITTEE KOMITI TAIAO

19 December 2022

Nigel Bowen  
Chair  
Canterbury Mayoral Forum

Tēnā koe Nigel

### **Your request for an extension to the submissions deadline**

Thank you for your correspondence requesting an extension. The Environment Committee has considered it and other similar requests. Members of the committee acknowledge the challenges of preparing a comprehensive submission over the summer holiday period on lengthy and complex legislation. The deadline for receipt of submissions is based on the Minister for the Environment's direction to Parliament that the committee report back to the House by 22 May 2023, on both the Natural and Built Environment Bill and the Spatial Planning Bill, in accordance with the Government's wish to pass the legislation through all its stages before the election.

The committee needs time to consider submissions, hold hearings, consider and discuss the departmental report on submissions, discuss and make recommendations for changes to the bill (which Parliamentary Counsel needs time to draft), to deliberate on the bill as amended and its report, before reporting it back to the House. The February submission deadline was set by working backwards from the report back deadline of 22 May.

As you may be aware, the committee has extended the submissions closing date to 5 February 2023 and indicated that extensions up to 19 February 2023 will be considered if requested. If you would like to view the committee's recent media release, it is [available on the Parliament website](#). As noted in the media release, oral submissions are intended to commence in early February.

### **We can offer the Canterbury Mayoral Forum an extension up to 19 February 2023.**

This extension does apply to Kaikōura, Hurunui, Waimakariri, Selwyn, Ashburton, Timaru, Mackenzie, Waimate and Waitaki District Councils; the Christchurch City Council and Environment Canterbury.

The early lodgement of your written submission, or a substantive part of it before then, would be appreciated, so that the committee can begin considering it at the earliest opportunity. The committee wants to start hearings at the beginning of February (after Waitangi Day) and is likely to travel to different centres. Decisions on where the committee travels will in part be

based on the number of submissions from those areas. Submissions before 19 February are therefore appreciated.

The committee understands that councils (and some other organisations) require sign-off from elected members. The committee would appreciate receiving draft submissions that are waiting for formal sign-off; these draft submissions can be made with the caveat that they are subject to change.

Prior to the lodgement of your written submission, could you please provide committee staff with the following information:

*Submitter Name:*

*Contact person:*

*Email:*

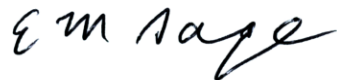
*Phone:*

*Oral submission requested (yes/no):*

*Location (region):*

If you have any queries, please feel free to get in contact with committee staff.

Ngā mihi nui



Hon Eugenie Sage  
Chairperson  
Environment Committee

## CANTERBURY Mayoral Forum

*A strong regional economy with resilient, connected  
communities and a better quality of life, for all.*

26 January 2023

Rt Hon Chris Hipkins  
Prime Minister  
Parliament Buildings  
Wellington  
[c.hipkins@ministers.govt.nz](mailto:c.hipkins@ministers.govt.nz)

Hon Carmel Sepuloni  
Deputy Prime Minister  
Parliament Buildings  
Wellington  
[c.sepuloni@ministers.govt.nz](mailto:c.sepuloni@ministers.govt.nz)

Tēnā kōrua

### **Congratulations from the Canterbury Mayoral Forum**

On behalf of the Canterbury Mayoral Forum, I wish to congratulate you on your appointments as Prime Minister and Deputy Prime Minister. We wish you the very best in your new roles as you navigate the challenges and opportunities ahead for Aotearoa New Zealand. The Forum looks forward to partnering with you and your Cabinet on the key issues for our communities.

We welcome comments made earlier this week acknowledging that the reform programme is trying to do too much too quickly and that you will be considering the government's work programme.

As you know, the Government's reforms to three waters, resource management, civil defence and emergency management, and the future for local government review significantly impact local government and our communities and responding to them under current time pressures continues to be a source of stress and a strain on our people.

As we have advocated with Ministers in the past, we strongly believe many of the reform programmes should be slowed down or paused until the future for local government review is completed. Once the outcomes of this review are agreed and the impacts properly understood, the pathway forward for resource management, civil defence and emergency management, and three waters would be clearer and enable these reforms to proceed much more smoothly.

The Forum would appreciate a conversation with you, and your Ministers, at your earliest convenience to discuss this further.

### ***Mayors standing together for Canterbury.***

Secretariat, E: [secretariat@canterburymayors.org.nz](mailto:secretariat@canterburymayors.org.nz) W: [www.canterburymayors.org.nz](http://www.canterburymayors.org.nz)  
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Waimakariri District Council • Waimate District Council • Waitaki District Council

Once again, congratulations on your new roles. We look forward to continuing to engage with the Government in 2023 for the benefit of Canterbury and New Zealand.

Nāku iti noa, nā



Nigel Bowen  
Mayor, Timaru District  
Chair, Canterbury Mayoral Forum

**CANTERBURY  
Mayoral Forum**

*A strong regional economy with resilient, connected  
communities and a better quality of life, for all.*

3 February 2023

Hon Rino Tirikatene  
MP for Te Tai Tonga  
Parliament Buildings  
Wellington  
By email: [R.Tirikatene@ministers.govt.nz](mailto:R.Tirikatene@ministers.govt.nz)

Tēnā koe Rino

**Congratulations from the Canterbury Mayoral Forum**

On behalf of the Canterbury Mayoral Forum, I wish to congratulate you on your appointment as a Minister outside Cabinet. We wish you all the best in your role as Minister for Courts and Minister of State for Trade and Export Growth.

Mayoral Forum members have appreciated engaging with you as MP for Te Tai Tonga, and look forward to continuing to build on that in the months ahead.

Once again, congratulations on your new role.

Nāku iti noa, nā



Nigel Bowen  
Mayor, Timaru District  
Chair, Canterbury Mayoral Forum

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3 February 2023

Hon Dr Duncan Webb  
MP for Christchurch Central  
Parliament Buildings  
Wellington  
By email: [duncan.webb@parliament.govt.nz](mailto:duncan.webb@parliament.govt.nz)

Tēnā koe Duncan

**Congratulations from the Canterbury Mayoral Forum**

On behalf of the Canterbury Mayoral Forum, I wish to congratulate you on your appointment as a Minister outside Cabinet. We wish you all the best in your role as Minister of Commerce and Consumer Affairs and Minister for State Owned Enterprises.

Mayoral Forum members have appreciated engaging with you as MP for Christchurch Central, and look forward to continuing to build on that in the months ahead.

Once again, congratulations on your new role.

Nāku iti noa, nā



Nigel Bowen  
Mayor, Timaru District  
Chair, Canterbury Mayoral Forum

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3 February 2023

Jo Luxton  
MP for Rangitata  
Parliament Buildings  
Wellington  
By email: [jo.luxton@parliament.govt.nz](mailto:jo.luxton@parliament.govt.nz)

Tēnā koe Jo

**Congratulations from the Canterbury Mayoral Forum**

On behalf of the Canterbury Mayoral Forum, I wish to congratulate you on your appointment as Parliamentary Under-Secretary to the Minister of Agriculture and the Minister of Education. We wish you all the best in your role.

Mayoral Forum members have appreciated engaging with you as MP for Rangitata, and look forward to continuing to build on that in the months ahead.

Once again, congratulations on your new role.

Nāku iti noa, nā



Nigel Bowen  
Mayor, Timaru District  
Chair, Canterbury Mayoral Forum

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3 February 2023

## CANTERBURY Mayoral Forum

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Hon Kieran McAnulty  
Minister of Local Government  
Parliament Buildings  
Wellington  
By email: [k.mcanulty@ministers.govt.nz](mailto:k.mcanulty@ministers.govt.nz)

Tēnā koe Minister

### **Congratulations from the Canterbury Mayoral Forum**

On behalf of the Canterbury Mayoral Forum, I wish to congratulate you on your appointment as Minister of Local Government. As you know from your role as Associate Minister, this is a time of great change for local government, with significant reforms to three waters, emergency management, and resource management reform, as well as the ongoing Future for Local Government review.

Mayoral Forum members have appreciated engaging with you in your former role as Associate Minister for Local Government and as Minister for Emergency Management, and we look forward to building on this as you take the reins of this important portfolio. Together, we can achieve great things for our communities.

While we understand your efforts at present will be focused on the flooding response in Auckland in your role as Minister for Emergency Management, the Forum would like to invite you to meet with us as soon as convenient. We would be happy to host you in Canterbury if this is your preference. Our secretariat will be in touch with your office to discuss this further.

Once again, congratulations on your new role as Minister of Local Government.

Nāku iti noa, nā



Nigel Bowen  
Mayor, Timaru District  
Chair, Canterbury Mayoral Forum

### ***Mayors standing together for Canterbury.***

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